

16.0 – Ramp & Airside Areas (continued)

- 16.2.3 Bus and/or Mobile Lounge seating shall be clean and free of graffiti. {R}
- 16.2.4 Bus and/or Mobile Lounge windows shall be clean and free of streaks and smudges and free of dirt and grime. {R}
- 16.2.5 Bus and/or Mobile Lounge carpet and floors shall be free of debris and stains and shall appear clean. {R}
- 16.2.6 Aircraft loading bridges shall be clean and free of debris and have a freshly washed appearance. {R}

16.3 Standards of Ramp Condition

- 16.3.1 Unserviceable equipment (motorized and non-motorized) shall not be stored at the Air Terminal. Storage of such equipment is permitted on a temporary basis in cargo and/or compound areas, out of sight of the general public, while scheduling the equipment's removal from airport property. {R}
- 16.3.2 All service roads, as well as walkways and sidewalks shall possess clearly defined pavement markings. {R}
- 16.3.3 All fences and barriers shall be well maintained, rust free and properly secured. {R}
- 16.3.4 All light fixtures shall be in working order with no visible broken parts. {R}
- 16.3.5 All ramp surface areas shall be smooth and free of potholes and weeds. {R}
- 16.3.6 All service roads shall be well maintained and free of potholes and weeds. {R}
- 16.3.7 Guard booths shall present a well-maintained appearance, free of clutter, debris and graffiti. {R}
- 16.3.8 Trash receptacles shall be in good condition, without dents, marks or peeling paint. {R}
- 16.3.9 All ramp surface areas shall be clearly marked to support marshalling program of both aircraft and ground support equipment. {H}

16.4 Standards of Equipment Condition

- 16.4.1 Ground Support Equipment shall be parked and stored in clearly striped, designated areas. {R}
- 16.4.2 Ground Support Equipment shall be in good condition and in accordance with Port Authority Police inspections. {R}
- 16.4.3 Bus and/or Mobile Lounge seating shall be free of rips, tears and broken parts. {R}

16.0 – Ramp & Airside Areas (continued)

16.5 Standards of Equipment Functionality

- 16.5.1 Buses and/or Mobile Lounges shall be in good working order. {R}
- 16.5.2 Buses and/or Mobile Lounges heating and air conditioning units shall be in working condition. {R}
- 16.5.3 Buses and/or Mobile Lounges shall not make excessive noise or give off unpleasant odors and fumes. {R}
- 16.5.4 Communication equipment on Buses and/or Mobile Lounges shall be clear and audible. {R}
- 16.5.5 Ramp equipment and cargo including containers shall be staged in an orderly fashion. {R}
- 16.5.6 Ground Support Equipment shall be maintained in good working order with no obvious fuel, oil or grease leaking on the ramp surface. {R}
- 16.5.7 Aircraft loading bridges shall be in good working order. {R}
- 16.5.8 Interline baggage transfer equipment shall be in good working order. {R}
- 16.5.9 Where applicable Terminal Operators shall provide clearly marked walkways from terminal to aircraft so as to safely deplane and board passengers and flight crews. {R}

16.6 Signs, Directions, and Information

- 16.6.1 Handwritten signs shall not be used and any temporary signs shall be consistent with Port Authority Aviation Signing and Wayfinding Standards. {R}
- 16.6.2 Gate numbers shall be clearly marked and visible at all times. {R}

17.0 - Assistance to Stranded Passengers

In order to implement and provide customer service during severe delays, a joint committee consisting of Terminal Operators, Airlines and the Port Authority will establish an arrangement to house, feed and transport, or provide cots, blankets and pillows to passengers during late night hours when such services are not usually available.

The Port Authority will arrange for the presence of necessary Port Authority service providers to furnish applicable services during late night hours.

The Following Defines "Stranded Passengers"

Passengers are considered stranded ***on board an aircraft***, when an aircraft is delayed at a remote parking position for more than two (2) hours on departure and one (1) hour on arrival, with no access to lavatories, food, beverage, medical assistance or communication, or are unable to disembark or unable to be transported to a terminal building.

Passengers are considered stranded ***inside a terminal***, when a flight is delayed or cancelled and the airline or terminal operator is unable to provide timely information on the status of the flight or alternate means of accommodations. Passengers will also be considered stranded ***inside a terminal*** when they are unable to arrange landside transportation for any number of reasons.

The Following Defines "Areas of Responsibility"

Assistance to arriving or departing passengers stranded on board an aircraft shall be the responsibility of the airline. Assistance to departing or arriving passengers stranded inside a terminal is the responsibility of the airline, and in some cases the Terminal Operator or the Port Authority. Airlines shall be responsible for providing accurate and up to date information to the general public. The Port Authority of NY & NJ has pledged to assist airlines during flight delay situations. PAPRICA (Port Authority Passenger Recovery in Cooperation with the Airlines) is the guideline airlines shall use during flight delays.

17.1 Assistance to passengers stranded on board an aircraft

- 17.1.1 Passengers shall be informed, in a timely and frequent manner, of existing traveling conditions, whether a delay or cancellation, and the arrangements to deplane the aircraft when stranded on board an aircraft for two (2) hours or longer. {H}
- 17.1.2 Passengers shall be provided with essential needs such as food, water, heat and air conditioning and restroom facilities on board. {H}

17.2 Assistance to passengers stranded inside the terminal

- 17.2.1 Airlines and/or terminal operators shall keep passengers informed of known delays, cancellations and diversions with frequent announcements as established by each airline. {R}
- 17.2.2 In accordance with airline's and/or terminal operator's procedures, food, refreshments, restroom facilities and medical assistance shall be made available as required. {H}
- 17.2.3 In accordance with airline procedures, reasonable efforts shall be made to safeguard the travel of passengers with down line connections and reservations including making alternate arrangements as required. {R}
- 17.2.4 Airlines are encouraged to provide passengers with any additional services as required by federal regulation{R}

17.3 Passengers with Reduced Mobility

- 17.3.1 Special attention shall be provided to passengers with reduced mobility (PRM) or special needs such as the elderly, disabled, passengers with medical conditions, unaccompanied minors, passengers with young children and passengers speaking foreign languages. {H}

17.4 Arriving flight information provided to the general public

- 17.4.1 Airlines and/or terminal operators shall have a responsibility to provide accurate and timely information to the general public including but not limited to scheduled time of arrival, estimated time of arrival, notices (or announcements) explaining reason for flight delay, cancellation or diversion, and updating the arrival information recorded messages and all electronic flight information systems on a timely basis. {R}

18.0 - AirTrain Stations and Vehicles

18.1 Standards of Cleanliness

Stations: Interior

- 18.1.1 Seating shall be clean and free of stains. {R}
- 18.1.2 Floors shall be free of debris and stains and shall appear clean. {R}
- 18.1.3 All floor mats shall be clean and properly aligned. {R}
- 18.1.4 All planters shall be clean and free of dust and debris. {R}
- 18.1.5 Windowsills shall be free of dust and debris. {R}
- 18.1.6 Windows and doors shall be clean and free of streaks and smudges. {R}
- 18.1.7 Trash receptacles shall be clean and not overflowing. {R}
- 18.1.8 Walls shall have a clean appearance, free of dirt and marks. {R}
- 18.1.9 Floors shall be dry, free of spills or water. {H}
- 18.1.10 Ceilings shall be dust free and unsoiled. {R}
- 18.1.11 Light fixtures and assemblies shall be clean and free of dust. {R}
- 18.1.12 Telephones and telephone areas shall be clean and free of debris. {R}
- 18.1.13 Pictures, frames, directories and advertising shall be clean and free of dust and graffiti. {R}
- 18.1.14 Heating and air conditioning units shall be clean and free of dust. {R}
- 18.1.15 Elevator cab walls and floors shall be clean and free of debris and graffiti. {R}
- 18.1.16 Escalators shall be clean and free of debris and graffiti. {R}
- 18.1.17 All Flight Information Display System (FIDS) and Train Information Display System (TIDS) monitors shall be clean and free of dust. {R}

Stations: Exterior

- 18.1.18 Entrance and exit doors shall be clean and free of smudges, dirt and grime. {R}
- 18.1.19 Windows shall be free of streaks and smudges. {R}
- 18.1.20 Trash receptacles shall be clean and emptied to prevent the overflow of debris. {R}
- 18.1.21 Awnings, where present, shall be clean at all times. {R}
- 18.1.22 Walls shall be clean and free of graffiti. {R}
- 18.1.23 Light fixtures and assemblies shall be clean and free of dust. {R}
- 18.1.24 Seating shall be clean and free of stains. {R}

Trains:

- 18.1.25 Exteriors shall be clean and have a freshly washed appearance. {R}
- 18.1.26 Pictures, frames, directories and advertising shall be clean, and free of dust and graffiti. {R}
- 18.1.27 Seating shall be clean and free of stains. {R}
- 18.1.28 Walls shall be clean and free of graffiti and scratches. {R}
- 18.1.29 Ceilings shall be dust free and unsoiled. {R}
- 18.1.30 Carpet shall be free of holes, rips, worn or frayed areas and flooring shall be free of large gouges, cracks, gum and stains. {R}
- 18.1.31 Floors shall be dry, free of spills and water. {H}
- 18.1.32 Windows shall be free of streaks and smudges. {R}
- 18.1.33 Doors shall be clean. {R}
- 18.1.34 Light fixtures and assemblies shall be clean and free of dust. {R}
- 18.1.35 Passenger Information Display System (PIDS) monitors shall be clean and free of dust. {R}

18.2 Standards of Condition

Stations: Interior

- 18.2.1 Seating shall be free of missing or broken parts. {R}
- 18.2.2 Tile and floors shall be free of large gouges, cracks and missing pieces. {H}
- 18.2.3 Floor mats shall be in good condition, without obvious wear and frays. {R}
- 18.2.4 Planters shall be in good condition, free of any visible damage. {R}
- 18.2.5 Windowsills shall be in good condition without any missing or broken pieces. {R}
- 18.2.6 Glass in windows and doors shall have no broken or cracked panes. {H}
- 18.2.7 Trash receptacles shall be in good condition with no dents, marks or peeling paint. {R}
- 18.2.8 Walls and columns shall be in good condition, free of marks, scuffs, dents or gouges. {R}
- 18.2.9 Ceilings shall be in good condition, evenly aligned and free of visible damage. {R}
- 18.2.10 All light fixtures shall be in working order with no visible broken parts. {R}
- 18.2.11 Telephones and telephone areas shall be in good condition, with no broken pieces. {R}
- 18.2.12 Pictures, frames and advertising shall be in good condition, free from marks, scratches and missing or broken pieces. {R}
- 18.2.13 Heating and air conditioning units shall be in good working condition. {H}
- 18.2.14 Escalators and elevators shall be in working condition. {R}
- 18.2.15 Flight Information Display System (FIDS) and Train Information Display System (TIDS) monitors shall be in good condition, with no visible damage. {R}
- 18.2.16 Unattended baggage carts shall be returned to dispenser racks promptly or located so as not to impede the flow of passengers or vehicles, and not allowed to collect in an unsightly manner. {R}
- 18.2.17 Employees' personal belongings shall not be visible. {R}
- 18.2.18 Platform bumpers shall be free of tears and missing or broken parts. {H}

18.0 – AirTrain Stations & Vehicles (continued)

Stations: Exterior

- 18.2.19 Sidewalks shall be smooth and free of large cracks or missing surface areas. {H}
- 18.2.20 Entrance and exit doors shall be in good working order. {R}
- 18.2.21 Windows shall be in good condition with no scratches, chips or broken pieces. {R}
- 18.2.22 Trash receptacles shall be in good condition, without dents, marks or peeling paint. {R}
- 18.2.23 Awnings, where present, shall be in good condition with no visible damage. {R}
- 18.2.24 Walls and columns shall be in good condition, free of marks, scuffs, dents or gouges. {R}
- 18.2.25 All light fixtures shall be in working order with all visible lamps operating and all burned out lights replaced. {R}
- 18.2.26 Only authorized vehicles shall utilize restricted curb areas. {R}
- 18.2.27 Snow and ice shall be removed from walkways, roadways and guide ways to prevent any safety hazard. {H}
- 18.2.28 Roadways shall be well maintained and free of potholes. {R}
- 18.2.29 Baggage carts shall be readily available. {R}

Trains

- 18.2.30 Exteriors of the trains shall be in good condition, free of visible damage. {R}
- 18.2.31 Pictures, frames and advertising shall be in good condition, with no marks, scratches or visible damage. {R}
- 18.2.32 Walls shall be in good condition, free of marks, scuffs, dents or scratches. {R}
- 18.2.33 Trains shall be in good working order and do not give off unpleasant fumes or noise. {R}
- 18.2.34 Seating shall be free of tears, rips or graffiti. {R}
- 18.2.35 Doors shall be in good working order. {H}
- 18.2.36 Passenger Information Display System (PIDS) shall be in good condition with no visible damage. {R}

18.3 Standards of Functionality

Stations: Interior

- 18.3.1 Flight Information Display System (FIDS) and Train Information Display System (TIDS), shall be clear, visible and accurate. {R}
- 18.3.2 Elevator button lights and switches shall be operational. {R}
- 18.3.3 Each help phone on the platform and each elevator emergency phone or communication device shall be in working condition. {H}
- 18.3.4 All lighting shall conform to the Illuminating Engineering Society of North America (IES) standards as they pertain to this area and activity. {H}
- 18.3.5 Public address systems shall be clear and audible. {R}

Stations: Exterior

- 18.3.6 Unattended baggage carts shall be returned to dispenser racks promptly or located so as not to impede the flow of passengers or vehicles, and not allowed to collect in an unsightly manner. {R}
- 18.3.7 All lighting shall conform to the Illuminating Engineering Society of North America (IES) standards as they pertain to this area and activity. {H}

Trains:

- 18.3.8 Waiting times at EWR shall not exceed:
 - Three (3) minutes, between the hours of 1100 and 2000
 - Four (4) minutes, between the hours of 0500 and 1100, and 2000 and 2400, and
 - Twenty-four (24) minutes between 2400 and 0500
- Waiting times at JFK shall not exceed:
 - Nine (9) minutes, between the hours of 0600 and 1430
 - Nine (9) minutes, between 1430 and 0000
 - Thirteen (13) minutes, between 0000 and 0600

18.0 – AirTrain Stations & Vehicles (continued)

- 18.3.9 Air conditioning and heaters shall be in proper working condition and maintain appropriate temperatures. {R}
- 18.3.10 Automated announcements shall be audible and up-to-date. {R}
- 18.3.11 Public Address systems shall be clear and audible. {R}
- 18.3.12 Each help phone, emergency phone or communication device shall be in working order. {H}

18.4 Signs, Directions, and Information

- 18.4.1 Route/destination signing shall be clearly posted. {R}
- 18.4.2 Drop-off and Pick-up points shall be clearly designated. {R}
- 18.4.3 Clear, visible and accurate signing shall be placed at key decision points and be consistent with Port Authority Aviation Signing and Wayfinding Standards. {R}
- 18.4.4 Signing to gates, concourses and services shall be clear, visible and up-to-date. {R}
- 18.4.5 Flight Information Display System (FIDS), Passenger Information Display System (PIDS) and Train Information Display System (TIDS) monitors shall be clear, visible and accurate. {R}
- 18.4.6 Handwritten signs shall not be used and all temporary signs must be consistent with Port Authority Aviation Signing and Wayfinding Standards. {R}
- 18.4.7 Telephones and/or call boxes shall be easily identified. {R}
- 18.4.8 Maps and directories shall be accurate, up-to-date and be consistent with Port Authority Aviation Signing and Wayfinding Standards. {R}

19.0 - Assistance to Passengers with Reduced Mobility

Definition of "Passengers with Reduced Mobility"

Passengers with Reduced Mobility include, but are not limited to:

1. Persons with disabilities as defined by the American with Disabilities Act—An individual is "disabled" if he or she meets at least any one of the following tests:
 - He or she has a physical or mental impairment that substantially limits one or more of his/her major life activities
 - He or she has a record of such an impairment
 - He or she is regarded as having such an impairment
2. Passengers traveling with children and infants, or unaccompanied minors.
3. Passengers that do not speak English.
4. Passengers' requiring/requesting the aid of a mobility assistance representative.

Relevant Standards and Regulations

Relevant standards and regulations for accommodating Passengers with Reduced Mobility include, but are not limited to:

- The Air Carrier Access Act and the Department of Transportation rule (Title 14 CFR, Part 382).
- The Americans with Disabilities Act
- The International Civil Aviation Organization (ICAO) Annex 9 that includes a number of Standards and Recommended Practices (SARPs) concerning the access to air services and airport facilities by elderly and disabled persons including revisions by the Facilitation Division (FAL/11).
- Transportation Security Administration Training.

Areas of Responsibility

- a. For Passengers with Reduced Mobility requiring or requesting assistance, the airline and/or terminal operator shall assist arriving Passengers with Reduced Mobility deplaning an aircraft and/or requiring assistance from the aircraft to the curb/ground transportation center or another assistance provider.
- b. The airline and/or terminal operator shall assist departing Passengers with Reduced Mobility requiring assistance from the ticket counter and/or to board the aircraft.

19.0 - Assistance to Passengers with Reduced Mobility (continued)

- c. For Passengers with Reduced Mobility requiring or requesting assistance, the Port Authority shall facilitate departing or arriving Passengers with Reduced Mobility between parking facilities and the terminal buildings or between terminals.
- d. The terminal operator shall provide amenities (concessions, restrooms, telephones, etc.) directories of accessible areas, and clearly marked signing to facilities to accommodate Passengers with Reduced Mobility.

19.2 Assistance to Passengers with Reduced Mobility by an Airline or Terminal Operator

- 19.2.1 Passengers with Reduced Mobility shall receive assistance in getting to and boarding the aircraft and deplaning and getting to the curb in addition to making connections to other flights. {H}
- 19.2.2 Passengers with Reduced Mobility shall not be left unattended at any AirTrain platform or station. {H}
- 19.2.3 Employees shall receive the necessary training to assist in moving and transporting Persons with Disabilities. {R}
- 19.2.4 Employees shall receive training in handling mobility aids and assistive devices (electric wheelchairs, respirator equipment, etc.) used by Persons with Disabilities. {R}
- 19.2.5 Airlines may require up to 48 hours advance notice to accommodate certain mobility aids and assistive devices that require preparation time for transport (e.g., respirator hook-up or transportation of an electric wheelchair on an aircraft). {R}
- 19.2.6 Unaccompanied minors shall not be left unattended. {H}
- 19.2.7 Employees shall be available to assist Passengers with Reduced Mobility who are unable to move independently. {H}
- 19.2.8 Passengers with Reduced Mobility being dropped off shall be able to obtain assistance at the curbside within five (5) minutes. {H}
- 19.2.9 Each terminal operator shall ensure that telephones equipped with telecommunication devices for the deaf (TDD's) are provided and are clearly marked on directories and above the telephones. {R}

19.3 On-Airport Assistance to Passengers with Reduced Mobility

- 19.3.1 The Port Authority will make available para-transit or other special transportation services to Persons with Disabilities who cannot use fixed route bus/rail service between terminal buildings. {R}
- 19.3.2 The fixed route bus/rail services shall be accessible as required by the Americans with Disabilities Act. {R}
- 19.3.3 The Ground Transportation Information and/or Help Centers shall provide information to Passengers with Reduced Mobility using bilingual or multilingual brochures with internationally recognized symbols and/or interactive display systems. {R}

19.0 - Assistance to Passengers with Reduced Mobility (continued)

- 19.3.4 Unaccompanied minors shall not be left unattended in any parking facility or in an AirTrain station. {H}
- 19.3.5 Passengers with Reduced Mobility, who cannot move independently, shall not be left unattended in any parking facility or in an AirTrain station. {H}

19.4 Provision of Wheelchairs to Passengers with Reduced Mobility

- 19.4.1 Each terminal shall provide wheelchairs to assist in the movement of Persons with Disabilities. Wheelchairs shall meet the industry standards. {R}
- 19.4.2 Airlines shall each provide boarding wheelchairs and ramps or mechanical lifts for boarding an aircraft not affixed to a loading bridge. {R}
- 19.4.3 All wheelchairs may be subject to an inspection of:
- a. Armrests—sharp edges, cracks, burrs on screw heads, protruding screws, secure fit and locks engage squarely, all fasteners are present and tight;
 - b. Wheelchair back—upholstery for rips, tears and tautness; all attaching hardware is present and tight; handgrips are tight and do not rotate on post; back-post brace joints are not cracked, bent or damaged; safety belts are checked for fraying and hardware functionality;
 - c. Seats, cross braces and frames—upholstery for rips, tears and tautness; attaching hardware is present and tight; check for stripped screws and burrs on screw heads; folding chairs should be checked for sticking; cross braces are checked for bent rails or cracks and the center pin nut is present; front post slides are straight; seat rail guides are present;
 - d. Wheel locks—securely engage the tire surface and prevent the wheel from turning; rubber tip is present;
 - e. Large wheels—no wobbling or side-play indicating worn bearings; tires do not have excessive wear or cracks; axles and axle-lock nuts are functioning properly;
 - f. Casters—check for signs of bending on sides and stems of forks and be sure stem is firmly attached to fork; check stem bearings for excessive play both up and down as well as back and forward; check for excessive wobble in bearings; check tire for excessive wear or cracks; and,
 - g. Footrest/leg rest—check frame for damage and confirm secure fit of locking mechanism; check for sharp edges in foot plates and foot plate springs; proper operation for length adjustment hardware, all hardware is present and proper tightness; foot rest bumpers are present.

19.0 - Assistance to Passengers with Reduced Mobility (continued)

- 19.4.4 All wheelchairs shall be well maintained and in good condition. {R}
- 19.4.5 Each airline shall ensure that an adequate number of wheelchairs are available to meet the required demand. {R}
- 19.4.6 All airline terminals shall provide an adequate number of electric carts to meet the required demand. {R}
- 19.4.7 All electric carts shall be in good condition, free of dents, ripped seating and any visible damage or broken parts. {R}
- 19.4.8 All electric carts shall be equipped with an audible and visual alert signal to alert passengers to its' presence. {R}
- 19.4.9 All electric carts shall operate in a safe manner that at no point compromises the safety of pedestrians in the terminal. {H}

19.5 Signs, Directions and Information

- 19.5.1 All facilities and devices for Persons with Reduced Mobility shall be clearly marked and be consistent with Port Authority Aviation Signing and Wayfinding Standards. {R}

20.0 - Public Circulation and Queue Management

The Following Defines "Circulation Areas"

Circulation areas are comprised of publicly accessible areas inside or outside the terminal buildings occupied by persons walking or standing, exclusive of those spaces required for organized passenger queuing. Circulation areas include, but are not limited to, ticket lobbies, passenger waiting areas, food court concession areas, concourses, corridors and hallways, sidewalks, escalators and moving walkways, and pedestrian bridges.

The Following Defines "Queuing Area"

Queuing areas are comprised of publicly accessible areas inside or outside the terminal building dedicated to the organization of passengers waiting for service. Queuing areas include, but are not limited to, those areas dedicated to accommodate passengers approaching ticket counters, security screening areas, Customs and Border Protection areas, concessions, self-serve ticket kiosks, gate areas, information kiosks, and ground transportation areas.

Areas of Responsibility

- a. Airlines shall manage the circulation and queuing activity in their lease areas including boarding areas, ticket counters, self-serve ticket kiosks, baggage offices, and other areas that are used by passengers to queue for airline services which include areas that may fall outside an airline's lease line.
- b. Concession tenants shall manage the circulation and queuing activity within their respective lease areas.
- c. The Terminal Operator and/or Airline shall manage circulation and queuing activity at passenger and baggage security screening checkpoints.
- d. The terminal operator or the Port Authority shall manage the circulation and queuing activity in all public spaces not included in the lease areas of the airlines or other tenants.
- e. Airline employees shall inquire of passengers at check-in queues regarding departure times and destinations and shall assist passengers in resolving problems when lines are lengthy.
- f. The terminal operator and/or airline shall manage and control the circulation and queuing activity in their lease areas of the FIS with input from Customs and Border Protection.

20.1 Standards for Managing Passenger Circulation

- 20.1.1 Unattended baggage carts shall be returned to dispenser racks or removed so as not to impede the flow of passengers. {R}
- 20.1.2 Objects shall not be placed or installed in a permanent or temporary manner that will obstruct circulation requirements of persons with reduced mobility. (Refer to Standard 19.0). {R}

20.0 - Public Circulation and Queue Management (continued)

- 20.1.3 Objects shall not be placed or installed in a permanent or temporary manner that will obstruct primary public flow paths, doorways, elevator/escalator entrances, and other public circulation areas. {R}
- 20.1.4 Objects shall not be placed or installed in a permanent or temporary manner in areas where passenger flows must be maintained for purposes of providing public safety, including but not limited to stairways, escalator deboarding areas, roadway curbsides and emergency exit lanes, corridors or access points. {R}
- 20.1.5 Objects shall not be placed or installed in a permanent or temporary manner that promotes the development of a crowd that results in decreased public mobility or an unsafe condition. {R}
- 20.1.6 Lighting in public circulation areas shall be provided in accordance with Illuminating Engineering Society of North America (IES) standards. {H}
- 20.1.7 Preventative maintenance of facilities, cleaning, or other routine activities shall be performed so as to not interfere with primary public circulation paths. {R}
- 20.1.8 Provide and maintain adequate way finding to promote efficient public circulation. {R}
- 20.1.9 Objects shall not interfere with the public's visual field so as to affect public orientation and understanding of designated flow paths. {R}

20.2 Standards for Managing Passenger Queuing Areas

- 20.2.1 Organized queuing procedures shall be developed and formalized queuing areas shall be provided in locations where public queuing is likely to result in unsafe conditions, service stoppage, or an impediment to adjacent passenger flows. {R}
- 20.2.2 Designated queuing areas shall be properly sized based on anticipated passenger use in each terminal and shall be maintained to accommodate future public circulation and queuing demands. {R}
- 20.2.3 Public queues for a facility shall not extend beyond the tenant's designated lease area unless authorized by the Port Authority. {R}
- 20.2.4 The Port Authority or terminal operators shall be notified if public queues are anticipated to obstruct or are actually obstructing adjacent passenger flows in a manner that decreases public mobility or results in an unsafe condition. {R}
- 20.2.5 The tenant shall actively manage public queues at locations where the massing of people could result in an unsafe condition (e.g., adjacent to an escalator deboarding areas or curbside roadways) or impede primary public flow patterns. {R}
- 20.2.6 Public queues shall not extend or be formed outside a terminal building where shelter is not available. {H}

20.0 - Public Circulation and Queue Management (continued)

20.3 Stanchion Appearance and Locations

- 20.3.1 Placement of floor stanchions shall not interfere with public circulation, queuing or wayfinding. {R}
- 20.3.2 Stanchion belts should not exceed 7' in length between posts, be less than 2" in width, be less than 0.0275" thick and the post should not be less than 2" in diameter. {R}
- 20.3.3 Stanchion posts shall not exceed 40" in height, the bases shall not exceed 14" in diameter and any stanchion post weight shall not exceed 28 lbs. {R}
- 20.3.4 Stanchion belts and posts shall match in color, type and quality. The use of a combination of various stanchions, ropes, belts, etc. is not permitted. {R}
- 20.3.5 Stanchion belts or ropes should never be tied together. {R}
- 20.3.6 Stanchions, ropes, "tensa barriers" shall be well maintained and in good repair. {R}
- 20.3.7 Stanchions, ropes, "tensa barriers" shall be arranged in a neat and orderly fashion and not stored in public view. {R}
- 20.3.8 Stanchions, ropes, "tensa barriers" shall be clean and free of dust, tape and smudges. {R}

21.0 - Orderly Evacuation and Resumption of Services

Definition of "Emergency Situation"

- a. An emergency situation is defined as any event that threatens, or has the potential to threaten, the life, health, and safety of individuals at the airport. Emergency situations include, but are not limited to, (a) fire, (b) security, (c) power outage, and (d) natural disaster.
- b. Security emergencies include, but are not limited to, security breaches, threats against a specific facility or airline, acts of violence in pre- or post-security areas, bomb threats, unattended baggage or parcels and biological or chemical threats.

21.1 *Airline Assistance*

- 21.1.1 All airline employees and airline contractors shall be knowledgeable in terminal emergency and evacuation procedures.
- 21.1.2 All airline employees shall be familiar with airport emergency procedures.
- 21.1.3 In case of fire, power outage or natural disaster emergency, airline employees shall follow terminal operator and Port Authority Police instructions for emergency procedures.
- 21.1.4 In case of a security emergency, airline employees and contract employees shall at the direction of the Port Authority Police and the Transportation Security Administration (TSA) clear gates, boarding areas, and holding areas of all people (passengers, employees and other airport visitors) in a safe orderly, and efficient manner, and direct them to the nearest security checkpoint exit (or to the nearest emergency exit in the event of a fire emergency).
- 21.1.5 In case of a gate emergency involving an aircraft with passengers on board, airlines and FAA emergency procedures shall apply.
- 21.1.6 Airlines shall at all times have an on-duty employee designated as an "Emergency Representative" who shall communicate effectively with the Port Authority Police, the TSA, the terminal operator and customers and as applicable with Customs and Border Protection (CBP) to coordinate a safe orderly and efficient evacuation in the event of an emergency situation.
- 21.1.7 The Emergency Representative shall communicate and coordinate effectively with the TSA, CBP, terminal operators, and the Port Authority Police to inform airport customers of the nature of the emergency and to ensure airport customer essential needs are met.
- 21.1.8 After a departure emergency situation subsides, the Emergency Representative shall provide the Port Authority Police and the TSA flight departure information to effectuate an orderly and efficient re-screening of passengers according to the priority of departing flights.

21.0 - Orderly Evacuation and Resumption of Services (continued)

- 21.1.9 After an arrival emergency situation subsides, the Emergency Representative shall provide the Port Authority Police, terminal operator and as applicable Custom and Border Protection, arrival information to effectuate an orderly and efficient deboarding and clearance of passengers, and what is being communicated to other airport customers waiting in the baggage claim area.
- 21.1.10 International arriving passengers and flight crewmembers that have been cleared through Federal Inspection Services (FIS), shall be directed to proceed with all other customers and employees when evacuating the premises, as established in the CBP Continuity of Operations Plan. (COOP).
- 21.1.11 International arriving passengers and flight crewmembers that have not yet been cleared through FIS, shall be evacuated in a manner established by the CBP's COOP. The Port Authority will be provided with such plans, by the CBP, on an annual basis.

21.2 Airport Tenant Responsibilities

- 21.2.1 All airport tenants shall be knowledgeable in terminal emergency and evacuation procedures.
- 21.2.2 All employees of airport tenants shall be familiar with airport emergency procedures.
- 21.2.3 In case of fire, power outage or natural disaster emergency, airport tenant employees shall follow Port Authority Police, or terminal operator instructions for emergency procedures.
- 21.2.4 In case of a security emergency situation, airport tenants shall clear their leased space of all customers and employees in a safe, orderly, and efficient manner, and direct them to nearest security checkpoint exit (or to the nearest emergency exit in the event of a fire emergency).
- 21.2.5 Airport tenants shall at all times have an on-duty employee designated as an "Emergency Representative" who will communicate effectively with Port Authority Police, TSA, CBP, the terminal operator and airport customers to coordinate a safe, orderly, and efficient evacuation of the airport tenant's leased space in the event of an emergency situation.

21.3 TSA Responsibilities

- 21.3.1 The TSA employees shall be knowledgeable in terminal emergency procedures.
- 21.3.2 All TSA employees shall be knowledgeable of all airport emergency procedures. Given that TSA employees may work at a number of security checkpoints throughout the Port Authority Airport system, TSA employees must be familiar with the airport emergency procedures at all terminals for each airport.
- 21.3.3 In case of a security emergency situation, TSA employees shall coordinate with the Port Authority Police and direct all airport customers and employees through the security checkpoint exit (or to the nearest emergency exit in the event of a fire emergency) in a safe, orderly, and efficient manner.

21.0 - Orderly Evacuation and Resumption of Services (continued)

- 21.3.4 In case of fire, power outage or natural disaster emergency, the TSA shall coordinate emergency procedures with the Port Authority Police and the terminal operator to ensure an efficient and orderly evacuation and re-screening of airport customers and employees and follow departure service resumption process. (See Standard 21.8)
- 21.3.5 TSA employees shall communicate effectively with airlines, terminal operators, and the Port Authority Police to inform airport customers of the nature of the emergency and to ensure airport customer essential needs are met.
- 21.3.6 After the emergency situation subsides, TSA employees shall communicate effectively with airline Emergency Representatives, terminal operators, and the Port Authority Police to effectuate an orderly and efficient security checkpoint re-screening process according to the priority of departing flights.

21.4 Terminal Operator Responsibility

- 21.4.1 All terminal operator and Port Authority employees shall be knowledgeable with terminal emergency procedures.
- 21.4.2 All terminal operator and Port Authority employees shall be knowledgeable with airport emergency procedures relating to their terminal.
- 21.4.3 In case of fire emergency, power outage or natural disaster emergency, the terminal operator and Port Authority employees shall coordinate evacuation procedures with Port Authority Police, airlines, TSA, airport tenants, CBP to ensure an efficient and orderly evacuation and resumption of services.
- 21.4.4 In the event of extended terminal services disruption caused by fire, power outage or natural disaster, the terminal operator and the Port Authority shall implement contingency plans in coordination with Port Authority Police, TSA, airlines, CBP and airport tenants.
- 21.4.5 In case of a security emergency situation, terminal operator and Port Authority employees shall at the direction of the Port Authority Police direct all airport customers and employees through the security checkpoint exit (or to the nearest emergency exit in the event of a fire emergency) in a safe, orderly, and efficient manner.
- 21.4.6 The terminal operator or Port Authority shall at all times have an on-duty employee designated as the "Emergency Representative" who will coordinate with Port Authority Police, TSA, airline, CPB and airport tenant emergency representatives during an emergency situation.
- 21.4.7 The terminal operator shall make frequent public announcements using the public address system (or an alternative method if a public address system is unavailable) to inform airport customers of the nature of the emergency and the steps airport customers must take to remain safe during the emergency period.

21.0 - Orderly Evacuation and Resumption of Services (continued)

- 21.4.8 When the emergency situation subsides and clearance has been given to terminal operator to re-enter the terminal, the terminal operator shall immediately inform customers of the process to return safely to the terminal areas.
- 21.4.9 When applicable, airlines, terminal operators, Port Authority and airport tenants shall keep airport customers and employees informed by other communication methods, including but not limited to Flight Information Display System (FIDS), website, emails and mobile phones.
- 21.4.10 By the end of January each year, terminal operators shall submit the most up-to-date safety and evacuation plan for the terminal to the Port Authority, including the emergency contact listing, name, phone and title.
- 21.4.11 Terminal operator's safety and evacuation plans shall be terminal specific to meet the needs of customers, employees, airlines and tenants operating in that facility.

21.5 Communication and Public Announcements

- 21.5.1 Terminal operators shall keep airport customers informed during emergency situations. Terminal operators shall maintain clear and effective communication with airport customers during emergency situations by, among other methods, frequent public announcements, FIDS and other communication methods as to the nature and seriousness of the emergency, the steps airport customers must take to get to safety, and the steps airport customers must take to reenter the building/terminal when the emergency situation subsides.

21.6 Directions and Assembly Locations

- 21.6.1 Terminal operators and the Port Authority shall identify all entry and exit points in the terminals, parking garages, and AirTrain stations where airport customers and employees are to assemble in case of an emergency.
- 21.6.2 Emergency evacuation markings are to be consistent with Port Authority sign and building code standards.
- 21.6.3 Airport employees shall be aware of emergency situation assembly locations as delineated in emergency evacuation plans and shall give airport customers clear and concise directions to assembly locations during emergency situations.
- 21.6.4 In the event of an alarm for fire, all customers and tenants must exit the terminal building as directed by the appropriate emergency response representative until the arrival of the Port Authority Police incident commander at the nearest terminal exit. It is noted that the nearest terminal exit may place passengers and employees on the tarmac and Emergency Representatives should work with the Port Authority Police to ensure that passengers and employees remain in a safe location on the airside.

21.0 - Orderly Evacuation and Resumption of Services (continued)

- 21.6.5 If the nearest terminal exit places passengers and employees on public roadways, an Emergency Representative should work with the Port Authority Police to ensure the assembly areas are safe for passengers and employees to remain and allow for adequate access for emergency vehicles.
- 21.6.6 In the event of power outage or natural disaster requiring immediate evacuation of the terminal or a portion thereof, clear and frequent instructions shall be communicated to the customers and employees until the affected premises have been fully evacuated.
- 21.6.7 In the event of a security emergency, all customers and tenants must exit the sterile area. Customers and tenants may therefore remain in non-secure areas such as ticketing and domestic baggage claim areas rather than exiting the terminal building.

21.7 Departure Service Resumption Process

- 21.7.1 When the emergency situation subsides to the point where departure service resume, employees and departing customers must be re-screened at the security checkpoint before re-entering the sterile area of the terminal. Employees and passengers shall be re-screened in an orderly and efficient manner. Employees that are essential for service to resume shall be re-screened according to the priority of departing flights.

21.8 Departure Service Resumption Process

- 21.8.1 When the emergency situation subsides to the point where arrival service resumes, airline and airport tenant employees should return immediately to their workstations to expedite the processing of arriving passengers that could have been waiting for extended periods of time on an aircraft.

21.9 Passengers Needing Assistance

- Persons with Reduced Mobility are defined in Standard 19.0

- 21.9.1 Airport employees shall give priority assistance to persons with reduced mobility while exiting the terminal/airport during emergency situations and upon re-entry to the terminal/airport when the emergency situation subsides.
- 21.9.2 When required, public announcements shall be made in foreign language(s) and all uniformed airport employees should come to the assistance of Persons with Reduced Mobility in need of special assistance during the evacuation and resumption of services.

21.10 First Aid Assistance

- 21.10.1 Airport employees shall give priority assistance to people requiring first aid and/or medical attention outside the danger area.
- 21.10.2 Airport employees shall be knowledgeable of first aid stations in the terminal, and of medical facilities at the airport and shall provide appropriate assistance to airport customers needing medical attention.

22.0 - Cargo Services

In addition to the standards listed below, some elements of Ramp and Airside Areas, Standard 16.0 may apply to the Cargo Services area.

22.1 Standards of Cargo Condition

- 22.1.1 All cargo, both import and export, must be adequately protected from weather-related elements during the offloading process and subsequent drayage to the cargo warehouse. Plastic sheets are recommended where applicable.
- 22.1.2 All import cargo must be delivered to the cargo warehouse and shall not remain on the ramp areas.

22.2 Standards of Equipment Functionality

- 22.2.1 Aircraft handling equipment should be positioned behind designated demarcation lines and safety areas at least thirty (30) minutes prior to aircraft arrival on blocks.
- 22.2.2 All aircraft handling equipment should be in good working order.

22.3 Standards of Ramp Unit Load Device (ULD) Handling

- 22.3.1 All ULD's shall be stored off the tarmac, preferably on ULD storage racks in a designated cargo equipment area.
- 22.3.2 ULD's shall never be directly fork lifted at any time.
- 22.3.3 Slave dollies and loading vehicles and equipment shall be used when transporting ULD's.

22.4 Import Warehouse Operations

- 22.4.1 All cargo shall be processed and made available for customer pick-up within designated time frames but no longer than four hours.
- 22.4.2 All cargo shall be stored in designated areas that are monitored to ensure prevention of theft or pilferage.
- 22.4.3 All cargo shall be stored in designated areas that will facilitate the expeditious delivery to consignees.

22.0 - Cargo Services (continued)

22.5. Export Warehouse Operations

- 22.5.1 All cargo must be checked-in and verified by supervisory staff.
- 22.5.2 All cargo must be staged or stored in areas designated for export cargo
- 22.5.3 Plastic sheets shall be used for export cargo loaded on non-structured ULD's to ensure protection from weather related elements.

22.6 Dangerous Goods Handling

- 22.6.1 Warehouse dangerous goods areas shall be separated from other cargo handling areas.
- 22.6.2 Warehouse dangerous goods areas shall be clearly marked.
- 22.6.3 The handling of dangerous goods cargo shall be in accordance with IATA and ICAO current dangerous goods regulations.
- 22.6.4 Designated dangerous goods areas should have sub-areas segregated by class of dangerous goods.
- 22.6.5 Qualified personnel shall perform the acceptance of dangerous goods.

22.7 Valuable Cargo Handling

- 22.7.1 Locked vaults and similar type facilities shall be designated for high value goods.
- 22.7.2 Valuable cargo shall require a minimum of one (1) supervisory warehouse staff and one (1) security staff when handled for delivery, acceptance or handling.
- 22.7.3 Surveillance cameras or security staff shall monitor valuable cargo areas at all times.
- 22.7.4 Valuable cargo shall be handled in accordance with industry standards and best practices.

22.8 Vulnerable Cargo Handling

- 22.8.1 Locked cages and similar type facilities shall be designated for vulnerable cargo.
- 22.8.2 Vulnerable goods shall require a minimum of one (1) supervisory warehouse staff and one (1) security staff when handled for delivery, acceptance or handling.
- 22.8.3 Surveillance cameras or security staff shall monitor vulnerable goods area at all times.

22.0 - Cargo Services (continued)

22.9 Perishable Cargo Handling

- 22.9.1 Perishable cargo shall be handled in accordance with IATA Perishable Handling Regulations.
- 22.9.2 Refrigeration and climate control specifications must be maintained according to shipper or consignee requirements.
- 22.9.3 Perishable cargo shall be stored in designated areas of the cargo warehouse.
- 22.9.4 Qualified personnel shall perform the acceptance of perishable cargo.

22.10 Live Animal Handling

- 22.10.1 Live animals shall be handled in accordance with IATA Live Animal Handling Regulations.
- 22.10.2 Live animals shall be handled in designated areas of the cargo warehouse.

22.11 Import Operations

- 22.11.1 All documents shall be processed in a timely manner when picking up cargo but not later than fifteen (15) minutes.
- 22.11.2 All irregularities shall be documented.

22.12 Export Operations

- 22.12.1 Documentation shall be accepted and checked-in a timely manner, but not longer than fifteen (15) minutes.
- 22.12.2 Cargo shall be manifested according to specific instruction provided prior to flight manifesting time frames.

22.13 Cargo Public Areas

- 22.13.1 All public areas shall be clean, well maintained and free of unpleasant odors.
- 22.13.2 All public areas shall be well lit with all light fixtures in working order with no visible parts.
- 22.13.3 Counters shall be neat, organized and clean.
- 22.13.4 Floors shall be clean and free of debris.

22.0 - Cargo Services (continued)

22.14 Signs, Directions and Information

- 22.14.1 Handwritten signs shall not be used and all temporary signs shall be consistent with the Port Authority Aviation Signing and Wayfinding Standards.
- 22.14.2 Illuminated signs shall be in proper working order.
- 22.14.3 There shall be no unauthorized postings.
- 22.14.4 Airline and general tenant names shall be clearly posted and be consistent with the Port Authority Aviation Signing and Wayfinding Standards.
- 22.15 Signs shall clearly identify location of services provided.
- 22.16 All signs shall be clearly visible to customers.

22.17 Landside Parking

- 22.17.1 An adequate number of customers parking shall be provided based on facility specifications.
- 22.17.2 All designated customer parking shall be well marked.
- 22.17.3 Customer parking areas shall be in good condition, free of potholes and debris.
- 22.17.4 All designated truck parking shall be well marked.
- 22.17.5 Truck parking areas shall be in good condition, free of potholes and debris.
- 22.17.6 Truck parking shall be free of object that may impede the flow of goods into the warehouse.
- 22.17.7 All striping demarcations shall be visible.

22.18 Landside Truck Docks

- 22.18.1 All truck dock doors shall be well list with all light fixtures in good working order with no visible broken parts.
- 22.18.2 All truck dock doors shall be clearly marked.

22.0 - Cargo Services (continued)

22.19 Standards of Cargo Employees

In addition to the following standards, all employees shall conform to the same Employee Attitude, Appearance, Awareness and Knowledge as outlined in Standard 1.0

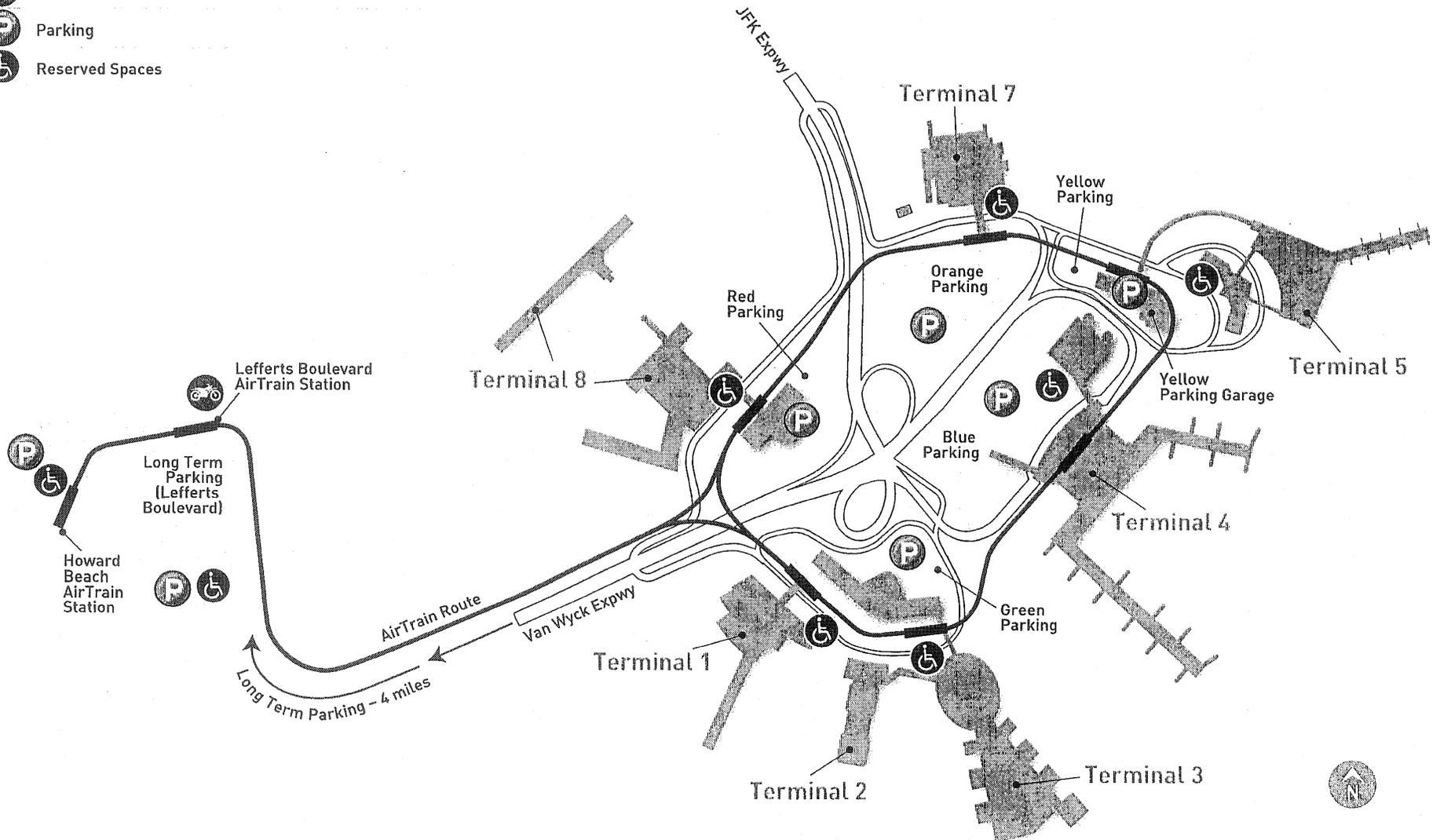
- 22.20.1 Staff shall be fully trained in the applicable ramp handling and aircraft loading processes.
- 22.20.2 All aircraft handling equipment must be operated in a safe and secure manner consistent with Port Authority Airport Rules and Regulations.
- 22.20.3 One (1) marshaller and two (2) wingwalkers shall be utilized for aircraft arrival and departure.
- 22.20.4 FOD checks shall be conducted thirty (30) minutes prior to aircraft arrival and thirty (30) minutes after aircraft departure.

EXHIBIT H
MAPS OF THE AIRPORTS

KENNEDY INTERNATIONAL AIRPORT Airport Plan

THE PORT AUTHORITY OF NY & NJ

-  Motorcycle Parking
-  Parking
-  Reserved Spaces

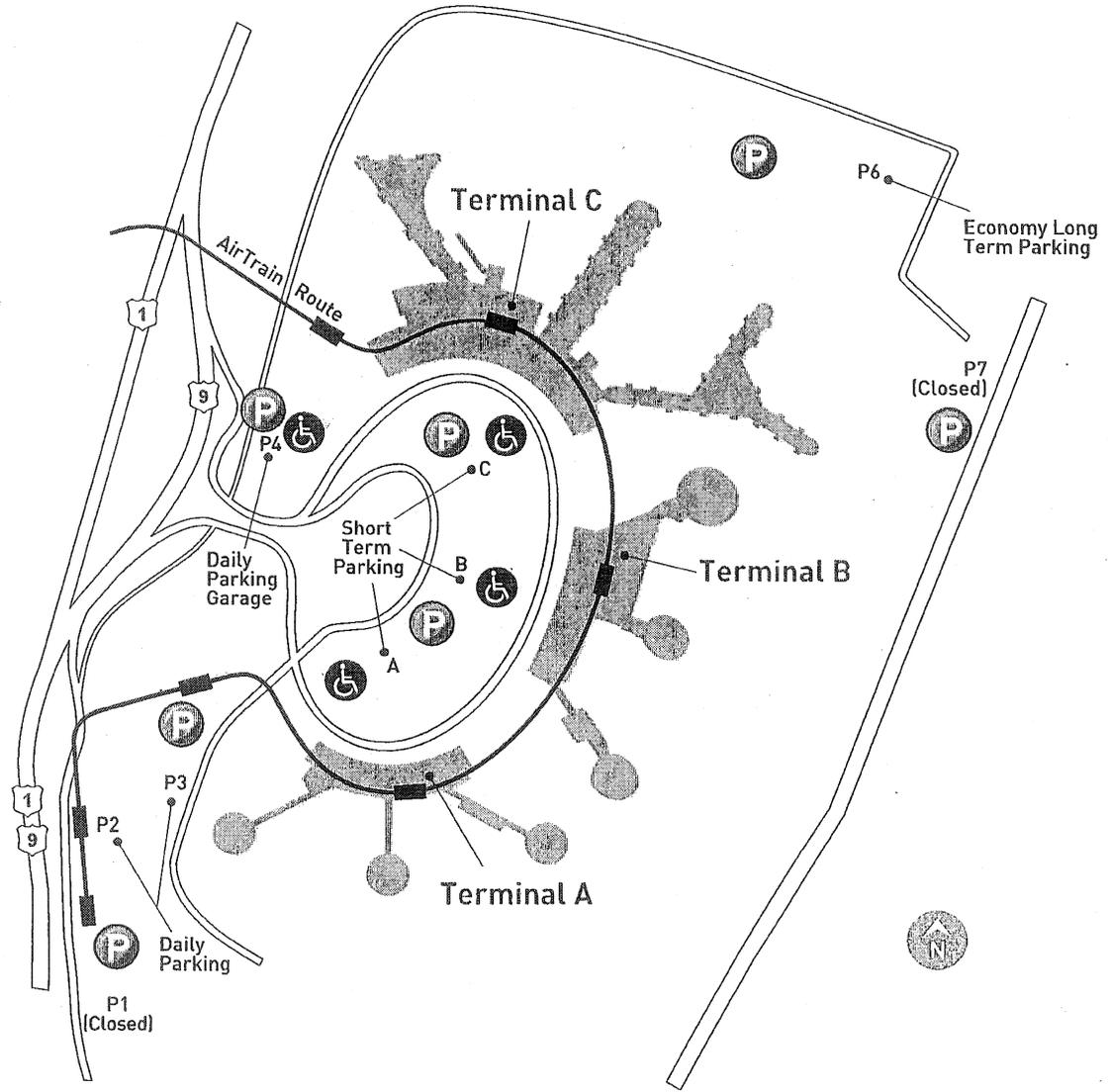


NEWARK LIBERTY INTERNATIONAL AIRPORT

Airport Parking

THE PORT AUTHORITY OF NY & NJ

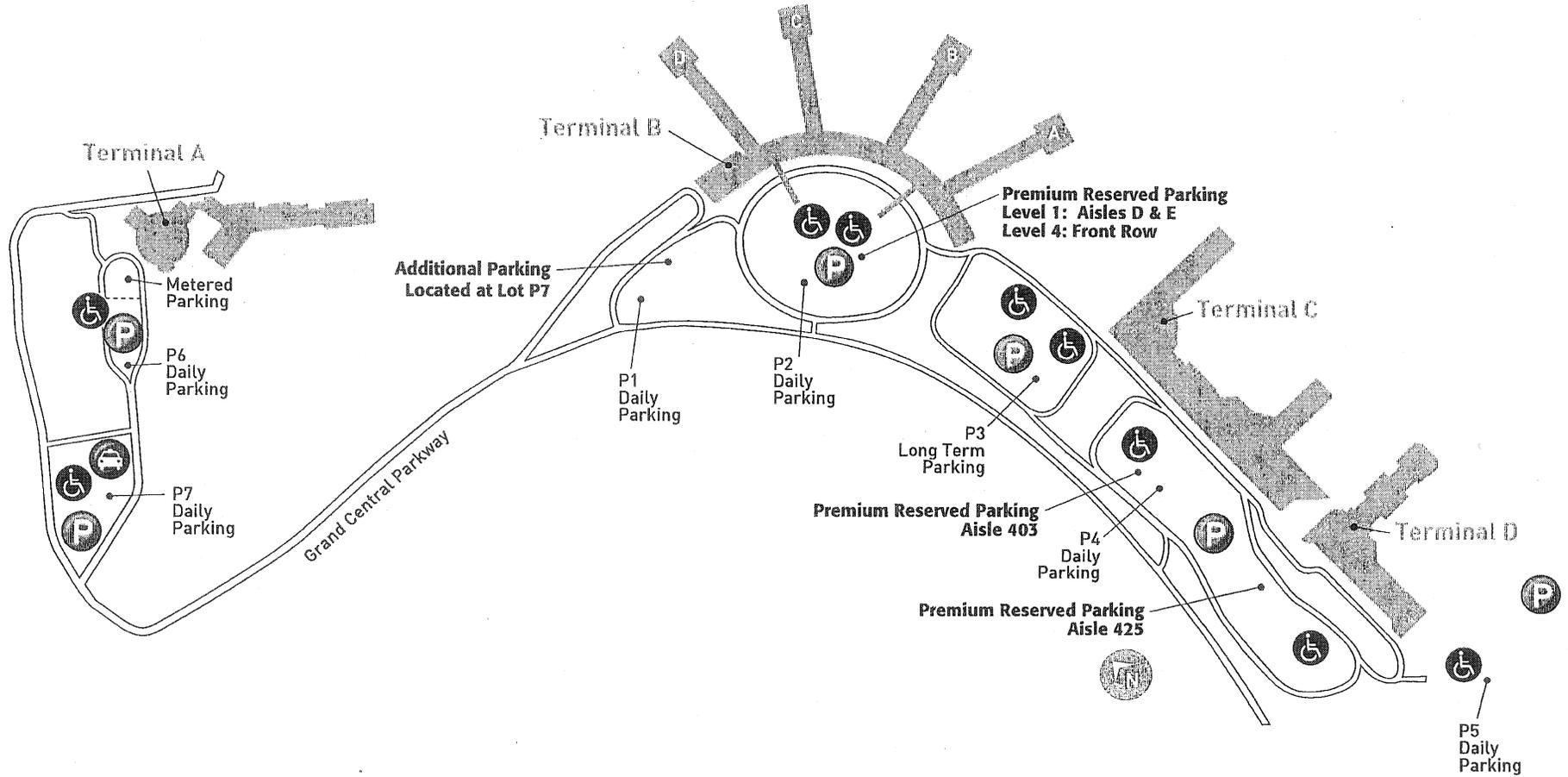
-  Parking
-  Reserved Spaces



LAGUARDIA AIRPORT Airport Parking

THE PORT AUTHORITY OF NY & NJ

-  Parking
-  Limousine Parking
-  Reserved Spaces



THE PORT AUTHORITY OF NY & NJ

Stewart INTERNATIONAL AIRPORT

AIRPORT PLAN

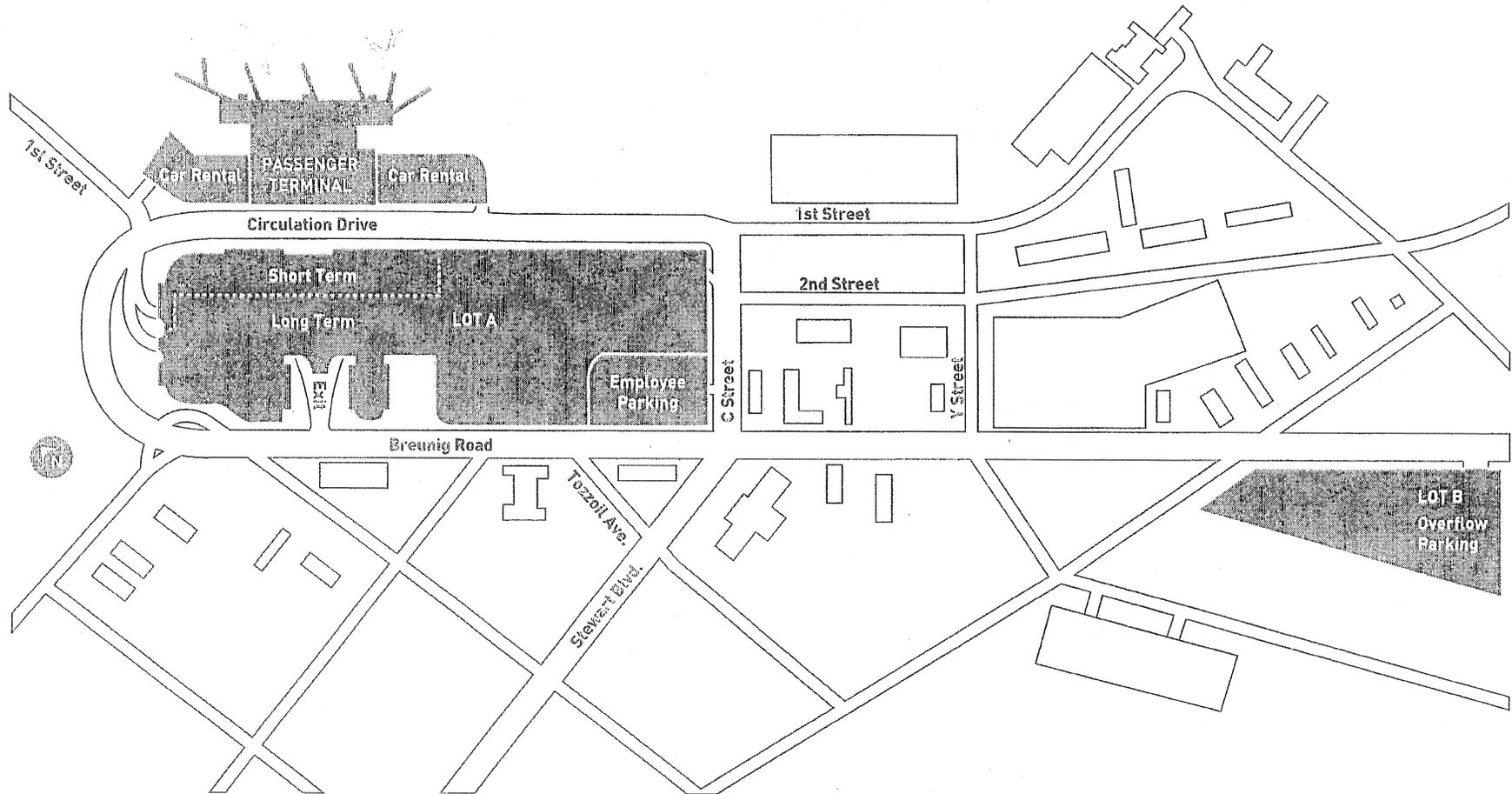


EXHIBIT I

SAMPLE CERTIFIED STATEMENT

Pension

May

April

Total

Health/Welfare

May

April

Total

Jury/Bereavement

May

April

Total

Total Supplemental Benefits

**Total Average Wage/
Supplemental Benefits**

Per Contract

Difference

THE PORT AUTHORITY OF NY & NJ

COMMODITIES & SERVICES DIVISION
TWO MONTGOMERY STREET, 3RD FLOOR
JERSEY CITY, NJ 07302

Date 5/25/12

ADDENDUM #1

TO PROSPECTIVE PROPOSERS ON RFP # 29198 for AIRPORT PARKING LOT MANAGEMENT AND OPERATION SERVICES AT JOHN F KENNEDY INTERNATIONAL AIRPORT (JFK), LAGUARDIA AIRPORT (LGA), NEWARK LIBERTY INTERNATIONAL AIRPORT (EWR) AND STEWART INTERNATIONAL AIRPORT (SWF)

Due back on June 12, 2012, no later than 2:00 PM

Originally due on May 31, 2012, no later than 2:00PM

The following changes are hereby made in the documents:

- A. This proposal is postponed until Tuesday, June 12, 2012, no later than 2:00 PM.
- B. Page 25, Section F, "Proposal", Paragraph 3., d., line 5, change from "...the Proper/" to "...the Proposer"
- C. Page 77, Section 7, "Qualifications of Employees", paragraph (i), line 7, delete the words "...and become the property of the Port Authority."
- D. Page 77, Section 8, Training Provided by the Contractor", paragraph (b), line 2, delete the word "...leadership".
- E. Page 84, Section 13, Fleet Operating Services, paragraph (o), Add the following: "The Contractor shall be responsible for providing the snow plow blade and a salt spreader for the truck."
- F. Page 80, Section 11, "Snow Removal", paragraph (e). Delete this section in its entirety and replace with the following:
"The costs of performing the above operations are reimbursable to the Contractor at the applicable Hourly Rates inserted by the Contractor on the revised Cost Proposal Form. The Port Authority will provide at no cost to the Contractor shovels, salt spreaders and salt in connection with such operations."
- G. Page 25, Section F, "Proposal", Paragraph 3 e. : Delete this section in its entirety.
- H. Page 26, Section F, "Proposal" Paragraph 3 h, Delete second bullet in its entirety.
- I. Page 77, Section 8, "Training Provided by the Contractor", Paragraph (c), delete the first sentence and replace with "The initial training program shall be at least five (5) working days in duration for all cashiers; at least ten (10) working days for Supervisors and at least three (3) working days for Attendants (Traffic/Valet)."

- J. Page 82, Section 13, "Fleet Operating Services", paragraph (b), delete the one (1) 10-Passenger Van for Stewart Airport.

For Informational Purposes Only

- 1) Current active hourly employee lists, which include the hire dates of the employees currently assigned to this contract, are attached and labeled "Attachment Question # 6".

Please note that the wages provided herein have been furnished by the incumbent Contractor and have not been audited by the Port Authority. There is no guarantee that these wages will be the same at the commencement of the new contract.

If the Port Authority accepts your proposal, you would be required to pay hourly employee hired by you for the same position at least the same hourly wage rate he/she was paid by the prior Contractor even if that rate is higher than the rate on the attached active employee list.

- 2) Sign-in sheets from the pre-proposal meeting/site inspections held on May 15, 16 and 17, 2012 are attached.

QUESTIONS & ANSWERS

The following information is made available in response to questions submitted by Proposers to the Port Authority. It addresses only those questions, which the Port Authority of NY & NJ has deemed to require additional information and /or clarification. The fact that information has not been supplied with respect to any questions asked by a proposer does not mean or imply, nor should it be deemed to have any meaning, construction or implication with respect to the terms and provisions of the RFP which will be construed without reference to such questions.

The Port Authority makes no representations, warranties or guarantees that the information contained herein is accurate, complete or timely or that such information accurately represents the conditions that would be encountered during the performance of the Contract. The furnishing of such information by the Port Authority shall not create or be deemed to create any obligation or liability upon it for any reason whatsoever and each Proposer, by submitting its proposal, expressly agrees that it has not relied upon the foregoing information, and that it shall not hold the Port Authority liable or responsible therefore in any manner whatsoever. Accordingly, nothing contained herein and no representation, statement or promise, of the Port Authority, its directors, officers, agents, representatives, or employees, oral or in writing, shall impair or limit the effect of the warranties of the Proposer required by this Proposal or Contract and the Proposer agrees that it shall not hold the Port Authority liable or responsible therefore in any manner whatsoever.

Question # 1

While we understand the Port Authority's position regarding the timing of the RFP process and the need to have a recommendation for the Commission by the July 2012 meeting, we respectfully request that the due date be given an extension.

Answer:

Refer to Letter A above.

Question # 2:

Please confirm the bonding requirements, if any, for this solicitation.

Answer:

There are no bonding requirements.

Question # 3:

Is the Authority looking for one (1) proposal, with different sections for each of the four (4) Airports, or four (4) separate proposals, one for each airport?

Answer:

One proposal for all four (4) facilities separated by each facility.

Question # 4:

Would the Authority consider releasing the Cost Proposal/Management Fee Calculation Forms in an electronic format so that the information may be typed?

Answer:

The following forms labeled "Attachment, Question #4" are available in Word format by the following links:

- 1) [Attachment B – Part III \(A\) - Cost Proposal](#)
- 2) [Attachment B – Part III \(B\) - Calculation of Average Hourly Rate](#)
- 3) [Attachment B – Part III \(C\) - Calculation of Rate for Annual Salaried Position](#)
- 4) [Attachment B – Part III \(D\) - Monthly Management Fee Calculation Breakdown](#)

Question # 5:

Please provide the last three (3) years, including the 2012 YTD, operating expenses for all four (4) airports

Answer:

Refer "Attachment – Question # 5 and # 7 for EWR, JFK and LGA.

**STEWART INTERNATIONAL AIRPORT
PORT AUTHORITY OF NEW YORK AND NEW JERSEY
PARKING LOT OPERATING EXPENSES APRIL 2011 - MARCH 2012**

	<u>APRIL 2011</u>	<u>MAY 2011</u>	<u>JUNE 2011</u>
Credit Card Fees	2,530.00	1,999.00	4,592.00
Supplies & Misc. expenses	1,367.00	1,652.00	3,718.00
Labor	<u>20,744.00</u>	<u>21,877.00</u>	<u>21,361.00</u>
	\$24,641.00	\$ 25,528.00	\$ 29,671.00
	<u>JULY 2011</u>	<u>AUG 2011</u>	<u>SEP 2011</u>
Credit Card Fees	2,339.00	2,195.00	3,123.00
Supplies & Misc. expenses	5,123.00	1,705.00	2,209.00
Labor	<u>24,743.00</u>	<u>22,687.00</u>	<u>27,406.00</u>
	\$32,205.00	\$ 26,587.00	\$ 32,738.00
	<u>OCT 2011</u>	<u>NOV 2011</u>	<u>DEC 2011</u>
Credit Card Fees	1,745.00	2,620.00	2,366.00
Supplies & Misc. expenses	12,306.00	600.00	458.00
Labor	<u>23,065.00</u>	<u>23,437.00</u>	<u>30,347.00</u>
	\$37,116.00	\$ 26,657.00	\$ 33,171.00
	<u>JAN 2012</u>	<u>FEB 2012</u>	<u>MAR 2012</u>
Credit Card Fees	2,840.00	2,847.00	3,230.00
Supplies & Misc. expenses	1,279.00	1,460.00	3,502.00
Labor	<u>27,756.00</u>	<u>27,078.00</u>	<u>31,520.00</u>
	\$31,875.00	\$31,385.00	\$ 38,252.00

Question # 6:

Please provide copies of all existing Collective Bargaining Agreements for any employee base represented by a bargaining unit as well as copies of current seniority lists by bargaining unit and job classification. This is critical to ensure accurate benefits and wages are incorporated into budgets.

Answer:

Seniority lists and job classifications are attached, labeled "Attachment – Question # 6" for JFK, LGA and EWR. However, the Port Authority does not have copies of any Collective Bargaining Agreements.

The chart below identified SWF staff.

Manager	01/08/07	FT	\$53,580
Sr. Supervisor	01/22/07	FT	40 hrs \$15.75/hr
Cashier	05/02/11	FT	32 hrs \$8.65/hr
Cashier	09/02/11	FT	32 hrs. \$8.66/hr
Shift Supervisor	02/18/12	FT	32 hrs \$12.00/hr 40 hrs
Shift Supervisor	02/02/08	FT	\$12.25/hr
Parking Asst.	04/24/07	FT	36.25 \$9.70/hr
Cashier	11/03/11	PT	16 hrs \$8.50/hr
Cashier	TBD	PT	16 hrs \$8.50/hr
Cashier	TBD	PT	16 hrs \$8.50/hr

Question # 7:

Please provide the most recent fiscal year or trailing 12-month number of annual transactions for each of the four airports.

Answer:

See attached labeled "Attachment, Question 5 and 7"

Question # 8:

The RFP indicates no employees are to receive gratuities or tips. Is that also the case with valet attendants who earn less than the lane cashier?

Answer:

Yes. Refer to page 92 of Attachment B, Part II, Section 25, Gratuities.

Question # 9:

Are there any Domestic Partnership requirements that the operator must comply with if favored with this Contract?

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 10:

Is cross-utilization of managers allowed between Airports to provide additional support and enhanced training?

Answer:

Cross-utilization of managers to provide enhanced training would be considered, however, all management staff must be present at their respective facility (ies).

Question # 11

Please provide the number of vehicle lockouts that the incumbent operator performed during the most recent fiscal year and the amount of reimbursement paid to operator by the Port.

Answer:

Number of vehicle lockouts May 2011 – April 2012:

- JFK – 370
- EWR – 251
- LGA - 191

Lockouts are reimbursed by PA at \$25.00 per lockout.

Tire changes and battery boosts are a cost to the Contractor and are done through Mike's Towing at JFK, BP Station at LGA and J&S at EWR. Estimated costs for 2011.

EWR - \$45K

JFK - \$45K

LGA - \$30K

SWF's Parking Contractor does not do lockouts. New York State Police handles these issues.

Question # 12:

Please confirm that parking employees are not subject to SIDA badges or the associated costs.

Answer:

Confirmed

Question # 13:

For insurance purposes, please provide an accurate space count by lot/garage for each airport.

Answer:

Parking Lot Spaces (as of April-2012)

EWR	Surface	Garage	Capacity	Availability	Reason for Diff.
CTP	2,598		2,598	2,556	Construction
C Garage		3,643	3,643	3,643	
P1	2,094		2,094	2,094	
P3	1,620		1,620	1,620	
P4 Garage		3,050	3,050	2,995	Construction
P6	4,478		4,478	2,375	Construction
P9	1,186		1,186	-	Closed
Valet (Garage)		274	274	274	
Valet (Surface)	360		360	360	
Tot Public	12,336	6,967	19,303	15,917	
Employee	2,643		2,643	2,643	
Grand Tot	14,979	6,967	21,946	18,560	

JFK	Surface	Garage	Capacity	Availability	Reason for Diff.
Green Lot		1,590	1,590	1,590	
Blue Lot		2,121	2,121	2,121	
Red Lot		1,884	1,884	1,884	
Yellow Lot		1,507	1,507	1,507	

Orange Lot		723	723	723	
Long Term Lot	6,549		6,549	6,549	
Cell Phone Lot	375		375	375	
Tot Public	6,924	7,825	14,749	14,749	
Employee	1,702		1,702	1,702	
Grand Tot	8,626	7,825	16,451	16,451	

LGA	Surface	Garage	Capacity	Availability	Reason for Diff.
P1	441		441	441	
P2 Garage		2,849	2,849	2,685	Lime Storage
P3 (Long Term)	921		921	921	
P4	1,441		1,441	1,441	
P5	887		887	887	
P6	183		183	183	
P7	269		269	269	
Tot Public	4,142	2,849	6,991	6,827	
Metered Parking	55		55	55	
Employee	1,718		1,718	1,718	
Grand Tot	5,860	2,849	8,709	8,545	

SWF	Surface	Garage	Capacity	Availability	Reason for Diff.
Short-Term	143		143	143	
Long-Term	1525		1525	1525	
Lot B (Overflow)	410		410	410	

Tot Public	2,078	-	2,078	2,078	
Employee					
Grand Tot	2,078	-	2,078	2,078	

Question # 14:

RFP, Page 9, Para F – Should the proposal be double-sided?

Answer:

Yes.

Question # 15:

RFP, Page 10, Para I – Are the employee’s of the current operator represented by a labor union? If so, please provide the Local’s name and phone number as well as a copy of the Collective Bargaining Agreement.

Answer:

The Port Authority does not possess any copies of the Collective Bargaining Agreements.

The Port Authority has been advised that the following labor organizations claim jurisdiction at the following sites:

NEWARK:

USWU Local 1212 - Field Supervisors
Sean Cullinan - Business Agent
6463277196 (Cell)
CullinanS@uswa.net - Email
138-50 Queens Boulevard
New York 11435

Teamster Local 641 - Cashiers/Traffic - Valet Attendants
Bill Cunningham - President
9086868898 - Office
union723@aol.com – Email
714 Rahway Avenue
Union, NJ 07083

JOHN F KENNEDY:

USWU Local 1031 - Field Supervisors
USWU Local 1031 - Cashiers/Traffic Attendants/Clerical
Sal Aldeen/Ana Kubas – President
7183615931 - office

9173710570 – Cell
akubas@local74.org - Email
36-36 33rd Street, Suite 202
Long Island City, NY 11106

(Represents both supervisors and cashiers)

LA GUARDIA:

USWU Local 1031 - Field Supervisors
USWU Local 1031 - Cashiers/Traffic Attendants/Clerical
Sal Aldeen/Ana Kubas - President
7183615931 – office
9173710570 – Cell
akubas@local74.org - Email
36-36 33rd Street, Suite 202
Long Island City, NY 11106

(Represents both supervisors and cashiers)

Question # 16:

RFP, Page 10, Para J – Please confirm that City Payroll taxes are not reimbursable.

Answer:

All applicable taxes should be included on the “Calculation of Average Hourly Rate Forms”.

Question # 17:

RFP, Page 12, Para L – Will the Authority provide copies of the existing Contracts for Services for all four (4) airports?

Answer:

Refer to page 11, Section L, “Available Documents”.

Question # 18:

RFP, Page 15, Para 5 – Please provide the weighted percentages for each of the identified criteria to be used in the evaluation process (i.e., X% for Cost of Proposal, X% for Management Approach, with the total to equal 100%).

Answer:

That information is confidential.

Question # 19:

RFP, Page 16, Para 5.B – The first paragraph addresses the plan for retaining all current employees for this Contract. Please provide a breakdown of the total number of all full and part-time employees. Does this paragraph apply to salaried personnel as well?

Answer:

See attached labeled “Attachment – Question # 6” for hourly employee rosters. It does not include salaried staff.

Question # 20:

RFP, Page 17, Para 6 – Do M/WBE firms need to be certified with the Port at time of proposal submission or simply by the date of contract commencement?

Answer:

All M/WBE subcontractors listed on the M/WBE Participation Plan must be certified by the Port Authority in order for the Contractor to receive credit toward the M/WBE goals. Refer to page 17, Section 6, “M/WBE Subcontracting Provisions” and page 24 of the Standard Contract Terms and Conditions, Section 47, “W/WBE Good Faith Participation.”

Question # 21:

RFP, Page 18, Para 6 – Are the goals for M/WBE participation for the overall contract, or do they need to be met at each Airport individually?

Answer:

The goals are for the overall contract.

Question # 22:

RFP, Page 24, Para 8.F.3.a – Should the listing of all “relevant” contracts be limited to Airport contracts only?

Answer:

A Proposer should submit a listing of his contracts that he feels is most relevant. It does not necessarily have to be limited to Airport contracts only. Refer to page 16 of Section 5 C., “Evaluation Criteria and Ranking”.

Question # 23:

Attachment B, Page 38, Para 4 – Would the Authority consider a one-month operating advance or dual monthly invoices?

Answer:

No.

Question # 24:

Attachment B, Page 40, Para 4.e – If the Audit reveals that the operator has under-billed the Port, will Port reimburse operator for any such under-billing once proper documentation is supplied to the Port?

Answer:

Yes.

Question # 25:

Attachment B, Page 40, Para 4.f – If the contract is terminated for any reason other than “cause” prior to the end of the contract term, will the operator be reimbursed for any unamortized expense for capital investments required under this agreement?

Answer:

No.

Question # 26:

Attachment B, Page 41, Para 4.j – Please clarify the difference between “clerical support” described in this paragraph, which is “not to be considered post coverage” and that clerical staff described in paragraph 4.b.3 (page 38) which is considered “post coverage.”

Answer:

“Clerical Support” are those clerks that do administrative functions such as payroll, executive administration, human resource support and customer service support. Those that are considered under post coverage are clerks involved in audit/revenue functions.

Question # 27:

Attachment B, Page 42, Para 4.m – Please provide the 4 most recent quarterly reports submitted by the current Contractor.

Answer:

Quarterly reports are not required in the current contract.

Question # 28:

Attachment B, Page 43, Para 5, Extra Work – Please provide an example of those projects that may be considered “Extra Work.”

Answer:

Purchase of ticket stock; Purchase of signs for unmanned lanes; Upgrades to employee parking office (credit card machine, upgraded computers); Rental of portable toilet for remote lots without bathroom facilities; Reimbursement for "Thanks Again" loyalty program; EWR Parking enhancements (Digital "Next Bus" signs); Signage.

Question # 29:

Attachment B, Page 44, Para 6, Liquidated Damages – Please provide a breakdown of all liquidated damages assessed on the current operator for each of the airports for the last three (3) years.

Answer:

EWR – None

LGA – None

JFK – Failure to provide cashier coverage -\$659.78 (numerous occasions)

- Traffic attendant not on post - \$19.24 (one occasion)

Question # 30:

Attachment B, Page 48, Para 7, Parking Services Hours Increase/Decrease – Please provide the history of how many times the frequency of services was increased/decreased in the last three (3) years and the % amount of those changes.

Answer:

LGA – No changes – rescheduling and reallocating staff using the allotted hours.

EWR – Just extra Traffic attendants during construction and special events

JFK –

- 07/01/09 – Supervisor Hours increased from 1800/week to 1856/week (3.1%)
- 07/01/09 - Cashier Hours reduced from 3528/week to 3024/week (-14.2%)
- 07/01/09 – Traffic Attendant Hours reduced from 1292/week to 1120/week (-13.3%)
- 07/01/09 – Lot Checker Position eliminated (-280 hours/week) (-100%)
- 11/16/09 – Supervisor Hours increased from 1856/week to 2192/week (18.1%)
- 11/16/09 – Cashier Hours reduced from 3024/week to 2716/week (-10.1%)
- 11/16/09 – Traffic Attendant Hours reduced from 1120/week to 504/week (-55.0%)
- 05/21/11 - Supervisor Hours reduced from 2192/week to 2055/week (-6.2%)

Question # 31:

Attachment B, Page 53, Para 11.b – For the preparation of the "Cost Proposal Form," should proposers assume that all employees (retained from current operator) are new and thus may not be eligible for all supplemental benefits for Year 1?

Answer:

Contractors are advised that there may be unions claiming jurisdiction at the sites. Employees may be eligible for supplemental benefits in accordance with those agreements. It is the Contractor's responsibility to maintain labor harmony.

Question # 32:

If a proposer's policy is to liquidate any accrued but unpaid benefits (i.e., sick, vacation, etc) at the time of resignation/termination, then would these accrued wages be reimburse by the Port when paid?

Answer:

It depends on how the payments affect the overall benefit calculations for the employee category and for the applicable year.

Question # 33:

Attachment B, Page 54, Regional Positions – Will office space be provided for the six (6) regional positions? If so, where will these offices be located?

Answer:

Office space for all staff is available at three facilities (EWR, JFK and LGA). Currently the regional positions are located at EWR. The Contractor can elect as to where their staff is located.

Question # 34:

RFP, Page 25, Para 8.F.3.5 – Please clarify what the Port is looking for in a "Risk Assessment and Succession Plan."

Answer:

Refer to page 25 of Section F, "Proposal".

Question # 35:

Attachment B, Page 50, Para 10 – As per the pre-proposal meetings, please provide the names of all Port Authority entities that would need to be named as additional insured.

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 36:

Attachment B, Page 75, Section 6, Para (e) – Please clarify if cashiers provided to cover for meal and relief periods are 1) reimbursed by the port or 2) to be included in the monthly management fee.

Answer:

Refer to the “Calculation of Average Hourly Rate Forms, Item # 5.

Question # 37:

Attachment B, Page 76, Section 7, Para (c).(3) – Please confirm that Lane Cashiers, Attendant (Traffic/Valet) and Supervisors (Office/Field) must individually have the capacity to lift or carry baggage weighting up to 50 pounds.

Answer:

Confirmed.

Question # 38:

Attachment B, Page 76, Section 7, Para (e) – Please describe the “physical examination” the Port envisions all contract employees have to pass prior to the Commencement Date.

Answer:

Refer to page 76, Section 7, “Qualifications of Employees”, paragraph (e).

Question # 39:

Attachment B, Page 77, Section 8 Para (c) – Is “Initial Training” for new, non-management employees reimbursable by the Port?

Answer:

No. Initial and recurrent training shall be the sole cost and responsibility of the Contractor.

Question # 40:

Attachment B, Page 77, Section 8, Para (c) – The first sentence of this paragraph states that “initial training” for cashiers is both five (5) days and three (3) days. Please advise which is correct.

Answer:

Refer to Letter I above.

Question # 41:

Attachment B, Page 80, Section 9 – What is the current percentage turnover rate for each of the four Airports?

Answer:

The following information has been provided by the current Contractor.

Monthly Employee Turnover Calculation Report-2009

Consolidated Report

Location	Total # of Employees	Terminations	Turnover %
NEWARK AIRPORT	246	22	8.94%
JFK INTERNATIONAL AIRPORT	227	17	7.49%
LA GUARDIA AIRPORT	121	9	7.44%
Consolidated	594	48	8.1%

Monthly Employee Turnover Calculation Report-2010

Consolidated Report

Location	Total # of Employees	Terminations	Turnover %
NEWARK AIRPORT	240	60	25.00%
JFK INTERNATIONAL AIRPORT	204	31	15.20%
LA GUARDIA AIRPORT	120	9	7.50%
Consolidated	564	100	17.7%

Monthly Employee Turnover Calculation Report-2011

Consolidated Report

Location	Total # of Employees	Terminations	Turnover %
NEWARK AIRPORT	240	56	23.33%
JFK INTERNATIONAL AIRPORT	203	19	9.36%
LA GUARDIA AIRPORT	120	13	10.83%
Consolidated	563	88	15.6%

SWF has had no turnover of full-time employees in the last 3 years. The turnover for the 3 part-time positions is at 66% currently.

Question # 42:

Attachment B, Page 80, Section 11, Para (e) – Which employees currently perform snow removal services? How many hours are used on average to perform these services? Would Port consider making labor associated with snow and ice removal a reimbursable expense given the impossibility of accurately forecasting estimated hours for this work?

Answer:

Snow removal (using plow to assist with removal of snow in entrance and exit lane throat areas) is currently performed by the contractor’s supervisory staff at JFK and Traffic Attendants at LGA. Hours fluctuate based on amount of snowfall in a season and level of snow expected in each storm.

LGA –

Currently no major snow plowing other than the exit plazas. On average during the winter season the PA was billed and extra 200 to 300 TA hours for guarding the fire gates and approximately 40 hours of Supervisor’s coverage. .

LGA

Field/Office Supervisor	Regular	\$ 25.9980	40.00	\$ 1,039.92
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Traffic Attendants	Regular	\$ 20.5673	300.00	\$ 6,170.19
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Total average yearly reimbursable cost: \$ 7,210.11

JFK –

JFK Reimbursement to Contractor – Past Three Years – Snow-Related Expenses

SIC – Extra staffing during emergencies	\$153.89
Supervisors – Extra staffing during emergencies, plus operate snow plow truck	\$11,365.07
Cashiers - Extra staffing during emergencies	\$3,544.22
Traffic Attendants – Extra staffing during emergencies	\$2,904.81
Equip/materials – snow melt/salt, shovels for dig-outs, etc	\$3,067.54

EWR –

At Newark Airport, road salt is provided by the Port Authority. Snow plowing equipment and vehicle repairs are an expense of the parking contractor (non-reimbursable from the PA), and are dependent upon the severity of the winter weather. Typically, annual repairs for the snow plowing equipment includes replacing the cutting edge on the snow plow and bolts; handheld controllers, blade edge guides, and occasionally a spreader motor. In 2011, snow plowing equipment repairs (non-reimbursable) were \$2,100.

Reimbursed parking contractor for snow removal labor – 3 year average \$15,206
Reimbursed parking contractor for casual laborers, through Labor Ready – 3 year average \$58,903

SWF – No info available.

Refer to Letter F above and revised Cost Proposal Form.

Question # 43:

Attachment B, Page 81, Section 12, Para (c) – Are the number of radios noted in the chart under paragraph the minimum amount required or does it include the “contingency of radios above and beyond the current amount required” as stipulated in paragraph (b)?

Answer:

The number of radios noted in chart are the minimum required. The contractor may elect to have on hand a number of contingency radios to ensure that they do not fall below the minimum amount as specified in Section 12, paragraph (c).

Question # 44:

Attachment B, Page 82, Section 13, Para (b) – As the “overflow” lot at SWF has not been used since 2008, is the 10-passenger bus as noted in the chart under this paragraph still required?

Answer:

Refer to letter J above.

Question # 45:

Attachment B, Page 82, Section 13, Para (c) – How many drivers are required at each Airport to provide the services as described in this section?

Answer:

The Proposers should make the determination as to the number of drivers required.

Question # 46:

Attachment B, Page 82, Section 13, Para (e) – Are the radios required under this paragraph in addition to those (140 radios) required under section 12, paragraph (c)?

Answer:

Yes.

Question # 47:

Attachment B, Page 84, Section 13, Para (o) – Is the Contractor responsible for providing the snowblade as required by this paragraph?

Answer:

Refer to Letter E above.

Question # 48:

Attachment B, Page 90, Section 19 – Who is the Merchant of Record for the Credit Card System?

Answer:

The Port Authority of New York & New Jersey is the credit card merchant. The credit card clearing house is First Data and the bank is Bank of America.

Question # 49:

Attachment B, Page 93, Section 29 – Please provide a list of all equipment that the Port Authority will supply to the Contractor for its use in the performance of the Services.

Answer:

Snow shovels, salt and salt spreader, Revenue Control Equipment in the contractor's office as well as in the field, furniture for the contractor's space, cash counting equipment in the contractor's space, cashier/point of sale equipment for the employee parking office, digital video monitoring equipment installed in the contractor's space at JFK, LGA and EWR and in all cashier's booths at JFK and LGA and landline-based telephone equipment.

Question # 50:

Attachment B, Page 93, Section 30, Para (a) – As a review of the office space was not part of the pre-proposal meetings, please provide a list, by type and number, of all office equipment (including furniture, equipment, telephones, etc.) that the Contractor must furnish for the "Space."

Answer:

To see the office spaces that will be available to the Contractor contact the following individuals:

JFK – Peter Carbonaro 718-244-4159

LGA – Cheryl E. Lee 718-553-3456

EWR – Denise Dugan 973-961-6212

Question # 51:

Attachment B, Page 93, Section 35 – Are there break rooms made available for employees for resting or eating during scheduled breaks?

Answer:

No.

Question # 52:

Attachment B, Cost Proposal Forms – A number of the items that make up the Hourly Rates are “fixed” numbers. If the actual quantity of hours required to perform the services as described in the RFP decrease relative to those hours provided in the Cost Proposal Forms, will the Contractor be able to adjust their proposed Hourly Rates?

Answer:

Refer to page 48, Section 7, “Parking Services Hours Increase/Decrease”, subparagraph (f).

Question # 53:

Please provide a current employee census (by position and location – not name), including date of hire and current rate of pay for each employee currently engaged in the operation of the Airport Parking Lots (including cashiers; LPR/LPI staff, clerical, admin, audit, supervisors and management personnel).

Answer:

See response to Question/Answer # 19.

Question # 54:

Please provide the actual summary turnover statistics by position and by airport for each of the last 3 years.

Answer:

See response to Question/Answer # 41.
(Information not available by position)

Question # 55:

Please provide the total Annual Office Expenses and Profit paid to the current operator for each of the last 3 years and for each airport.

Answer:

The Port Authority does not have this information.

Question # 56:

Please provide the detailed hourly rate fees and management fees paid for 2010 and 2011, by billing category.

Answer:

Attached (labeled Attachment, Question 56) are the detailed hourly rate breakdowns and the cost sheets from the original contract. Pricing was valid for the first three years of the Contract. A CPI increase of 5.5673% was applied for the first 2-year option period (5/15/08-5/14/10). In addition, a second CPI increase of 3.7397% was applied for the second 2-year option period (5/15/10-5/14/12). The rates remain the same for the 120-day extension.

Question # 57:

Please provide the current contract year budget, by billing category.

Answer:

That information is not available.

Question # 58:

Please provide copies of detailed monthly statements/invoices from the current Contractor, including any subcontracted services, for the most recent three (3) months available.

Answer:

See attached labeled "Attachment, Question 58".

Question # 59:

Please provide the annual amount of Liquidated Damages assessed to the current operator, by airport, for each of the last 3 years.

Answer:

EWR – None

LGA – None

JFK – Failure to provide cashier coverage -\$659.78 (numerous occasions)

- Traffic attendant not on post - \$19.24 (one occasion)

Question # 60:

What level of badging and/or background checks is required for parking facility employees?
What are the current costs for required badging, fingerprinting and background checks?

Answer:

Refer to page 13, Section 1, Paragraph P., "Contractor Staff Background Screening" and page 18 of Standard Contract Terms and Conditions, Section 33, "Notification of Security Requirements". Current costs are not available.

Question # 61:

If known, please provide the name, scope of work and dollar value for any M/WBE certified firms providing services – via subcontract, joint venture or other arrangement – under the current agreement for airport parking lot management and operation services. If current M/WBE participation is not known, please provide those areas of participation and dollar value last known or initially proposed by the current operator.

Answer:

The current Contract does not have an M/WBE Plan.

Question # 62:

If known, please provide the name, scope of work and dollar value for any services – such as snow removal, janitorial and maintenance – being subcontracted under the current agreement, along with contract terms or copies of the subcontracts if available.

Answer:

Newark International Airport:

Coppola Services, Inc.

Aqua-flush and pump out of holding tanks, two times per week, at the employee sales office.

Annual expense in 2011, \$ 45,213.75.

Labor Ready

Casual laborers used to shovel snow from walkways in the lots; bus shelters and walkways in Economy Lot and employee parking lot; roof walkways and stairwells in P4 and C Garages; P4 crosswalk leading to the Air Train Station; and customer assistance, in all lots, as requested.

Annual expense in 2011 \$ 111,741.90.

Year-to-date expense in 2012 \$ 8,360.40.

Cleaning World

General cleaning services provided seven days per week, three times per day (one time per shift), on second floor of the Central Tolls Plaza building.

Annual expense in 2011 \$ 38,840.10.

Glory (USA) Inc.

Annual maintenance and servicing of currency counting equipment.

Annual expense is \$ 7,632.17.

Mega Path

Provider of telephone, voice mail, conferencing and internet services, in office space.

Annual expense is \$ 22,978.08.

JFK International Airport:

Mike's Towing Patron lockout services.
Annual cost for this service is \$ 7,380.00.

Call-A-Head

Monthly lease of one porter head in long-term parking and includes cleaning of interior and exterior, headlines, sanitary sat covers, hot water system and sink water.
Annual cost is \$ 37,143.79.

Mega Path

Provider of telephone, voice mail, conferencing and internet services, in office space.
Annual expense is \$ 17,808.00.

LGA Airport:

Cristi Cleaners General cleaning services provided daily, seven days per week, in office space.
Annual cost \$ 9,000.00.

Mega Path Provider of telephone, voice mail, conferencing and internet services, in office space.
Annual expense is \$ 14,484.00.

Question # 63:

Section 4. A. (2) on page 14 of the RFP document states "Where the statement submitted pursuant to subparagraphs (1) and (2) aforementioned do not cover a period which includes a date not more than forty-five days prior to the Proposal Due Date, then the Proposer shall also submit a statement in writing, signed by an executive officer or his/her designee, that the present financial condition of the Proposer is at least as good as that shown on the statements submitted". Given that publicly held companies are restricted by government regulations from making this type of statement, please verify the Port Authority is willing to waive this requirement for publicly held companies.

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 64:

Section 8. A. (5) (a) on page 21 of the RFP document requires Corporations to include a statement of the names and residences of its officers. Please verify it will be acceptable to provide the residence of the officer who is the authorized representative for this submission and Proposers are not required to provide the residences for all of its officers.

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 65:

Section 10 on page 51 of the RFP document states, "Upon request by the Port Authority, Contractor shall furnish to the General Manager, Risk Financing, a certified copy of each policy, including the premiums". As our policies contain sensitive and confidential information that could put us at a competitive disadvantage should this information be released, please consider eliminating or modifying this requirement. Contractor is also required to deliver certificates of insurance at least fifteen (15) days prior to policy expiration. As more often than not, our insurance renewals are not finalized until a day or two before the policies renew, please consider modifying this requirement as well.

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 66:

The example included to further define "Supplemental Benefits" in Part I Section 11(b) on page 53 seems to conflict with the operator's certification obligation and Port Authority's contractual right to deduct monies and charge interest pursuant to Part I Sections 11(g) through (i) on pages 57 and 58. Using the example provided for vacation payments, it will not be until the end of the second year of the agreement that all vacation payments for the first year are known and eligible for inclusion as a "Supplemental Benefit" for year 1. By definition, the operator will therefore be unable to include those payments within the prescribed semi-annual certifications required to the Port Authority until they are actually paid and, in which case, they will be retroactively applied. Please confirm the Port Authority will not deduct moneys otherwise due the operator and/or charge associated interest based on the application of the definition and example found in Part I Section 11(b) if the operator can reasonably support that after all retroactively applied payments are made in future months, the minimum Supplemental Benefit threshold is projected to be met.

Answer:

Determination will be made based on the contractor's plan and timetable to remedy any shortfall and on the documentation supporting payments made.

Question # 67:

Please provide the Cost Proposal Forms included within pages 100 - 199 in an electronic format (i.e. Microsoft Word, Excel, etc.).

Answer:

See attached electronic version of pages 100 to 199.

Question # 68:

Please provide a detailed listing of any equipment and/or furnishings, other than the revenue control equipment, that will be provided by the Port Authority for the operation of the Airport parking facilities.

Answer:

Snow shovels, salt and salt spreader, Revenue Control Equipment in the contractor's office as well as in the field, furniture for the contractor's space, cash counting equipment in the contractor's space, cashier/point of sale equipment for the employee parking office, digital video monitoring equipment installed in the contractor's space (at JFK) and in all cashier's booths (at JFK) and landline-based telephone equipment.

Question # 69:

Regarding sales and use taxes (page 30 of RFP and page 11 of Standard Contract Terms and Conditions), would the Port Authority agree to designate the Contractor as its purchasing agent, in anticipation that the State tax authorities could contest Contractor's claim of exemption of items purchase by Contractor for the Authority's benefit under this Contract?

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 70:

Would the Port Authority agree to reimburse the Contractor for the unamortized value of the vehicles provided by the Contractor in the event of an early termination?

Answer:

No.

Question # 71:

The language on page 77, under Section 7 (i) of the RFP document requires the Contractor to provide all personnel files for review by the Port Authority and the files become the property of the Port Authority. Would the Port Authority agree to maintain all information in such personnel files in a confidential manner?

Answer:

Refer to Letter C above.

Question # 72:

Does the duty to turn over all equipment used in performing the Contract at the end of the term (page 93 of RFP) apply to equipment that was not supplied by, or reimbursed by, the Port Authority?

Answer:

No.

Question # 73:

What were the CPI increases exercised under the current Contract?

Answer:

CPI increase of 5.5673% for the first 2-year option period (5/15/08-5/14/10).

CPI increase of 3.7397% for the second 2-year option period (5/15/10-5/14/12).

No CPI adjustment for the 120-day extension.

Question # 74

Page 13 of the RFP document, Item 3.C lists a number of minimum qualifications required by a firm to have a proposal considered by the Port Authority. Are these qualifications; specifically, earned at least \$50,000,000 a year from operations consisting of self parking...which operations include a minimum of 7,000,000 annual transactions...and which covered at least 16,000 spaces for at least three fiscal or calendar years, referring to a single contract held by a company, or the total of all parking operations a company may manage?

Answer:

The above data can be calculated on the total of all your parking operations statistics.

Question # 75

RFP Page 25, Item F.3.e., seems to be asking for the same information requested in Item F.2.e. Please clarify.

Answer:

Refer to Letter G above.

Question # 76

RFP Page 25, Item F.3.f., Seems to be asking for the same information requested in Item F.2.f. Please clarify

Answer:

Refer to Letter G above.

Question # 77

RFP Page 26, Item F.3.h. (second bullet point), seems to be asking for the same information requested in Item F.3.c. Please clarify.

Answer:

Refer to Letter H above.

Question # 78

Page 52 Item 11.a.1., defines employees. Is this definition and therefore the required Minimum Direct Hourly Wage provided on page 54 applicable to Part-Time employees?

Answer:

Yes.

Question # 79

It is our understanding from the United Service Workers Union Local 1031 (representing employees at JFK and LGA) that they are currently in negotiations with the incumbent Contractor for an extension of the current labor agreement that expires 9/15/12. The Union is reluctant to provide a copy of the CBA due to the ongoing negotiations. Given that only the incumbent operator is privy to any new information regarding wages/benefits and the Port Authority's position is that current employees "should suffer no diminution in wage rate under the new Contract,..." we ask that this new information be given due consideration when evaluating our request for an extension to the contract due date.

Answer:

The Port Authority encourages Proposers to build into pricing appropriate contingencies and maintenance of labor harmony.

Question # 80

The RFP indicates no employees are to receive gratuities or tips – is that also the case with valet attendants who earn less than the lane cashier?

Answer:

Yes.

Question # 81

RFP, Page 13, Para 1.P – Will screening of current employees be required? If a current employee fails the screening, is the new operator required to absorb the cost?

Answer:

Refer to response to Question/Answer # 60.

Question # 82

RFP, Page 25, Para 8.F.2.k – Can the Port Authority provide a listing of any contracts and applicable costs and duration where the term survives the departure of the current operator?

Answer:

Information not available.

Question # 83

Attachment B, Page 45, Para 6.a i-iii – There is no provision for the inability of personnel to reach their job assignment resulting from floods, snowstorms, power outages or other acts of God beyond the Contractor's ability to control. Does the Manager have the discretion to waive the liquidated damage provision and accept reduced manpower billing?

Answer:

The Contract must have staff on site, at the required time, to perform the required services. The Manager has the right to determine if liquidated damages will be assessed.

Question # 84

Attachment B, Page 46, Para 6.a.v – In keeping with the desire to reduce waste, will the Port Authority accept electronic submission of invoices, scanned receipts and reports in lieu of hard copy documents?

Answer:

The Audit Department will require original documents when/if conducting an audit.

Question # 85

Attachment B, Page 50, Para 10 – Will the Port provide copies of any finalized audits that were completed during the existing term as outlined on Page 58 of the RFP?

Answer:

No

Question # 86

Attachment B, Page 76, Section 7, Para 7(e) – Does drug screening apply even to employees that are inherited from the current operator?

Answer:

Yes

Question # 87

Attachment B, Page 76, Section 7, Para 7(h) – Were 7 (b) and (c) not requirements for the current contract? Will there be any chance that union employees would not be given the “approval of the Port Authority Facility Manager”? If the Manager decides, an inherited employee’s English skills are not adequate and this employee was not specifically approved at the Commencement Date, does this employee then need to be relocated at the Contractor’s expense?

Answer:

Yes. Refer to page 62, Part II, Section 4, “Performance of Services”.

Question # 88

Attachment B, Page 76, Section 7, Para 7(i) – Will the current operator’s employment files be transferred to the new Contractor for continued tracking?

Answer:

Any arrangements for transferring employment records shall be between the incumbent and the selected Proposer.

Question # 89

Attachment B, Page 77, Section 8, Para 8(c) – Are there generic airport training materials available from the Port Authority that may be incorporated in parking training materials?

Answer:

Yes.

Question # 90

Attachment B, Page 78, Section 8, Para 8(e) – Is the referenced Customer Care Training provided by the Port Authority?

Answer:

Yes.

Question # 91

Attachment B, Page 80, Section 11 – The mixed responsibilities of “the airport’s primary snow contractor” and the Contractor invites mixed responsibilities for trip and falls. Does the “primary snow contractor” have any responsibility for deicing? Will it be the obligation of the Contractor to purchase truck-mounted salt spreaders? Will the Port Authority provide sodium chloride for the surface lots and walkways and calcium chloride or some other less damaging deicer for the garages? For a large or lengthy snow event would the labor to perform such salting ever be considered Extra Work?

Answer:

Current parking contractor has a truck with salt spreader and a front snow removal plate.

The Contractor will not be responsible for deicing.

Snow removal services shall not be considered under extra work. Refer to Letter F above and revised Cost Proposal Form.

Refer to Letter E above regarding the salt spreader.

Question # 92

Attachment B, Page 80, Section 12, Para (a) – Does the Port Authority have a preference as to radio frequency so as not to interfere with other existing communications? Are there repeater devices already installed about the airports to facilitate communication and if so are these owned by the Port Authority and transferrable to or useable by the Contractor?

Answer:

Repeaters are the property of the PA and used by the Contractor. Radios are the property of the Contractor.

Radios are not currently being used at SWF, and there are no frequencies available for the Contractor’s use. Repeaters will be available; however, they are not currently in use at this airport.

**BLDG 14 JFK AIRPORT E. HANGAR RD
JAMAICA, NY 11430**

CH1	RX 463.4375	TX 468.4375	DPL 043
CH2	SX 463.4375	- -	DPL 043
CH3	SX 461.5125	- -	DPL 243
CH4	SX 462.1125	- -	DPL 432
CH5	SX 463.9375	- -	DPL 546
CH6	SX 467.1125	- -	DPL 612

CH7 SX 468.9375 - - DPL 723
 CH8 RX 451.2375 TX 457.2375 DPL 031 old freqs - no longer used as repeater.
 However, used ta on ch. 9
 CH9 SX 451.2375 - - DPL 031
 CH10 RX 463.4375 TX 468.4375 DPL 664 ADMIN CHANNEL FOR STUNNING
 RADIOS

PROGRAMMED WITH 5 TONE FORM EIA

LGA:

CH.	FREQ	DPL Code
1.	463.7375 468.7375	654
2.	463.7375 -	654
3.	452.1375 -	123
4.	452.1875 -	012
5.	452.5125 -	205
6.	452.6625 -	526
7.	457.0625 -	732

EWR:

1.	451.950 456.95	506 CTP
2.	451.825 456.825	612 DF/GH
3.	461.175 - -	731 GAR C
4.	451.95 - -	506 RPTR TA
5.	461.4 - -	645 Valet
6.	452.675 - -	346
7.	466.175 - -	261
8.	470.6125 473.6125 167.9	SUPERVISOR ONLY PORT AUTHORITY NY/NJ

Question # 93

Attachment B, Page 81, Section 13, Para (b) – If the Contractor is earning no profit at the end of the term and has the obligation to purchase all new vehicles to enter the option term, can the Contractor either a) decline to extend into the two year option term; or b) seek approval of the Manager to waive the requirement of vehicles no older than 3 model years? Since vehicle model years proceed calendar years by as much as 6 months or more, can the age of the vehicle from date of actual purchase or lease as new be the determining number?

Answer:

No and no.

Question # 94

Attachment B, Page 82, Section 13, Para (c) – When it is stated that the drivers of the vehicles are provided at no additional cost, they are still billable as Work hours at their applicable rate while providing this service, correct?

Answer:

No. All cost for this position shall be included in the Fleet Operating Charge.

Question # 95

Attachment B, Page 82, Section 13, Para (e) – Is a 2-gallon supply of gas to parking lot customers also provided at no charge and is this cost reimbursable or absorbed as part of the management fee? Is the Contractor permitted to deny service to exotic or hybrid vehicles where the provision of a jump start or tire change could result in damage? (e.g. improperly positioned jacks, battery charging procedures unique to certain vehicles and wheels with lug locking devices can all invite damage.)

Answer:

The Proposer cannot refuse service to any patron.

Question # 96

Attachment B, Page 82, Section 13, Para (f) – Please provide the number of vehicle lockouts that the incumbent operator performed during the most recent fiscal year and the amount of reimbursement paid to operator by the Port.

Answer:

Refer to Question/Answer # 11.

Question # 97

Attachment B, Page 84, Section 13, Para (o) – Does the requirement of four 4-wheel drive pickup trucks “capable of attaching a snow plow...” relate to the performance of the vehicles (e.g. V8 engine with heavy duty transmission) or the provision of the support attachments and operating devices for a separate snow plow or the provision of plowing equipment for all 4 vehicles? Would plowing with such equipment beyond the defined snow removal areas constitute Extra Work?

Answer:

There are a total of five (5) 4-wheel drive vehicles that require snowplows and salt spreaders.

Refer to Question/Answer # 91.

Question # 98

Attachment B, Page 88, Section 16, Para (f) – It is unlikely that “technologies” would become the property of the Port Authority as this is too broad a term. Can this word be deleted or modified for this Contract?

Answer:

No. If a Proposer has an exception to this area, it should be included in its proposal pursuant to revenue generation, cost savings and operational improvements.

Question # 99

Attachment B, Page 90, Section 19 – If the Contractor is required to enter into an agreement with a credit card provider there will need to be certification by the Port Authority that all equipment used in processing credit cards is PCI compliant. Will the Port Authority so certify or require Federal APD and its service providers to so certify?

Answer:

Equipment is PCI compliant. PA will certify equipment.

Question # 100

Attachment B, Page 93, Section 29 – Are vehicles and radios purchased for the Contract considered solely the property of the Contractor?

Answer:

Vehicles and radios will remain the property of the Contractor.

Question # 101

Attachment B, Page 93, Section 30 – Are the revenue control system controllers housed in the Space at each airport? Will the Contractor have direct or remote access to these systems for reporting purposes? Are the systems under full-service maintenance contracts? If this equipment is housed in the Space, is the cost of the revenue control system maintenance a Contractor cost? If yes, can we be provided with the current maintenance agreement?

Answer:

Yes, revenue control system controllers are housed in the space at each airport. The Contractor will have direct access to these systems for reporting purposes. The systems are under full-service maintenance contracts. The cost of the revenue control maintenance system is a PA agreement so no cost to the Contractor.

Question # 102

Attachment B, Page 96, Section 34 – Not mentioned elsewhere in the document but a government obligation is the remittance of parking taxes collected from customers. Since the Port Authority receives all cash and credit card receipts, the payment of parking taxes should be the obligation of the Port Authority. Will the Port Authority indemnify the Contractor from any liability for the Port Authority's failure to remit parking tax to the appropriate taxing authorities or failing that certify that the payment of parking taxes is the obligation of the Port Authority?

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 103

Attachment B, Page 96, Section 34 – Are break rooms made available at all facilities for employees for rest or eat during scheduled breaks?

Answer:

Yes

Question # 104

Standard Contract Terms and Conditions, Page 6 of 30, Para 7 – This section indicates that the Contractor can be adequately compensated for breaches by the Port Authority. Where are the obligations of the Port Authority with respect to payment timing defined and what specific options are available to the Contractor in the event of a material breach? What is the interest applied to late payments by the Port Authority?

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 105

Standard Contract Terms and Conditions, Page 12 of 30, Para 17 – At the end of the first paragraph of this section where an extension of the duration of retained records is discussed, can the clarification (bold faced) “...six years from the date of final payment by **Contractor** with respect to the records...” be added? This would eliminate potential confusion that final payment relates to the Port Authority.

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 106

Please clarify that the Port Authority will audit the operator on four different areas having to do with wages and benefits. The areas being –

- a. Meeting the minimum wage requirement
- b. Meeting the minimum average hourly wage
- c. Meeting the minimum average hourly cost for healthcare
- d. Meeting the minimum average hourly cost for supplemental benefits

Is this an accurate assessment?

Answer:

All provisions of the wages, salaries and benefits terms and conditions of the contract are subject to audit.

Question # 107

When were the current employees last background checks completed? Will the Port Authority allow those results to be used for the initial year of the contract or will the new operator have to conduct screening for both existing employees and newly hired employees?

Answer:

The Port Authority does not have the date of the last background checks. The selected Contractor shall be required to complete their own checks on any staff retained.

Question # 108

Are the costs of all passing background checks reimbursable by the Port Authority whereas all failing backgrounds checks are the responsibility of the operator? In not, please clarify.

Answer:

Yes.

Question # 109

What is the schedule of the customer service vehicles and the vehicles used to transport employees? This would include the number actually utilized each day and the hours utilized.

Answer:

Customer service vehicles – 24/7; transport is done for each shift (3 shifts).

Question # 110

The Port Authority will pay the operators invoice within thirty days of the acceptance of an accurate invoice. Due to the complexity of the billing to be conducted, would the Port Authority consider paying a portion, such as 85%, within ten days of invoice receipt with the balance subject to review?

Answer:

No.

Question # 111

Will the Port Authority reimburse the operator for sales tax paid by the operator for goods and services purchased for items that are directly reimbursable, such as "Extra Work"?

Answer:

A response to this question will be forthcoming under a subsequent addendum.

Question # 112

The RFP states that each employee coming on duty must have a ½ hour "roll call" which is not to be considered post coverage. Does "roll call" include travel time to the employee's post? Can "roll call" be conducted in the field, such as at the toll plaza if need be? Does this "roll call" apply to Clerical, Supervisor or Supervisor in Charge employees coming on duty?

Answer:

Roll Call includes travel time to the employee's post. Due to safety issues, roll call cannot be completed at the toll plaza. Roll call does not apply to Clerical and Supervisor in charge.

Question # 113

Training costs are the responsibility of the operator. Does this include the wages to be paid to employees who are being trained? Are training hours considered post coverage?

Answer:

Employees should be paid their wages for training. These are not considered post hours.

Question # 114

For vehicles, there are no specifications for the 4x4 pick up with plowing capability. Please provide. Does a snow plow need to be purchased by the operator?

Answer:

Refer to Exhibit E for 4x4 specifications.

Refer to Letter E above for snow plow.

Question # 115

Labor used during a weather event such as a snow storm, is this considered post coverage? Is it considered "Extra Work"?

Answer:

Refer to Letter F above.

Question # 116

Is it safe to assume that the office space used by the current operator will be the same space offered to the operator awarded the contract? Who owns the office furniture, office equipment, safes, supplies, consumables? Are they expected to remain on site?

Answer:

The office space currently provided is the office space available. Office furniture and revenue equipment belongs to the Port Authority. Consumables that have not been purchased by PA belong to Contractor.

Question # 117

Since the uniforms to be worn are not unique to the operator, can the awarded proposer assume the uniforms currently in use remain in use until deemed to need replacement?

Answer:

The uniforms are the property of the PA, however, the new Contractor must replace these items. The successful proposer has 45 days to replace these uniforms. Refer to page 84, Section 14, "Uniforms", paragraph (g).

Question # 118

Who is responsible to clean the office space? Is it the Port Authority cleaning contractor?

Answer:

The Contractor will be responsible for cleaning their office space with the exception of the offices at JFK. Currently these spaces are located within Bldg. 14 and are cleaned by a PA contractor. If office space provided at JFK were relocated outside of Bldg. 14 then the contractor would be responsible.

Question # 119

The Port Authority indicates there are eleven paid holidays. Are these for Port Authority employees or do the operator's employees have to have a minimum of these eleven holidays?

Answer:

These are Port Authority holidays. The Proposer should identify the number of holidays for its employees on the Calculation of the Average Hourly Rate Form.

Question # 120

Ten passenger vans are to be CNG fueled. Is there a fueling station off-site that is in close proximity to the airport for refueling?

Answer:

JFK has a CNG fueling station on airport.

Question # 121

Each airport (except Stewart) has a sales office to handle the employee parking permits. Do all three sales offices function in the same manner?

Answer:

Yes

This communication should be initialed by you and annexed to your proposal upon submission.

In case any proposer fails to conform to these instructions, its proposal will nevertheless be construed as though this communication had been so physically annexed and initialed.

THE PORT AUTHORITY OF NY & NJ

KATHY LESLIE WHELAN, MANAGER
COMMODITIES & SERVICES DIVISION

PROPOSER'S FIRM NAME: _____

INITIALED: _____

DATE: _____

QUESTIONS CONCERNING THIS ADDENDUM MAY BE ADDRESSED TO
KATHY LESLIE WHELAN AT (201) 395-3429 OR LUZ SANTANA AT (201) 395-
3449.

**FIVE STAR PARKING - NEWARK LIBERTY INTERNATIONAL AIRPORT
MONTHLY FINANCIAL STATEMENT - MASTER- 2009**

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
CTP	2,649,678	\$ 9,106,295.30	\$ 19,030,010.50	\$ 15,845,586.00	\$ 43,981,891.80
Lot-P1-P3	122,781	\$ 528,446.00	\$ 6,687,963.00	\$ 2,437,969.00	\$ 9,654,378.00
Lot-P4	239,122	\$ 733,365.00	\$ 14,254,162.00	\$ 5,838,984.25	\$ 20,826,511.25
Lot-P6 (Economy)	237,629	\$ 2,729,708.00	\$ 11,568,922.91	\$ 5,131,709.50	\$ 19,430,340.41
SUB-TOTAL	3,249,210	\$ 13,097,814.30	\$ 51,541,058.41	\$ 29,254,248.75	\$ 93,893,121.46
VALET PARKING	23,552	\$ 124,799.09	\$ 2,443,495.00	\$ -	\$ 2,568,294.09
PUBLIC PARKING LOT REVENUE	3,272,762	\$ 13,222,613.39	\$ 53,984,553.41	\$ 29,254,248.75	\$ 96,461,415.55
OTHER REVENUE:					
Impound Collection					\$ 14,712.00
Accounts Receivable					\$ 74,942.74
Employee Parking (Sales)					\$ -
GROSS REVENUE - PUBLIC PARKING					\$ 96,551,070.29
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 6,337,449.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 102,888,519.29
LESS EXPENSE:					
Labor Expense:					
	HOURS	AMOUNT			
Supervisor-In-Charge	16,738.75	\$ 555,397.25			
Office/Field Supervisors	101,865.50	\$ 2,852,082.10			
Clerks	39,845.00	\$ 997,047.21			
Cashiers	151,809.25	\$ 3,310,811.85			
Traffic Attendants	84,219.00	\$ 1,621,098.69			
SUB-TOTAL/LABOR EXPENSE	394,477.50	\$ 9,336,437.10			
REVENUE LESS LABOR EXPENSE					\$ 93,552,082.19
Operating Expense:					
Reimbursable Expense	\$ 468,015.37				
Management Fee	\$ 1,563,649.33				
Vehicle Charge	\$ 381,849.00				
Cashier Shortage	\$ (9,531.00)				
SUB-TOTAL/OPERATING EXPENSE	\$ 2,403,982.70				
TOTAL LABOR/OPERATING EXPENSE		\$ 11,740,419.81			
PA CONTRACT LABOR/OPERATING BUDGET		\$ 12,426,777.52			
UNDER/(OVER) BUDGET		\$ 686,357.71			
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 91,148,099.48
Other Expense:					
Credit Card Fees	\$ 1,572,812.00				
EZ Pass Fees	\$ 813,280.00				
Collection Agency Fees	\$ 158.08				
Customer Refund	\$ 54,505.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 2,440,755.08				
TOTAL LABOR/OPERATING EXPENSE/FEES				\$ 14,181,174.89	
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 88,707,344.40
LESS TAX: 15.00%				\$ 13,420,241.65	
NET REVENUE LESS TAX					\$ 75,287,102.76
GROSS REVENUE - (LESS TAX)					\$ 89,468,277.64
BUDGETED AMOUNT					\$ 97,582,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (22,294,897.24)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ (8,113,722.36)
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ (1,030,929.71)

ATTACHMENT QUESTION # 5 AND 7

FIVE STAR APRKING - NEWAR LIBERTY INTERNATIONAL AIRPORT
FINANCIAL STATEMENT - MASTER 2010

ATTACHMENT QUESTION # 5 AND 7

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
CTP	2,545,310	\$ 7,849,808.18	\$ 21,439,711.05	\$ 15,794,040.93	\$ 45,083,560.16
Lot-P1-P3	114,398	\$ 394,169.00	\$ 6,778,274.00	\$ 2,222,308.00	\$ 9,394,751.00
Lot-P4	220,805	\$ 561,158.00	\$ 14,889,359.60	\$ 5,584,651.00	\$ 21,035,168.60
Lot-P6 (Economy)	204,555	\$ 2,072,864.00	\$ 11,249,248.00	\$ 4,835,649.00	\$ 18,157,761.00
SUB-TOTAL	<u>3,085,068</u>	<u>\$ 10,877,999.18</u>	<u>\$ 54,356,592.65</u>	<u>\$ 28,436,648.93</u>	<u>\$ 93,671,240.76</u>
VALET PARKING	20,133	\$ 91,128.80	\$ 2,323,009.42	\$ -	\$ 2,414,138.22
PUBLIC PARKING LOT REVENUE	<u>3,105,201</u>	<u>\$ 10,969,127.98</u>	<u>\$ 56,679,602.07</u>	<u>\$ 28,436,648.93</u>	<u>\$ 96,085,378.98</u>
OTHER REVENUE:					
Impound Collection				\$	3,381.00
Accounts Receivable				\$	45,681.00
Reserved Parking Fees Collection				\$	6,373.42
Meter Parking				\$	-
Limo Parking				\$	-
GROSS REVENUE - PUBLIC PARKING					<u>\$ 96,140,814.40</u>
EMPLOYEE PARKING:					
Employee Parking (Sales)				\$	130,208.00
Employee Parking (Invoice)				\$	5,992,920.00
EMPLOYEE PARKING REVENUE					<u>\$ 6,123,128.00</u>
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					<u>\$ 102,263,942.40</u>
LESS EXPENSE:					
Labor Expense:	HOURS	AMOUNT			
Supervisor-In-Charge	16,629.25	\$ 564,763.67			
Office/Field Supervisors	105,395.50	\$ 3,020,582.06			
Clerks	41,335.00	\$ 1,059,236.12			
Cashiers	141,259.50	\$ 3,402,714.40			
Traffic Attendants	<u>80,598.75</u>	<u>\$ 1,721,237.52</u>			
SUB-TOTAL/LABOR EXPENSE	<u>385,218.00</u>	<u>\$ 9,768,533.77</u>			
REVENUE LESS LABOR EXPENSE					<u>\$ 92,495,408.63</u>
Operating Expense:					
Reimbursable Expense	\$	481,330.20			
Management Fee	\$	1,600,432.49			
Vehicle Charge	\$	390,831.59			
Cashier Shortage	\$	(8,582.05)			
SUB-TOTAL/OPERATING EXPENSE	\$	2,464,012.23			
TOTAL LABOR/OPERATING EXPENSE		\$ 12,232,546.00			
PA CONTRACT LABOR/OPERATING BUDGET		<u>\$ 12,426,777.52</u>			
UNDER/(OVER) BUDGET		<u>\$ 194,231.52</u>			
REVENUE LESS LABOR/OPERATING EXPENSE					<u>\$ 90,031,396.40</u>
Other Expense:					
Credit Card Fees	\$	1,548,360.05			
EZ Pass Fees	\$	809,315.69			
Collection Agency Fees	\$	1,390.10			
Customer Refund	\$	45,044.00			
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$	2,404,109.84			
TOTAL LABOR/OPERATING EXPENSE/FEES				\$	<u>14,636,655.84</u>
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					<u>\$ 87,627,286.56</u>
LESS TAX: 15.00%					<u>\$ 13,338,775.10</u>
NET REVENUE LESS TAX					<u>\$ 74,288,511.46</u>
GROSS REVENUE - (LESS TAX)					<u>\$ 88,925,167.30</u>
BUDGETED AMOUNT					<u>\$ 83,025,999.00</u>
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					<u>\$ (8,737,487.54)</u>
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					<u>\$ 5,899,168.30</u>
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					<u>\$ 13,114,815.40</u>

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THE PORT AUTHORITY OF NEW YORK & NEW JERSEY

AMPCO SYSTEM PARKING - NEWARK LIBERTY INTERNATIONAL AIRPORT FINANCIAL STATEMENT - MASTER- 2011

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
CTP	2,504,560	\$ 7,147,201.11	\$ 22,512,046.51	\$ 16,340,687.02	\$ 45,997,480.64
Lot-P1-P3	165,687	\$ 898,606.00	\$ 9,741,109.46	\$ 2,792,951.00	\$ 13,432,666.46
Lot-P4	235,973	\$ 461,516.00	\$ 16,158,609.45	\$ 5,375,752.00	\$ 21,990,478.79
Lot-P6 (Economy)	137,729	\$ 1,232,766.30	\$ 7,676,513.70	\$ 3,138,748.00	\$ 12,048,028.00
SUB-TOTAL	3,043,949	\$ 9,740,089.41	\$ 56,088,279.12	\$ 27,648,138.02	\$ 93,468,653.89
VALET PARKING	19,069	\$ 90,491.00	\$ 2,150,236.00	-	\$ 2,240,727.00
PUBLIC PARKING LOT REVENUE	3,063,018	\$ 9,830,580.41	\$ 58,238,515.12	\$ 27,648,138.02	\$ 95,709,380.89
OTHER REVENUE:					
Impound Collection					\$ 10,311.00
Accounts Receivable					\$ 44,063.00
Reserved Parking Fees Collection					\$ 23,839.45
Employee Parking (Sales)					\$ 132,025.00
GROSS REVENUE - PUBLIC PARKING					\$ 95,919,619.34
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 6,562,500.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 102,482,119.34
LESS EXPENSE:					
Labor Expense:					
	HOURS	AMOUNT			
Supervisor-In-Charge	16,665.75	\$ 573,655.11			
Office/Field Supervisors	109,232.75	\$ 3,172,719.84			
Clerks	42,980.25	\$ 1,115,720.01			
Cashiers	148,270.75	\$ 3,620,371.38			
Traffic Attendants	78,650.75	\$ 1,703,921.31			
SUB-TOTAL/LABOR EXPENSE	395,800.25	\$ 10,186,387.66			
REVENUE LESS LABOR EXPENSE					\$ 92,295,731.68
Operating Expense:					
Reimbursable Expense	\$ 416,141.98				
Management Fee	\$ 1,622,125.12				
Vehicle Charge	\$ 396,129.01				
Cashier Shortage	\$ (8,796.00)				
SUB-TOTAL/OPERATING EXPENSE	\$ 2,425,600.11				
TOTAL LABOR/OPERATING EXPENSE		\$ 12,611,987.77			
PA CONTRACT LABOR/OPERATING BUDGET		\$ 12,426,777.50			
UNDER/(OVER) BUDGET		\$ (185,210.27)			
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 89,870,131.57
Other Expense:					
Credit Card Fees	\$ 1,596,881.77				
EZ Pass Fees	\$ 853,236.88				
Collection Agency Fees	\$ 464.42				
Customer Refund	\$ 70,870.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 2,521,453.07				
TOTAL LABOR/OPERATING EXPENSE/FEES			\$ 15,133,440.83		
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 87,348,678.51
LESS TAX: 15.00%			\$ 13,367,232.96		
NET REVENUE LESS TAX					\$ 73,981,445.55
GROSS REVENUE - (LESS TAX)					\$ 89,114,886.38
BUDGETED AMOUNT					\$ 87,054,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (13,072,554.45)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ 2,060,886.38
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 8,865,619.34

ATTACHMENT QUESTION # 5 AND 7

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THE PORT AUTHORITY OF NEW YORK & NEW JERSEY

ABM PARKING SERVICES - NEWARK LIBERTY INTERNATIONAL AIRPORT FINANCIAL STATEMENT - MASTER - 2012

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
CTP	764,468	\$ 1,969,525.05	\$ 8,358,883.39	\$ 5,573,396.00	\$ 15,901,804.44
Lot-P1-P3	48,843	\$ 176,020.00	\$ 3,081,800.00	\$ 901,608.00	\$ 4,159,428.00
Lot-P4	77,009	\$ 152,323.00	\$ 5,601,307.00	\$ 1,883,544.00	\$ 7,637,174.00
Lot-P6 (Economy)	55,739	\$ 450,529.00	\$ 3,171,055.00	\$ 1,271,426.00	\$ 4,893,010.00
SUB-TOTAL	946,059	\$ 2,748,397.05	\$ 20,213,045.39	\$ 9,629,974.00	\$ 32,591,416.44
VALET PARKING	6,234	\$ 26,566.00	\$ 720,703.00	-	\$ 747,269.00
PUBLIC PARKING LOT REVENUE	952,293	\$ 2,774,963.05	\$ 20,933,748.39	\$ 9,629,974.00	\$ 33,338,685.44
OTHER REVENUE:					
Impound Collection					\$ 10,692.00
Accounts Receivable					\$ 23,938.50
Reserved Parking Fees Collection					\$ 9,422.37
Employee Parking (Sales)					\$ 38,520.00
GROSS REVENUE - PUBLIC PARKING					\$ 33,421,258.31
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 2,227,950.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 35,649,208.31
LESS EXPENSE:					
Labor Expense:	HOURS	AMOUNT			
Supervisor-In-Charge	5,512.00	\$ 189,729.65			
Office/Field Supervisors	36,457.75	\$ 1,058,933.58			
Clerks	14,467.25	\$ 375,553.90			
Cashiers	49,486.50	\$ 1,208,326.72			
Traffic Attendants	26,125.25	\$ 565,987.87			
SUB-TOTAL/LABOR EXPENSE	132,048.75	\$ 3,398,531.71			
REVENUE LESS LABOR EXPENSE					\$ 32,250,676.60
Operating Expense:					
Reimbursable Expense	\$ 62,778.09				
Management Fee	\$ 540,708.37				
Vehicle Charge	\$ 132,043.00				
Cashier Shortage	\$ (921.00)				
SUB-TOTAL/OPERATING EXPENSE	\$ 734,608.47				
TOTAL LABOR/OPERATING EXPENSE		\$ 4,133,140.18			
PA CONTRACT LABOR/OPERATING BUDGET		\$ 4,142,259.17			
UNDER/(OVER) BUDGET		\$ 9,119.00			
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 31,516,068.13
Other Expense:					
Credit Card Fees	\$ 467,983.82				
EZ Pass Fees	\$ 291,883.21				
Collection Agency Fees	\$ 1,124.01				
Customer Refund	\$ 13,898.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 774,889.04				
TOTAL LABOR/OPERATING EXPENSE/FEES			\$ 4,908,029.21		
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 30,741,179.10
LESS TAX: 15.00%			\$ 4,649,896.74		
NET REVENUE LESS TAX					\$ 26,091,282.36
GROSS REVENUE - (LESS TAX)					\$ 30,999,311.57
BUDGETED AMOUNT					\$ 27,893,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (1,801,717.64)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ 3,106,311.57
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 5,528,258.31

ATTACHMENT QUESTION # 5 AND 7

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THE PORT AUTHORITY OF NEW YORK & NEW JERSEY

FIVE STAR PARKING - LAGUARDIA AIRPORT FINANCIAL STATEMENT - MASTER 2009

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
P1	54,549	\$ 322,413.00	\$ 868,456.00	\$ 426,822.00	\$ 1,617,691.00
P2	705,646	\$ 2,192,023.65	\$ 6,957,327.00	\$ 5,790,984.00	\$ 14,940,334.65
P3 - Long Term	74,725	\$ 973,729.00	\$ 4,143,247.00	\$ 1,886,182.00	\$ 7,003,158.00
P4	428,476	\$ 1,231,560.00	\$ 5,270,520.00	\$ 3,940,603.00	\$ 10,442,683.00
P5	165,364	\$ 803,380.00	\$ 2,738,232.07	\$ 1,629,646.33	\$ 5,171,258.40
P6	35,475	\$ 83,651.00	\$ 877,399.24	\$ 502,490.23	\$ 1,463,540.47
P7	5,822	\$ 15,128.00	\$ 194,928.00	\$ 88,218.00	\$ 298,274.00
PUBLIC PARKING LOT REVENUE	1,470,057	\$ 5,621,884.65	\$ 21,050,109.31	\$ 14,264,945.56	\$ 40,936,939.52
OTHER REVENUE:					
Impound Collection					\$ 3,030.00
Accounts Receivable					\$ 5,034.00
Meter Parking					\$ 48,447.35
Limo Parking					\$ 45,354.00
Employee Parking (Sales)					\$ 154,150.00
GROSS REVENUE - PUBLIC PARKING					\$ 41,192,954.87
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 4,966,347.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 46,159,301.87
LESS EXPENSE:					
Labor Expense:	HOURS	AMOUNT			
Supervisor-In-Charge	10,744.00	\$	320,301.79		
Office/Field Supervisors	38,787.00	\$	972,133.49		
Clerks	20,735.75	\$	498,143.22		
Cashiers	86,066.25	\$	1,898,929.14		
Traffic Attendants	46,069.00	\$	913,438.69		
SUB-TOTAL/LABOR EXPENSE	202,402.00	\$	4,602,946.32		
REVENUE LESS LABOR EXPENSE					\$ 41,556,355.55
Operating Expense:					
Reimbursable Expense	\$ 235,197.96				
Management Fee	\$ 790,456.97				
Vehicle Charge	\$ 209,565.93				
Cashier Shortage	\$ (2,287.00)				
SUB-TOTAL/OPERATING EXPENSE	\$ 1,232,933.86				
TOTAL LABOR/OPERATING EXPENSE		\$	5,835,880.18		
PA CONTRACT LABOR/OPERATING BUDGET		\$	6,282,323.44		
UNDER/(OVER) BUDGET		\$	446,443.26		
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 40,323,421.69
Other Expense:					
Credit Card Fees	\$ 611,911.00				
EZ Pass Fees	\$ 379,715.00				
Collection Agency Fees	\$ 971.81				
Customer Refund	\$ 11,621.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 1,004,218.81				
TOTAL LABOR/OPERATING EXPENSE/FEES				\$ 6,840,098.99	
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 39,319,202.88
LESS TAX: 10.375%				\$ 4,338,869.82	
NET REVENUE LESS TAX					\$ 34,980,333.06
GROSS REVENUE - (LESS TAX)					\$ 41,820,432.05
BUDGETED AMOUNT					\$ 38,748,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (3,767,666.94)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ 3,072,432.05
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 2,444,954.87

ATTACHMENT QUESTION # 5 AND 7

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THE PORT AUTHORITY OF NY & NJ

FIVE STAR APRKING - LAGUARDIA AIRPORT
FINANCIAL STATEMENT - MASTER 2010

ATTACHMENT QUESTION # 5 AND 7

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
P1	57,239	\$ 240,079.05	\$ 1,111,970.00	\$ 501,256.00	\$ 1,853,305.05
P2	728,124	\$ 2,081,513.00	\$ 8,543,661.00	\$ 6,239,287.00	\$ 16,864,461.00
P3 - Long Term	76,749	\$ 880,275.00	\$ 4,576,451.00	\$ 1,944,403.00	\$ 7,401,129.00
P4	446,328	\$ 1,053,435.00	\$ 5,689,667.00	\$ 4,526,568.00	\$ 11,269,670.00
P5	178,121	\$ 740,212.00	\$ 3,675,301.00	\$ 1,884,634.00	\$ 6,300,147.00
P6	37,553	\$ 78,079.00	\$ 1,040,411.00	\$ 533,487.00	\$ 1,651,977.00
P7	6,761	\$ 13,281.00	\$ 256,797.00	\$ 103,539.00	\$ 373,617.00
PUBLIC PARKING LOT REVENUE	1,530,875	\$ 5,086,874.05	\$ 24,894,258.00	\$ 15,733,174.00	\$ 45,714,306.05
OTHER REVENUE:					
Impound Collection					\$ 7,374.00
Accounts Receivable					\$ 23,431.00
Reserved Parking Fees Collection					\$ -
Meter Parking					\$ 43,872.10
Limo Parking					\$ 41,932.00
GROSS REVENUE - PUBLIC PARKING					\$ 45,830,915.15
EMPLOYEE PARKING:					
Employee Parking (Sales)					\$ 154,750.00
Employee Parking (Invoice)					\$ 4,977,412.00
EMPLOYEE PARKING REVENUE					\$ 5,132,162.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 50,963,077.15
LESS EXPENSE:					
Labor Expense:		HOURS	AMOUNT		
Supervisor-In-Charge		10,761.75	\$ 328,415.43		
Office/Field Supervisors		45,651.75	\$ 1,171,836.37		
Clerks		19,270.25	\$ 473,546.35		
Cashiers		79,794.25	\$ 1,801,419.07		
Traffic Attendants		33,659.00	\$ 683,293.65		
SUB-TOTAL/LABOR EXPENSE		189,137.00	\$ 4,458,510.87		
REVENUE LESS LABOR EXPENSE					\$ 46,504,566.28
Operating Expense:					
Reimbursable Expense	\$ 295,721.15				
Management Fee	\$ 809,037.65				
Vehicle Charge	\$ 214,495.89				
Cashier Shortage	\$ (905.00)				
SUB-TOTAL/OPERATING EXPENSE	\$ 1,318,349.69				
TOTAL LABOR/OPERATING EXPENSE			\$ 5,776,860.56		
PA CONTRACT LABOR/OPERATING BUDGET			\$ 6,282,323.44		
UNDER/(OVER) BUDGET			\$ 505,462.88		
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 45,186,216.59
Other Expense:					
Credit Card Fees	\$ 731,303.80				
EZ Pass Fees	\$ 471,576.40				
Collection Agency Fees	\$ 308.27				
Customer Refund	\$ 13,645.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 1,216,833.47				
TOTAL LABOR/OPERATING EXPENSE/FEES					\$ 6,993,694.03
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 43,969,383.12
LESS TAX:	10.375%			\$ 4,790,413.82	
NET REVENUE LESS TAX					\$ 39,178,969.30
GROSS REVENUE - (LESS TAX)					\$ 46,172,663.33
BUDGETED AMOUNT					\$ 37,327,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ 1,851,969.30
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ 8,845,663.33
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 8,503,915.15

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**THE PORT AUTHORITY
OF NEW YORK & NEW JERSEY**

**AMPCO SYSTEM PARKING - LAGUARDIA AIRPORT
FINANCIAL STATEMENT - MASTER 2011**

ATTACHMENT QUESTION # 5 AND 7

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PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
P1	45,828	\$ 251,295.00	\$ 918,452.39	\$ 398,094.00	\$ 1,567,841.39
P2	708,984	\$ 1,765,948.51	\$ 8,836,303.18	\$ 6,250,363.49	\$ 16,852,615.18
P3 - Long Term	76,240	\$ 779,336.00	\$ 4,610,541.00	\$ 1,928,697.00	\$ 7,318,574.00
P4	442,614	\$ 949,919.02	\$ 5,588,930.84	\$ 4,624,930.00	\$ 11,163,779.86
P5	166,794	\$ 608,553.00	\$ 3,787,151.63	\$ 1,795,307.00	\$ 6,191,011.63
P6	36,145	\$ 55,752.00	\$ 1,034,187.00	\$ 491,457.00	\$ 1,581,396.00
P7	5,204	\$ 12,226.00	\$ 211,730.00	\$ 75,369.00	\$ 299,325.00
PUBLIC PARKING LOT REVENUE	1,481,809	\$ 4,423,029.53	\$ 24,987,296.04	\$ 15,564,217.49	\$ 44,974,543.06

OTHER REVENUE:	
Impound Collection	\$ 4,263.00
Accounts Receivable	\$ 19,587.00
Reserved Parking Fees Collection	\$ 5,571.62
Meter Parking	\$ 35,101.65
Limo Parking	\$ 37,244.00
Employee Parking (Sales)	\$ 155,369.00
GROSS REVENUE - PUBLIC PARKING	\$ 45,231,679.33
EMPLOYEE PARKING:	
Employee Parking (Invoice)	\$ 5,265,937.10
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)	\$ 50,497,616.43

LESS EXPENSE:		
Labor Expense:	HOURS	AMOUNT
Supervisor-In-Charge	10,792.00	\$ 333,757.71
Office/Field Supervisors	47,187.50	\$ 1,226,908.02
Clerks	19,181.00	\$ 478,025.05
Cashiers	79,602.00	\$ 1,821,533.91
Traffic Attendants	35,222.50	\$ 724,748.46
SUB-TOTAL/LABOR EXPENSE	191,985.00	\$ 4,584,973.14

REVENUE LESS LABOR EXPENSE **\$ 45,912,643.29**

Operating Expense:	
Reimbursable Expense	\$ 97,504.30
Management Fee	\$ 819,996.68
Vehicle Charge	\$ 217,403.22
Cashier Shortage	\$ (523.00)
SUB-TOTAL/OPERATING EXPENSE	\$ 1,134,381.21
TOTAL LABOR/OPERATING EXPENSE	\$ 5,719,354.34
PA CONTRACT LABOR/OPERATING BUDGET	\$ 6,282,323.42
UNDER/(OVER) BUDGET	\$ 562,969.08

REVENUE LESS LABOR/OPERATING EXPENSE **\$ 44,778,262.09**

Other Expense:	
Credit Card Fees	\$ 678,521.02
EZ Pass Fees	\$ 466,674.44
Collection Agency Fees	\$ 81.03
Customer Refund	\$ 14,800.99
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 1,160,077.48
TOTAL LABOR/OPERATING EXPENSE/FEES	\$ 6,879,431.82

REVENUE LESS LABOR/OPERATING EXPENSE/FEES **\$ 43,618,184.61**

LESS TAX: 10.375% **\$ 4,746,661.57**

NET REVENUE LESS TAX	\$ 38,871,523.04
GROSS REVENUE - (LESS TAX)	\$ 45,750,954.86
BUDGETED AMOUNT	\$ 41,057,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT	\$ (2,185,476.96)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT	\$ 4,693,954.86
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT	\$ 4,174,679.33

THE PORT AUTHORITY OF NEW YORK & NEW JERSEY

ABM PARKING SERVICES - LAGUARDIA AIRPORT FINANCIAL STATEMENT - MASTER 2012

ATTACHMENT QUESTION # 5 AND 7

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PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
P1	17,201	\$ 93,740.00	\$ 422,148.00	\$ 174,795.00	\$ 690,683.00
P2	211,928	\$ 521,530.33	\$ 2,996,663.67	\$ 2,081,963.00	\$ 5,600,157.00
P3 - Long Term	25,357	\$ 232,532.40	\$ 1,580,213.61	\$ 688,441.00	\$ 2,501,187.01
P4	146,603	\$ 293,323.00	\$ 2,073,927.00	\$ 1,652,467.00	\$ 4,019,717.00
P5	47,052	\$ 140,844.00	\$ 1,313,272.00	\$ 634,788.00	\$ 2,088,904.00
P6	11,536	\$ 15,819.00	\$ 358,071.00	\$ 149,319.00	\$ 523,209.00
P7	1,531	\$ 3,898.00	\$ 63,410.00	\$ 20,526.00	\$ 87,834.00
PUBLIC PARKING LOT REVENUE	<u>461,208</u>	<u>\$ 1,301,686.73</u>	<u>\$ 8,807,705.28</u>	<u>\$ 5,402,299.00</u>	<u>\$ 15,511,691.01</u>
OTHER REVENUE:					
Impound Collection					\$ 2,760.00
Accounts Receivable					\$ 13,327.00
Reserved Parking Fees Collection					\$ 6,007.88
Meter Parking					\$ 10,015.85
Limo Parking					\$ 12,727.00
Employee Parking (Sales)					\$ 63,000.00
GROSS REVENUE - PUBLIC PARKING					<u>\$ 15,619,528.74</u>
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 1,752,238.70
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					<u>\$ 17,371,767.44</u>
LESS EXPENSE:					
Labor Expense:					
	HOURS	AMOUNT			
Supervisor-In-Charge	3,522.00	\$ 108,935.15			
Office/Field Supervisors	15,382.00	\$ 399,901.24			
Clerks	6,272.00	\$ 156,309.53			
Cashiers	26,442.00	\$ 604,998.25			
Traffic Attendants	12,304.00	\$ 253,092.97			
SUB-TOTAL/LABOR EXPENSE	<u>63,922.00</u>	<u>\$ 1,523,237.13</u>			
REVENUE LESS LABOR EXPENSE					<u>\$ 15,848,530.31</u>
Operating Expense:					
Reimbursable Expense	\$ 32,328.30				
Management Fee	\$ 273,332.23				
Vehicle Charge	\$ 72,467.74				
Cashier Shortage	\$ (139.00)				
SUB-TOTAL/OPERATING EXPENSE	<u>\$ 377,989.27</u>				
TOTAL LABOR/OPERATING EXPENSE		\$ 1,901,226.40			
PA CONTRACT LABOR/OPERATING BUDGET		\$ 2,094,107.81			
UNDER/(OVER) BUDGET		<u>\$ 192,881.41</u>			
REVENUE LESS LABOR/OPERATING EXPENSE					<u>\$ 15,470,541.04</u>
Other Expense:					
Credit Card Fees	\$ 193,871.24				
EZ Pass Fees	\$ 159,747.33				
Collection Agency Fees	\$ 619.89				
Customer Refund	\$ 3,353.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	<u>\$ 357,591.46</u>				
TOTAL LABOR/OPERATING EXPENSE/FEES			<u>\$ 2,258,817.86</u>		
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					<u>\$ 15,112,949.58</u>
LESS TAX:	10.375%		<u>\$ 1,632,906.79</u>		
NET REVENUE LESS TAX					<u>\$ 13,480,042.79</u>
GROSS REVENUE - (LESS TAX)					<u>\$ 15,738,860.65</u>
BUDGETED AMOUNT					<u>\$ 14,144,000.00</u>
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					<u>\$ (663,957.21)</u>
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					<u>\$ 1,594,860.65</u>
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					<u>\$ 1,475,528.74</u>

THE PORT AUTHORITY OF NEW YORK & NEW JERSEY

FIVE STAR PARKING - JOHN F. KENNEDY INTERNATIONAL AIRPORT FINANCIAL STATEMENT - MASTER 2009

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
Lot 1 - Green	1,081,885	\$ 4,680,296.65	\$ 3,203,205.99	\$ 4,181,690.00	\$ 12,065,192.64
Lot 2 - Blue	1,564,530	\$ 8,919,476.40	\$ 2,445,225.25	\$ 4,391,426.50	\$ 15,756,128.15
Lot 3 - Red	595,095	\$ 2,707,036.00	\$ 2,310,123.00	\$ 2,676,229.50	\$ 7,693,388.50
Lot 4 - Yellow	520,869	\$ 2,799,334.00	\$ 5,264,218.00	\$ 4,039,621.75	\$ 12,103,173.75
Lot 5 - Orange	369,296	\$ 1,251,302.00	\$ 1,063,136.00	\$ 1,583,714.50	\$ 3,898,152.50
Lot 9 - Long Term	261,378	\$ 3,847,272.40	\$ 11,638,458.60	\$ 6,975,381.00	\$ 22,461,112.00
PUBLIC PARKING LOT REVENUE	4,393,053	\$ 24,204,717.45	\$ 25,924,366.84	\$ 23,848,063.25	\$ 73,977,147.54
OTHER REVENUE:					
Impound Collection					\$ 12,061.00
Accounts Receivable					\$ 67,386.00
Employee Parking (Sales)					\$ 575,359.00
GROSS REVENUE - PUBLIC PARKING					\$ 74,631,953.54
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 5,361,400.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 79,993,353.54
LESS EXPENSE:					
Labor Expense:	HOURS	AMOUNT			
Supervisor-In-Charge	10,767.00	\$ 319,442.18			
Office/Field Supervisors	99,678.25	\$ 2,536,617.42			
Clerks	26,566.00	\$ 650,116.96			
Cashiers	165,957.00	\$ 3,588,511.27			
Traffic Attendants	58,814.75	\$ 1,131,866.46			
SUB-TOTAL/LABOR EXPENSE	361,783.00	\$ 8,226,554.29			
REVENUE LESS LABOR EXPENSE					\$ 71,766,799.25
Operating Expense:					
Reimbursable Expense	\$ 369,809.42				
Management Fee	\$ 1,281,539.46				
Vehicle Charge	\$ 298,252.24				
Cashier Shortage	\$ (5,013.50)				
SUB-TOTAL/OPERATING EXPENSE	\$ 1,944,587.62				
TOTAL LABOR/OPERATING EXPENSE		\$ 10,171,141.91			
PA CONTRACT LABOR/OPERATING BUDGET		\$ 9,531,612.56			
UNDER/(OVER) BUDGET		\$ (639,529.35)			
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 69,822,211.63
Other Expense:					
Credit Card Fees	\$ 760,057.00				
EZ Pass Fees	\$ 650,372.00				
Collection Agency Fees	\$ 328.08				
Customer Refund	\$ 19,993.00				
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 1,430,750.08				
TOTAL LABOR/OPERATING EXPENSE/FEES				\$ 11,601,891.99	
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 68,391,461.55
LESS TAX:	10.375%			\$ 7,519,194.05	
NET REVENUE LESS TAX					\$ 60,872,267.50
GROSS REVENUE - (LESS TAX)					\$ 72,474,159.49
BUDGETED AMOUNT					\$ 72,899,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (12,026,732.50)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ (424,840.51)
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 1,732,953.54

ATTACHMENT QUESTION # 5 AND 7

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FIVE STAR APRKING - JOHN F. KENNEDY INTERNATIONAL AIRPORT
FINANCIAL STATEMENT - MASTER 2010

ATTACHMENT QUESTION # 5 AND 7

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
Lot 1 - Green	1,132,048	\$ 5,248,824.05	\$ 4,112,779.00	\$ 4,901,724.72	\$ 14,263,327.77
Lot 2 - Blue	1,586,949	\$ 8,918,445.87	\$ 2,902,651.00	\$ 4,647,843.72	\$ 16,468,940.59
Lot 3 - Red	569,131	\$ 2,166,144.01	\$ 2,582,295.00	\$ 3,026,524.46	\$ 7,774,963.47
Lot 4 - Yellow	478,799	\$ 2,516,846.00	\$ 5,281,136.00	\$ 3,995,737.50	\$ 11,793,719.50
Lot 5 - Orange	346,440	\$ 1,074,596.00	\$ 1,297,122.55	\$ 1,440,081.49	\$ 3,811,800.04
Lot 9 - Long Term	224,205	\$ 3,115,040.75	\$ 11,360,114.25	\$ 6,490,225.00	\$ 20,965,380.00
PUBLIC PARKING LOT REVENUE	4,337,572	\$ 23,039,896.68	\$ 27,536,097.80	\$ 24,502,136.89	\$ 75,078,131.37

OTHER REVENUE:

Impound Collection					\$ 19,999.00
Accounts Receivable					\$ 43,171.84
Reserved Parking Fees Collection					\$ -
Meter Parking					\$ -
Limo Parking					\$ -

GROSS REVENUE - PUBLIC PARKING

\$ 75,141,302.21

EMPLOYEE PARKING:

Employee Parking (Sales)					\$ 660,083.00
Employee Parking (Invoice)					\$ 4,572,250.00

EMPLOYEE PARKING REVENUE

\$ 5,232,333.00

GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)

\$ 80,373,635.21

LESS EXPENSE:

Labor Expense:	HOURS	AMOUNT
Supervisor-In-Charge	10,760.00	\$ 326,779.55
Office/Field Supervisors	108,966.25	\$ 2,836,405.95
Clerks	27,719.00	\$ 694,292.83
Cashiers	141,718.75	\$ 3,136,575.69
Traffic Attendants	34,710.50	\$ 680,036.42
SUB-TOTAL/LABOR EXPENSE	323,874.50	\$ 7,674,090.44

REVENUE LESS LABOR EXPENSE

\$ 72,699,544.77

Operating Expense:

Reimbursable Expense	\$ 310,366.63
Management Fee	\$ 1,250,931.17
Vehicle Charge	\$ 299,181.72
Cashier Shortage	\$ (2,914.00)
SUB-TOTAL/OPERATING EXPENSE	\$ 1,857,565.52

TOTAL LABOR/OPERATING EXPENSE

\$ 9,531,655.96

PA CONTRACT LABOR/OPERATING BUDGET

\$ 9,531,612.56

UNDER/(OVER) BUDGET

\$ (43.40)

REVENUE LESS LABOR/OPERATING EXPENSE

\$ 70,841,979.25

Other Expense:

Credit Card Fees	\$ 826,183.39
EZ Pass Fees	\$ 795,879.53
Collection Agency Fees	\$ 84.01
Customer Refund	\$ 43,623.00
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$ 1,665,769.93

TOTAL LABOR/OPERATING EXPENSE/FEES

\$ 11,197,425.89

REVENUE LESS LABOR/OPERATING EXPENSE/FEES

\$ 69,176,209.32

LESS TAX:

10.375%

\$ 7,554,939.66

NET REVENUE LESS TAX

\$ 61,621,269.66

GROSS REVENUE - (LESS TAX)

\$ 72,818,695.55

BUDGETED AMOUNT

\$ 64,675,608.00

NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT

\$ (3,054,338.34)

NET REVENUE (LESS TAX) VS BUDGETED AMOUNT

\$ 8,143,087.55

GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT

\$ 10,465,694.21

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**THE PORT AUTHORITY
OF NEW YORK & NEW JERSEY**

**AMPCO SYSTEM PARKING - JOHN F. KENNEDY INTERNATIONAL AIRPORT
FINANCIAL STATEMENT - MASTER 2011**

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
Lot 1 - Green	1,075,138	\$ 4,546,496.55	\$ 4,516,329.99	\$ 5,010,105.15	\$ 14,072,931.69
Lot 2 - Blue	1,580,799	\$ 8,351,836.66	\$ 2,985,364.59	\$ 4,609,274.15	\$ 15,946,475.40
Lot 3 - Red	574,032	\$ 2,050,704.30	\$ 2,798,058.85	\$ 3,200,511.00	\$ 8,049,274.15
Lot 4 - Yellow	462,355	\$ 2,341,697.06	\$ 5,604,254.94	\$ 4,059,897.00	\$ 12,005,849.00
Lot 5 - Orange	370,032	\$ 1,119,340.10	\$ 1,533,546.95	\$ 1,517,623.90	\$ 4,170,510.95
Lot 9 - Long Term	210,906	\$ 2,665,000.77	\$ 10,784,645.65	\$ 6,205,580.00	\$ 19,655,226.42
PUBLIC PARKING LOT REVENUE	4,273,262	\$ 21,075,075.44	\$ 28,222,200.97	\$ 24,602,991.20	\$ 73,900,267.61
OTHER REVENUE:					
Impound Collection					\$ 29,981.00
Accounts Receivable					\$ 26,654.00
Reserved Parking Fees Collection					\$ 1,874.93
Employee Parking (Sales)					\$ 744,275.57
GROSS REVENUE - PUBLIC PARKING					\$ 74,703,053.11
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 5,963,039.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 80,666,092.11
LESS EXPENSE:					
Labor Expense:	HOURS	AMOUNT			
Supervisor-In-Charge	10,761.00	\$	331,204.21		
Office/Field Supervisors	105,289.00	\$	2,779,598.01		
Clerks	27,882.50	\$	707,850.24		
Cashiers	145,701.25	\$	3,268,341.30		
Traffic Attendants	26,612.50	\$	531,299.93		
SUB-TOTAL/LABOR EXPENSE	316,246.25	\$	7,618,293.70		
REVENUE LESS LABOR EXPENSE					\$ 73,047,798.41
Operating Expense:					
Reimbursable Expense	\$	242,864.32			
Management Fee	\$	1,329,465.20			
Vehicle Charge	\$	309,405.98			
Cashier Shortage	\$	(1,548.00)			
SUB-TOTAL/OPERATING EXPENSE	\$	1,880,187.50			
TOTAL LABOR/OPERATING EXPENSE			\$ 9,498,481.20		
PA CONTRACT LABOR/OPERATING BUDGET			\$ 9,531,612.58		
UNDER/(OVER) BUDGET			\$ 33,131.38		
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 71,167,610.91
Other Expense:					
Credit Card Fees	\$	781,543.59			
EZ Pass Fees	\$	797,273.31			
Collection Agency Fees	\$	61.17			
Customer Refund	\$	71,752.00			
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$	1,650,630.07			
TOTAL LABOR/OPERATING EXPENSE/FEES				\$ 11,149,111.27	
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 69,516,980.84
LESS TAX:	10.375%			\$ 7,582,429.95	
NET REVENUE LESS TAX					\$ 61,934,550.90
GROSS REVENUE - (LESS TAX)					\$ 73,083,662.16
BUDGETED AMOUNT					\$ 68,381,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (6,446,449.10)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ 4,702,662.16
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 6,322,053.11

ATTACHMENT QUESTION # 5 AND 7

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THE PORT AUTHORITY OF NEW YORK & NEW JERSEY

ABM PARKING SERVICES - JOHN F. KENNEDY INTERNATIONAL AIRPORT FINANCIAL STATEMENT - MASTER 2012

PUBLIC PARKING LOT	PAID CARS	CASH	CREDIT CARDS	EZ PASS	TOTAL
Lot 1 - Green	320,597	\$ 1,292,410.00	\$ 1,614,052.79	\$ 1,622,836.00	\$ 4,529,298.79
Lot 2 - Blue	452,208	\$ 2,357,444.02	\$ 988,725.98	\$ 1,372,593.00	\$ 4,718,763.00
Lot 3 - Red	194,519	\$ 703,237.00	\$ 1,041,836.00	\$ 1,149,447.00	\$ 2,894,520.00
Lot 4 - Yellow	143,526	\$ 687,605.50	\$ 2,276,778.50	\$ 1,606,953.00	\$ 4,571,337.00
Lot 5 - Orange	113,495	\$ 322,342.00	\$ 553,910.00	\$ 481,533.00	\$ 1,357,785.00
Lot 9 - Long Term	75,910	\$ 888,104.00	\$ 3,976,795.00	\$ 2,274,048.00	\$ 7,138,947.00
PUBLIC PARKING LOT REVENUE	1,300,255	\$ 6,251,142.52	\$ 10,452,098.27	\$ 8,507,410.00	\$ 25,210,650.79
OTHER REVENUE:					
Impound Collection					\$ 8,241.00
Accounts Receivable					\$ 20,697.00
Reserved Parking Fees Collection					\$ 5,145.52
Employee Parking (Sales)					\$ 186,488.00
GROSS REVENUE - PUBLIC PARKING					\$ 25,431,525.51
EMPLOYEE PARKING:					
Employee Parking (Invoice)					\$ 1,866,200.00
GRAND TOTAL - REVENUE (PUBLIC/EMPLOYEE PARKING)					\$ 27,297,725.51
LESS EXPENSE:					
Labor Expense:		HOURS	AMOUNT		
Supervisor-In-Charge		3,568.00	\$ 109,816.62		
Office/Field Supervisors		34,727.00	\$ 916,782.38		
Clerks		9,208.00	\$ 233,762.58		
Cashiers		48,104.50	\$ 1,079,070.52		
Traffic Attendants		8,758.00	\$ 174,847.34		
SUB-TOTAL/LABOR EXPENSE		104,365.50	\$ 2,514,279.44		
REVENUE LESS LABOR EXPENSE					\$ 24,783,446.07
Operating Expense:					
Reimbursable Expense	\$	71,571.12			
Management Fee	\$	443,155.07			
Vehicle Charge	\$	103,135.33			
Cashier Shortage	\$	(573.00)			
SUB-TOTAL/OPERATING EXPENSE	\$	617,288.51			
TOTAL LABOR/OPERATING EXPENSE			\$ 3,131,567.95		
PA CONTRACT LABOR/OPERATING BUDGET			\$ 3,177,204.19		
UNDER/(OVER) BUDGET			\$ 45,636.24		
REVENUE LESS LABOR/OPERATING EXPENSE					\$ 24,166,157.56
Other Expense:					
Credit Card Fees	\$	235,271.65			
EZ Pass Fees	\$	269,500.63			
Collection Agency Fees	\$	646.10			
Customer Refund	\$	17,363.00			
SUB-TOTAL/EZ PASS CREDIT CARD/OTHER FEES	\$	522,781.38			
TOTAL LABOR/OPERATING EXPENSE/FEES				\$ 3,654,349.33	
REVENUE LESS LABOR/OPERATING EXPENSE/FEES					\$ 23,643,376.18
LESS TAX:		10.375%		\$ 2,565,924.37	
NET REVENUE LESS TAX					\$ 21,077,451.82
GROSS REVENUE - (LESS TAX)					\$ 24,731,801.14
BUDGETED AMOUNT					\$ 22,766,000.00
NET REVENUE (LESS TOTAL EXPENSES) VS BUDGETED AMOUNT					\$ (1,688,548.18)
NET REVENUE (LESS TAX) VS BUDGETED AMOUNT					\$ 1,965,801.14
GROSS REVENUE PUBLIC PARKING VS BUDGETED AMOUNT					\$ 2,665,525.51

ATTACHMENT QUESTION # 5 AND 7

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SWF PARKING REVENUE REPORT

AvPORTS PARKING

Master

SWF	YEAR 2010		YEAR 2011		Variance		% Change		Actual Revenue		Variance	% Variance	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE	Tax 2011	2011			Budgeted 2011
1Q													
Jan	7,315	\$ 171,157	7,054	\$ 171,530	(261)	\$373	-3.6%	0.2%	\$ 12,890	\$ 158,640	\$ 115,000	\$ 43,640	37.9%
Feb	6,657	\$ 176,349	6,357	\$ 173,143	(300)	(\$3,206)	-4.5%	-1.8%	\$ 13,011	\$ 160,132	\$ 114,000	\$ 46,132	40.5%
Mar	8,258	\$ 202,592	7,665	\$ 218,517	(593)	\$15,925	-7.2%	7.9%	\$ 16,420	\$ 202,097	\$ 120,000	\$ 82,097	68.4%
SUB-TOTALS	22,230	\$ 550,098	21,076	\$ 563,190	(1154)	\$13,092	-5.2%	2.4%	\$ 42,321	\$ 520,869	\$ 349,000	\$ 171,869	49.2%
YTD	22,230	\$ 550,098	21,076	\$ 563,190	(1154)	\$13,092	-5.2%	2.4%	\$ 42,321	\$ 520,869	\$ 349,000	\$ 171,869	49.2%

SWF	YEAR 2010		YEAR 2011		Variance		% Change		Actual Revenue		Variance	% Variance	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE	Tax 2011	2011			Budgeted 2011
2Q													
Apr	7,856	\$ 178,343	7,609	\$ 204,651	(247)	\$26,308	-3.1%	14.8%	\$ 15,378	\$ 189,273	\$ 132,000	\$ 57,273	43.4%
May	8,573	\$ 172,222	8,339	\$ 185,088	(234)	\$12,866	-2.7%	7.5%	\$ 13,908	\$ 171,180	\$ 138,000	\$ 33,180	24.0%
Jun	7,991	\$ 140,130	8,488	\$ 161,741	497	\$21,611	6.2%	15.4%	\$ 12,154	\$ 149,587	\$ 165,000	\$ (15,413)	-9.3%
SUB-TOTALS	24,420	\$ 490,695	24,436	\$ 551,480	16	\$60,785	0.1%	12.4%	\$ 41,441	\$ 510,039	\$ 435,000	\$ 75,039	17.3%
YTD	46,650	\$ 1,040,793	45,512	\$ 1,114,670	(1138)	\$73,877	-2.4%	7.1%	\$ 83,761	\$ 1,030,909	\$ 784,000	\$ 246,909	31.5%

SWF	YEAR 2010		YEAR 2011		Variance		% Change		Actual Revenue		Variance	% Variance	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE	Tax 2011	2011			Budgeted 2011
3Q													
Jul	8,472	\$ 145,610	9,519	\$ 186,057	1047	\$40,447	12.4%	27.8%	\$ 13,981	\$ 172,076	\$ 165,000	\$ 7,076	4.3%
Aug	8,358	\$ 145,807	9,390	\$ 196,856	1032	\$51,049	12.3%	35.0%	\$ 14,793	\$ 182,063	\$ 165,000	\$ 17,063	10.3%
Sep	7,339	\$ 149,105	7,340	\$ 166,224	1	\$17,119	0.0%	11.5%	\$ 12,491	\$ 153,733	\$ 160,000	\$ (6,267)	-3.9%
SUB-TOTALS	24,169	\$ 440,522	26,249	\$ 549,137	2080	\$108,615	8.6%	24.7%	\$ 41,265	\$ 507,872	\$ 490,000	\$ 17,872	3.6%
YTD	70,819	\$ 1,481,315	71,761	\$ 1,663,807	942	\$182,492	1.3%	12.3%	\$ 125,026	\$ 1,538,781	\$ 1,274,000	\$ 264,781	20.8%

SWF	YEAR 2010		YEAR 2011		Variance		% Change		Actual Revenue		Variance	% Variance	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE	Tax 2011	2011			Budgeted 2011
4Q													
Oct	7,593	\$ 170,171	7,951	\$ 190,144	358	\$19,973	4.7%	11.7%	\$ 14,288	\$ 175,856	\$ 150,000	\$ 25,856	17.2%
Nov	7,580	\$ 176,327	7,372	\$ 172,984	(208)	(\$3,343)	-2.7%	-1.9%	\$ 12,999	\$ 159,985	\$ 160,000	\$ (15)	0.0%
Dec	8,501	\$ 173,690	7,490	\$ 159,859	(1011)	(\$13,831)	-11.9%	-8.0%	\$ 12,013	\$ 147,846	\$ 175,650	\$ (27,804)	-15.8%
SUB-TOTALS	23,674	\$ 520,188	22,813	\$ 522,987	(861)	\$2,799	-3.6%	0.5%	\$ 39,300	\$ 483,687	\$ 485,650	\$ (1,963)	-0.4%
YTD	94,493	\$ 2,001,503	94,574	\$ 2,186,794	81	\$185,291	0.1%	9.3%	\$ 164,326	\$ 2,022,468	\$ 1,759,650	\$ 262,818	14.9%

New Parking Rates Effective: 10-18-10

New Parking Rates:

New parking Rate Effective:

Daily AVG.	259	\$5,484	259	\$5,991	0	\$508						
Monthly AVG.	7,874	\$166,792	7,881	\$182,233	7	\$15,441						

SWF PARKING REVENUE REPORT

AvPORTS PARKING

P2

1Q	YEAR 2011		YEAR 2012		Variance		% Change	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE
Jan	3,104	\$ 146,984	3,083	\$ 147,144	(21)	\$ 160	-0.7%	0.1%
Feb	3,269	\$ 151,553	3,551	\$ 164,838	282	\$ 13,285	8.6%	8.8%
Mar	3,619	\$ 192,865	4,079	\$ 191,541	460	\$ (1,324)	12.7%	-0.7%
SUB-TOTALS	9,992	\$ 491,402	10,713	\$ 503,523	721	\$ 12,121	7.2%	2.5%
YTD	9,992	\$ 491,402	10,713	\$ 503,523	721	\$ 12,121	7.2%	2.5%

2Q	YEAR 2011		YEAR 2012		Variance		% Change	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE
Apr	3,588	\$ 178,550			(3,588)	\$ (178,550)	-100.0%	-100.0%
May	3,677	\$ 159,209			(3,677)	\$ (159,209)	-100.0%	-100.0%
Jun	3,254	\$ 134,870			(3,254)	\$ (134,870)	-100.0%	-100.0%
SUB-TOTALS	10,519	\$ 472,629	0	\$ -	(10,519)	\$ (472,629)	-100.0%	-100.0%
YTD	20,511	\$ 964,031	10,713	\$ 503,523	(9,798)	\$ (460,508)	-47.8%	-47.8%

3Q	YEAR 2011		YEAR 2012		Variance		% Change	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE
Jul	3,465	\$ 159,224			(3,465)	\$ (159,224)	-100.0%	-100.0%
Aug	3,524	\$ 167,602			(3,524)	\$ (167,602)	-100.0%	-100.0%
Sep	3,306	\$ 143,430			(3,306)	\$ (143,430)	-100.0%	-100.0%
SUB-TOTALS	10,295	\$ 470,256	-	\$ -	(10,295)	\$ (470,256)	-100.0%	-100.0%
YTD	30,806	\$ 1,434,287	10,713	\$ 503,523	(20,093)	\$ (930,764)	-65.2%	-64.9%

4Q	YEAR 2011		YEAR 2012		Variance		% Change	
	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	# PAID CARS	\$ REVENUE	PAID CARS	REVENUE
Oct	3,833	\$ 166,830			(3,833)	\$ (166,830)	-100.0%	-100.0%
Nov	3,372	\$ 152,230			(3,372)	\$ (152,230)	-100.0%	-100.0%
Dec	3,002	\$ 138,210			(3,002)	\$ (138,210)	-100.0%	-100.0%
SUB-TOTALS	10,207	\$ 457,270	-	\$ -	(10,207)	\$ (457,270)	-100.0%	-100.0%
YTD	41,013	\$ 1,891,557	10,713	\$ 503,523	(30,300)	\$ (1,388,034)	-73.9%	-73.4%

Daily AVG.	112	5,182	179	8,392	(83)	\$ (3,802.83)		
Monthly AVG.	3,418	157,630	5,357	251,762	(2,525)	\$ (115,669.50)		

ATTACHMENT QUESTION # 5 AND 7

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ATTACHMENT QUESTION # 6 - LGA

LA GUARDIA AIRPORT - EMPLOYEE WAGE ROSTER

APRIL, 2012

	Job Class	EmpNo	DOH	PayRate	Comments
1	Cashiers	6719440	11/24/1965	\$16.20	
2	Cashiers	6720893	12/1/1981	\$16.20	
3	Cashiers	6719444	5/24/1986	\$15.20	
4	Cashiers	6720899	9/14/1986	\$15.20	
5	Cashiers	6720890	2/18/1987	\$15.20	
6	Cashiers	6721142	6/23/1987	\$15.20	
7	Cashiers	6719445	7/23/1987	\$15.20	
8	Cashiers	6720886	8/12/1992	\$13.45	
9	Cashiers	6720895	5/10/1993	\$13.45	
10	Cashiers	6721370	2/18/1994	\$13.45	
11	Cashiers	6719442	5/19/1994	\$13.45	
12	Cashiers	6720315	12/2/1994	\$13.10	Part Time
13	Cashiers	6721146	5/27/1997	\$12.90	
14	Cashiers	6720322	8/26/1997	\$12.90	
15	Cashiers	6721280	8/30/1997	\$12.90	
16	Cashiers	6720891	3/27/1998	\$12.10	
17	Cashiers	6720309	3/27/1998	\$12.10	
18	Cashiers	6721143	8/3/1998	\$12.10	
19	Cashiers	6720326	10/3/2000	\$11.30	
20	Cashiers	6720312	7/2/2002	\$11.30	
21	Cashiers	6720320	9/17/2002	\$11.30	
22	Cashiers	6720887	9/29/2003	\$11.30	
23	Cashiers	6720319	5/25/2004	\$11.30	
24	Cashiers	6720311	9/12/2005	\$11.30	
25	Cashiers	6719443	10/18/2005	\$11.30	
26	Cashiers	6720310	10/19/2005	\$10.55	
27	Cashiers	6719449	10/21/2005	\$9.95	Part Time
28	Cashiers	6720314	2/28/2006	\$10.55	
29	Cashiers	6720896	8/7/2006	\$10.55	
30	Cashiers	6721148	10/2/2006	\$10.35	
31	Cashiers	6720327	10/27/2006	\$10.35	
32	Cashiers	6721278	11/14/2006	\$10.35	
33	Cashiers	6719437	1/30/2007	\$10.35	
34	Cashiers	6719438	4/6/2007	\$10.35	
35	Cashiers	6720892	8/23/2007	\$10.35	
36	Cashiers	6720888	9/13/2007	\$10.35	
37	Cashiers	6720318	11/6/2007	\$10.35	
38	Cashiers	6720898	11/19/2007	\$10.35	
39	Cashiers	6721147	12/10/2007	\$10.35	
40	Cashiers	6719447	12/21/2007	\$10.35	
41	Cashiers	6720897	1/7/2008	\$10.35	
42	Cashiers	6720323	4/23/2008	\$10.35	
43	Cashiers	6719450	9/3/2008	\$9.86	
44	Cashiers	6719441	9/22/2010	\$9.86	
45	Cashiers	6721144	10/4/2010	\$9.86	
46	Cashiers	6783189	11/29/2010	\$9.86	
47	Cashiers	6854088	5/2/2011	\$9.86	
48	Cashiers	6947110	9/21/2011	\$9.86	
49	Cashiers	6950407	9/23/2011	\$9.86	
50	Cashiers		4/26/2012	\$9.86	New Hire

ATTACHMENT QUESTION # 6 - LGA

50 Total Cashiers \$11.69

	DeptNo	EmpNo	DOH	PayRate
1	Clerks	6719510	3/19/1986	\$15.30
2	Clerks	6719563	6/26/1989	\$21.74
3	Clerks	6719511	4/2/1993	\$13.85
4	Clerks	6719560	3/9/1999	\$18.08
5	Clerks	6719513	5/10/1999	\$12.35
6	Clerks	6719561	5/24/1999	\$16.44
7	Clerks	6720889	5/16/2000	\$11.30
8	Clerks	6720909	2/7/2001	\$13.35
9	Clerks	6720317	6/8/2005	\$13.90
10	Clerks	6720894	4/3/2006	\$14.75
10	Total Clerks			\$15.11

	DeptNo	EmpNo	DOH	PayRate
1	Supervisors	6719970	9/30/1976	\$21.63
2	Supervisors	6720672	8/9/1989	\$16.27
3	Supervisors	6719965	7/16/1990	\$16.54
4	Supervisors	6719961	12/10/1991	\$16.27
5	Supervisors	6719967	3/18/1992	\$15.17
6	Supervisors	6719968	11/17/1993	\$15.17
7	Supervisors	6721237	8/29/1997	\$15.17
8	Supervisors	6719964	5/20/1998	\$14.52
9	Supervisors	6720669	10/9/1998	\$15.17
10	Supervisors	6721194	8/28/1999	\$13.14
11	Supervisors	6719969	10/14/1999	\$13.60
12	Supervisors	6719966	12/10/1999	\$14.00
13	Supervisors	6721314	5/2/2000	\$14.00
14	Supervisors	6721025	7/25/2000	\$23.42
15	Supervisors	6720667	2/16/2001	\$17.00
16	Supervisors	6721026	5/3/2005	\$13.60
17	Supervisors	6720668	7/7/2005	\$13.14
18	Supervisors	6721315	12/14/2005	\$13.14
19	Supervisors	6720671	7/27/2006	\$13.60
20	Supervisors	6720674	10/17/2006	\$13.60
21	Supervisors	6719960	4/13/2007	\$13.14
22	Supervisors	6721236	12/10/2007	\$13.52
23	Supervisors	6719963	2/21/2008	\$13.14
24	Supervisors	6421235	5/7/2008	\$13.14
25	Supervisors	6719446	6/25/2008	\$13.14
26	Supervisors	6720673	6/28/2010	\$13.14
27	Supervisors	6719971	9/27/2010	\$13.14
28	Supervisors	6974438	10/27/2011	\$13.14
29	Supervisors	7003239	12/9/2011	\$13.14
29	Total Supervisors			\$14.72

	DeptNo	EmpNo	DOH	PayRate
1	SIC	6721024	5/2/1988	\$19.25
2	SIC	6719957	5/16/1997	\$16.79
3	SIC	6720666	8/10/2007	\$15.33
4	SIC	6721023	12/21/2007	\$16.00
5	SIC	6719944	6/3/2008	\$16.00
5	Total SIC			\$16.67

ATTACHMENT QUESTION # 6 - LGA

	DeptNo	EmpNo	DOH	PayRate	
1	Traffic Attendant	6720009	3/7/1985	\$14.54	
2	Traffic Attendant	6720003	6/16/1989	\$14.54	
3	Traffic Attendant	6720006	8/11/1989	\$13.18	
4	Traffic Attendant	6721239	1/23/1990	\$14.54	
5	Traffic Attendant	6720001	4/24/1994	\$13.45	
6	Traffic Attendant	6720005	6/11/1994	\$12.97	
7	Traffic Attendant	6721375	4/24/1997	\$11.30	
8	Traffic Attendant	6720007	2/19/2003	\$11.30	
9	Traffic Attendant	6720528	5/1/2005	\$11.30	
10	Traffic Attendant	6719748	5/1/2005	\$11.30	
11	Traffic Attendant	6719747	5/1/2005	\$11.30	
12	Traffic Attendant	6720525	5/1/2005	\$14.00	
13	Traffic Attendant	6720526	5/1/2005	\$11.80	
14	Traffic Attendant	6720000	5/1/2005	\$11.55	
15	Traffic Attendant	6720527	5/1/2005	\$11.30	
16	Traffic Attendant	6720524	5/1/2005	\$11.30	
17	Traffic Attendant	6721039	5/25/2005	\$10.45	
18	Traffic Attendant	6720694	7/13/2006	\$10.05	
19	Traffic Attendant	6720008	7/28/2006	\$10.05	Part Time
20	Traffic Attendant	6720004	1/24/2007	\$9.82	
21	Traffic Attendant	6783181	10/18/2010	\$9.31	
22	Traffic Attendant	6947111	9/21/2011	\$9.31	
23	Traffic Attendant	6950403	9/23/2011	\$9.31	
23	Total Traffic Attendant			\$11.65	

117 **Total Employee**

ATTACHMENT QUESTION # 6 - EWR

NEWARK AIRPORT - EMPLOYEE WAGE ROSTER

APRIL, 2012

	Dept Name	EmpNo	DOH	PayRate
1	Cashiers	6720516	6/11/1986	\$14.93
2	Cashiers	6719373	5/8/1987	\$14.68
3	Cashiers	6720247	8/31/1987	\$14.68
4	Cashiers	6720858	10/14/1987	\$14.68
5	Cashiers	6720848	6/13/1988	\$14.93
6	Cashiers	6720254	4/20/1989	\$14.68
7	Cashiers	6720262	10/5/1990	\$14.68
8	Cashiers	6721127	10/23/1990	\$14.93
9	Cashiers	6720261	12/27/1990	\$14.68
10	Cashiers	6719381	1/19/1991	\$14.93
11	Cashiers	6720277	9/2/1991	\$14.68
12	Cashiers	6721337	10/10/1991	\$14.93
13	Cashiers	6720267	10/14/1991	\$14.68
14	Cashiers	6720853	10/31/1992	\$14.68
15	Cashiers	6720847	1/16/1993	\$14.68
16	Cashiers	6720841	4/24/1993	\$14.68
17	Cashiers	6720270	7/17/1993	\$14.68
18	Cashiers	6719385	8/7/1993	\$14.68
19	Cashiers	6719366	5/24/1994	\$14.68
20	Cashiers	6721336	8/15/1994	\$14.68
21	Cashiers	6720271	11/2/1994	\$14.93
22	Cashiers	6721128	3/15/1995	\$14.68
23	Cashiers	6719364	7/31/1995	\$14.68
24	Cashiers	6720846	12/14/1995	\$14.68
25	Cashiers	6720861	11/4/1996	\$14.93
26	Cashiers	6721122	12/30/1996	\$14.68
27	Cashiers	6720275	12/30/1996	\$14.68
28	Cashiers	6720265	4/7/1997	\$14.68
29	Cashiers	6720250	10/13/1997	\$14.93
30	Cashiers	6720264	10/29/1997	\$14.68
31	Cashiers	6721131	11/17/1997	\$14.68
32	Cashiers	6720855	2/4/1998	\$14.68
33	Cashiers	6719383	3/23/1998	\$14.68
34	Cashiers	6720849	3/30/1998	\$14.93
35	Cashiers	6720845	5/20/1998	\$14.93
36	Cashiers	6720860	5/27/1998	\$14.93
37	Cashiers	6719372	9/2/1998	\$12.80
38	Cashiers	6721272	12/14/1998	\$12.80
39	Cashiers	6720279	12/28/1998	\$12.80
40	Cashiers	6720850	3/1/1999	\$12.80
41	Cashiers	6720257	4/19/1999	\$12.80
42	Cashiers	6719389	4/26/1999	\$12.80
43	Cashiers	6721132	6/21/1999	\$12.80
44	Cashiers	6721121	8/9/1999	\$11.14
45	Cashiers	6720259	10/4/1999	\$11.39
46	Cashiers	6720844	10/27/1999	\$11.39
47	Cashiers	6719374	12/1/1999	\$11.39
48	Cashiers	6720857	2/7/2000	\$11.39
49	Cashiers	6719369	5/26/2000	\$11.39
50	Cashiers	6719380	5/26/2000	\$11.39
51	Cashiers	6720268	5/31/2000	\$11.39

ATTACHMENT QUESTION # 6 - EWR

52	Cashiers	6720857	5/31/2000	\$11.39
53	Cashiers	6719369	6/12/2000	\$11.39
54	Cashiers	6719380	7/10/2000	\$11.39
55	Cashiers	6720268	10/2/2000	\$10.33
56	Cashiers	6720263	10/16/2000	\$10.33
57	Cashiers	6720276	5/9/2001	\$10.33
58	Cashiers	6720256	7/9/2001	\$10.33
59	Cashiers	6720266	1/21/2003	\$9.86
60	Cashiers	6719378	8/1/2005	\$9.86
61	Cashiers	6720269	9/6/2005	\$9.86
62	Cashiers	6721271	11/28/2005	\$9.86
63	Cashiers	6719387	12/5/2005	\$9.86
64	Cashiers	6719388	1/30/2006	\$9.86
65	Cashiers	6719379	6/12/2006	\$9.86
66	Cashiers	6719384	7/3/2006	\$9.86
67	Cashiers	6719386	9/11/2006	\$9.86
68	Cashiers	6720249	9/25/2011	\$9.86
69	Cashiers	6719363	1/22/2007	\$9.86
70	Cashiers	6720251	2/26/2007	\$9.86
71	Cashiers	6720689	3/5/2007	\$9.86
72	Cashiers	6720272	3/19/2007	\$9.86
73	Cashiers	6720854	5/29/2007	\$9.86
74	Cashiers	6720246	7/2/2007	\$9.86
75	Cashiers	6721126	9/10/2007	\$9.86
76	Cashiers	6719367	11/13/2007	\$9.86
77	Cashiers	6720862	11/26/2007	\$9.86
78	Cashiers	6720253	12/24/2007	\$9.86
79	Cashiers	6721123	4/7/2008	\$9.86
80	Cashiers	6721270	7/7/2008	\$9.86
81	Cashiers	6721369	7/14/2008	\$9.86
82	Cashiers	6721124	7/28/2008	\$9.86
83	Cashiers	6719375	6/8/2009	\$9.86
84	Cashiers	6720260	7/13/2009	\$9.86
85	Cashiers	6721133	11/16/2009	\$9.86
86	Cashiers	6720687	2/16/2010	\$9.86
87	Cashiers	6721317	4/5/2010	\$9.86
88	Cashiers	6783124	11/22/2010	\$9.86
89	Cashiers	6784855	1/24/2011	\$9.86
90	Cashiers	6784845	1/24/2011	\$9.86
91	Cashiers	7036631	2/21/2012	\$8.76
92	Cashiers	7036630	2/21/2012	\$8.76
93	Cashiers	7037197	2/21/2012	\$8.76
94	Cashiers	7061516	4/3/2012	\$8.76
95	Cashiers	7061512	4/3/2012	\$8.76
96	Cashiers	7061237	4/3/2012	\$8.76
97	Cashiers	7065343	4/9/2012	\$8.76
98	Cashiers	7065342	4/9/2012	\$8.76
98				\$11.97
1	Clerical	6719496	2/3/1979	\$16.98
2	Clerical	6719497	11/20/1984	\$15.21
3	Clerical	6719550	3/11/1985	\$19.31
4	Clerical	6719499	4/1/1986	\$15.21
5	Clerical	6719498	7/1/1991	\$14.98
6	Clerical	6719503	6/17/1996	\$13.01

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7	Clerical	6719502	8/5/1996	\$13.80
8	Clerical	6719494	1/5/1998	\$12.48
9	Clerical	6720357	2/25/1998	\$14.68
10	Clerical	6719504	10/5/1998	\$15.34
11	Clerical	6720907	1/20/1999	\$13.46
12	Clerical	6720355	11/10/1999	\$10.95
13	Clerical	6719500	11/7/2005	\$12.00
14	Clerical	6720358	5/5/2008	\$15.50
15	Clerical	6720356	6/23/2008	\$16.00
16	Clerical	6720366	2/23/2010	\$24.04
17	Clerical	6721283	6/14/2010	\$10.95
18	Clerical	6817258	3/14/2011	\$10.95
19	Clerical	6833945	4/11/2011	\$16.83
20	Clerical	6834453	4/11/2011	\$10.95
21	Clerical	6883600	6/20/2011	\$10.95
22	Clerical	7018355	1/23/2012	\$10.95
22				\$14.30

1	Field Supervisor	6719553	12/31/1981	\$24.04
2	Field Supervisor	6719922	8/1/1985	\$21.42
3	Field Supervisor	6719911	6/1/1986	\$16.00
4	Field Supervisor	6719909	10/1/1990	\$20.04
5	Field Supervisor	6721219	11/6/1991	\$19.11
6	Field Supervisor	6720636	11/23/1991	\$18.74
7	Field Supervisor	6719900	2/8/1992	\$21.06
8	Field Supervisor	6719915	4/4/1992	\$18.08
9	Field Supervisor	6729912	11/18/1992	\$18.57
10	Field Supervisor	6721223	5/26/1993	\$18.74
11	Field Supervisor	6720632	2/20/1994	\$18.74
12	Field Supervisor	6721007	3/15/1995	\$18.41
13	Field Supervisor	6721001	6/28/1995	\$18.74
14	Field Supervisor	6721008	7/8/1995	\$18.74
15	Field Supervisor	6719907	5/28/1996	\$18.08
16	Field Supervisor	6720643	6/24/1996	\$18.08
17	Field Supervisor	6721224	7/15/1996	\$15.08
18	Field Supervisor	6719917	10/14/1996	\$17.31
19	Field Supervisor	6721226	12/30/1996	\$17.31
20	Field Supervisor	6721011	1/20/1997	\$17.82
21	Field Supervisor	6720638	5/27/1997	\$17.82
22	Field Supervisor	6721216	9/29/1997	\$17.05
23	Field Supervisor	6720637	9/9/1998	\$16.02
24	Field Supervisor	6721010	5/3/1999	\$14.20
25	Field Supervisor	6719921	5/17/1999	\$16.79
26	Field Supervisor	6721000	8/9/1999	\$14.99
27	Field Supervisor	6720639	11/1/1999	\$14.99
28	Field Supervisor	6720142	4/10/2000	\$13.14
29	Field Supervisor	6721221	4/10/2000	\$13.14
30	Field Supervisor	6719916	8/7/2000	\$14.60
31	Field Supervisor	6719908	10/16/2000	\$14.48
32	Field Supervisor	6719901	10/16/2000	\$13.40
33	Field Supervisor	6721003	2/4/2003	\$13.96
34	Field Supervisor	6720641	6/28/2004	\$13.75
35	Field Supervisor	6719902	9/13/2004	\$13.14
36	Field Supervisor	6719918	5/23/2005	\$13.75
37	Field Supervisor	6721222	12/15/2005	\$13.40

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38	Field Supervisor	6721006	1/9/2006	\$13.75
39	Field Supervisor	6719903	7/3/2006	\$17.31
40	Field Supervisor	6719920	9/4/2006	\$13.75
41	Field Supervisor	6719923	9/11/2006	\$13.40
42	Field Supervisor	6720640	9/25/2006	\$13.75
43	Field Supervisor	6719919	10/26/2006	\$13.75
44	Field Supervisor	6720633	11/16/2009	\$13.14
45	Field Supervisor	6721220	1/25/2010	\$13.14
46	Field Supervisor	6721228	2/8/2010	\$13.14
47	Field Supervisor	6719925	3/15/2010	\$13.14
48	Field Supervisor	6807076	2/28/2011	\$13.14
49	Field Supervisor	6810178	3/7/2011	\$13.14
50	Field Supervisor	6829856	4/4/2011	\$13.14
51	Field Supervisor	6874008	6/6/2011	\$13.14
52	Field Supervisor	6878060	6/13/2011	\$13.14
53	Field Supervisor	6878062	6/13/2011	\$13.14
54	Field Supervisor	6883603	6/20/2011	\$13.14
55	Field Supervisor	6899839	7/18/2011	\$16.00
56	Field Supervisor	6910170	8/1/2011	\$13.14
57	Field Supervisor	6910175	8/1/2011	\$13.14
58	Field Supervisor	6721218	8/5/2011	\$13.14
59	Field Supervisor	6926812	8/22/2011	\$13.14
60	Field Supervisor	6719994	11/18/2011	\$13.14
61	Field Supervisor	6720630	11/18/2011	\$13.14
62	Field Supervisor	6995017	12/12/2011	\$13.14
63	Field Supervisor	7018005	1/23/2012	\$13.14
64	Field Supervisor	7017997	1/23/2012	\$13.14
65	Field Supervisor	7018009	1/23/2012	\$13.14
66	Field Supervisor	7038901	2/27/2012	\$13.14
67	Field Supervisor	7047076	3/12/2012	\$13.14
67				\$15.32

1	Supervisor In Charge	6720629	8/21/1975	\$22.45
2	Supervisor In Charge	6719913	8/13/1986	\$20.25
3	Supervisor In Charge	6719910	7/9/1987	\$19.95
4	Supervisor In Charge	6719926	10/14/1989	\$20.35
5	Supervisor In Charge	6721359	7/21/1995	\$19.96
6	Supervisor In Charge	6719924	4/21/1997	\$19.13
7	Supervisor In Charge	6719914	1/16/2006	\$17.00
8	Supervisor In Charge	6719904	5/24/2010	\$16.00
9	Supervisor In Charge	6864935	5/23/2011	\$16.00
9				\$19.01

1	Traffic Attendants	6719987	4/2/1964	\$14.93
2	Traffic Attendants	6719993	6/23/1970	\$14.93
3	Traffic Attendants	6719740	2/13/1974	\$14.68
4	Traffic Attendants	6719991	5/29/1979	\$15.97
5	Traffic Attendants	6719988	5/13/1982	\$14.93
6	Traffic Attendants	6719739	3/16/1987	\$16.41
7	Traffic Attendants	6720515	6/5/1987	\$14.68
8	Traffic Attendants	6719741	8/12/1987	\$14.68
9	Traffic Attendants	6719990	4/16/1989	\$14.93
10	Traffic Attendants	6720780	8/1/1990	\$14.93
11	Traffic Attendants	6721258	11/2/1990	\$14.68
12	Traffic Attendants	6720518	3/11/1992	\$15.97

ATTACHMENT QUESTION # 6 - EWR

13	Traffic Attendants	6720517	11/13/1994	\$14.68
14	Traffic Attendants	6720690	10/1/1997	\$14.68
15	Traffic Attendants	6719992	12/22/1997	\$14.68
16	Traffic Attendants	6720782	1/28/1998	\$14.93
17	Traffic Attendants	6720140	9/28/1998	\$12.55
18	Traffic Attendants	6720781	3/6/2000	\$11.14
19	Traffic Attendants	6720144	5/15/2000	\$11.14
20	Traffic Attendants	6720143	5/17/2000	\$11.14
21	Traffic Attendants	6720141	4/9/2001	\$10.33
22	Traffic Attendants	6720514	4/30/2001	\$10.33
23	Traffic Attendants	6796971	2/14/2011	\$9.31
24	Traffic Attendants	6796973	2/14/2011	\$9.31
25	Traffic Attendants	6810179	3/7/2011	\$9.31
26	Traffic Attendants	6810255	3/7/2011	\$9.31
27	Traffic Attendants	6817247	3/14/2011	\$9.31
28	Traffic Attendants	6816468	3/14/2011	\$9.31
29	Traffic Attendants	6816479	3/14/2011	\$9.31
30	Traffic Attendants	6834305	4/11/2011	\$9.31
31	Traffic Attendants	6720513	5/9/2001	\$10.33
32	Traffic Attendants	6860129	5/16/2011	\$9.31
33	Traffic Attendants	6860047	5/16/2011	\$9.31
34	Traffic Attendants	6874006	6/6/2011	\$9.31
35	Traffic Attendants	6941222	9/12/2011	\$9.31
36	Traffic Attendants	6941172	9/12/2011	\$9.31
37	Traffic Attendants	6948094	9/26/2011	\$9.31
38	Traffic Attendants	6948275	9/26/2011	\$9.31
39	Traffic Attendants	7008145	1/9/2012	\$9.31
40	Traffic Attendants	7016414	1/17/2012	\$9.31
41	Traffic Attendants	7012728	1/17/2012	\$9.31
42	Traffic Attendants	7026896	2/6/2012	\$9.31
43	Traffic Attendants	7025861	2/6/2012	\$9.31
44	Traffic Attendants	7038907	2/27/2012	\$9.31
44				\$11.66

240 TOTAL EMPLOYEES

ATTACHMENT QUESTION # 6 - JFK

KENNEDY AIRPORT - EMPLOYEE WAGE ROSTER APRIL, 2012

No	DeptName	ID	DOH	PayRate	Job Status
1	Cashiers	6719401	1/30/1982	14.99	
2	Cashiers	6720297	9/7/1986	16.79	
3	Cashiers	6721140	10/28/1986	14.88	
4	Cashiers	6719418	3/26/1987	14.88	
5	Cashiers	6720868	5/28/1987	14.88	
6	Cashiers	6720284	4/3/1988	14.88	
7	Cashiers	6720877	8/4/1988	14.88	
8	Cashiers	6720883	2/22/1989	14.88	
9	Cashiers	6720302	9/27/1989	14.88	
10	Cashiers	6720876	10/18/1989	14.88	
11	Cashiers	6720872	1/13/1991	13.66	
12	Cashiers	6720881	3/15/1991	13.66	
13	Cashiers	6721276	6/24/1991	13.66	
14	Cashiers	6719391	1/16/1992	13.66	
15	Cashiers	6719424	4/29/1993	13.66	
16	Cashiers	6719429	10/15/1993	13.66	
17	Cashiers	6720874	2/1/1994	13.66	
18	Cashiers	6720879	1/17/1995	13.66	
19	Cashiers	6719405	10/19/1995	13.57	
20	Cashiers	6719396	12/13/1995	13.57	
21	Cashiers	6719432	4/21/1996	13.57	
22	Cashiers	6720280	5/28/1996	13.57	
23	Cashiers	6719423	6/27/1996	13.57	
24	Cashiers	6720294	9/17/1996	13.57	
25	Cashiers	6719426	3/30/1997	13.19	
26	Cashiers	6719399	9/26/1997	13.19	
27	Cashiers	6719413	3/3/1998	13.19	
28	Cashiers	6719420	7/2/1998	13.19	
29	Cashiers	6720873	8/20/1998	13.19	
30	Cashiers	6721138	9/1/1998	13.19	
31	Cashiers	6721135	10/16/1998	13.19	
32	Cashiers	6719422	4/15/2000	13.24	
33	Cashiers	6720869	4/18/2000	13.24	
34	Cashiers	6720301	4/26/2000	13.24	
35	Cashiers	6720875	12/19/2000	13.24	
36	Cashiers	6720882	2/24/2001	13.24	
37	Cashiers	6720292	6/14/2001	13.15	
38	Cashiers	6720299	3/5/2002	13.15	
39	Cashiers	6721277	4/26/2002	13.15	
40	Cashiers	6719419	6/29/2002	12.30	Part Time
41	Cashiers	6720865	7/28/2002	13.15	
42	Cashiers	6721134	7/29/2002	13.15	
43	Cashiers	6720870	7/30/2002	13.15	
44	Cashiers	6721274	8/13/2002	13.15	
45	Cashiers	6719394	1/16/2003	13.00	
46	Cashiers	6721137	7/17/2003	13.15	
47	Cashiers	6721275	11/15/2003	13.55	
48	Cashiers	6720867	5/27/2004	13.15	
49	Cashiers	6720298	7/19/2004	12.96	
50	Cashiers	6720296	8/1/2004	11.77	
51	Cashiers	6720285	6/23/2005	11.85	

ATTACHMENT QUESTION # 6 - JFK

52	Cashiers	6719433	8/8/2005	11.85	
53	Cashiers	6719417	11/28/2005	11.85	
54	Cashiers	6721141	6/5/2006	11.35	
55	Cashiers	6720303	6/7/2006	11.65	
56	Cashiers	6720290	7/8/2006	10.95	
57	Cashiers	6720288	8/1/2006	10.95	
58	Cashiers	6719421	11/17/2006	10.95	Part Time
59	Cashiers	6720878	12/14/2006	10.95	
60	Cashiers	6719427	2/9/2007	10.95	
61	Cashiers	6720282	2/16/2007	10.95	
62	Cashiers	6719393	3/14/2007	10.45	Part Time
63	Cashiers	6719410	3/20/2007	10.95	
64	Cashiers	6719408	4/11/2007	10.70	
65	Cashiers	6719415	7/31/2007	10.70	
66	Cashiers	6720880	10/30/2007	10.45	
67	Cashiers	6720289	10/30/2007	10.45	
68	Cashiers	6719431	2/26/2008	10.45	
69	Cashiers	6719416	4/15/2008	10.11	
70	Cashiers	6719400	8/5/2008	10.00	Part Time
71	Cashiers	6719425	8/19/2008	10.11	
72	Cashiers	6719404	9/3/2008	10.11	
73	Cashiers	6719392	5/20/2009	10.11	
74	Cashiers	6720871	8/25/2009	10.11	
75	Cashiers	6720293	7/28/2010	10.11	
76	Cashiers	6783434	11/15/2010	10.11	
77	Cashiers	6783486	12/21/2010	10.11	
78	Cashiers	6783201	12/22/2010	10.11	
79	Cashiers	6783427	1/12/2011	10.11	
80	Cashiers	6787921	1/12/2011	10.11	
81	Cashiers	6787922	1/18/2011	10.11	
82	Cashiers	6805438	2/28/2011	10.11	
83	Cashiers	6805193	2/28/2011	10.11	
84	Cashiers	6814988	3/15/2011	10.11	
85	Cashiers	6818944	3/21/2011	10.11	
86	Cashiers	6859362	5/16/2011	10.11	
87	Cashiers	6859317	5/16/2011	10.11	
88	Cashiers	6859207	5/16/2011	10.11	
89	Cashiers	6859595	5/16/2011	10.11	
90	Cashiers	6859594	5/16/2011	10.11	
91	Cashiers	6858864	5/16/2011	10.11	
92	Cashiers	6859561	5/16/2011	10.11	
93	Cashiers	7012358	1/18/2012	9.86	
94	Cashiers	7012359	1/18/2012	9.86	
95	Cashiers	7012360	1/18/2012	9.86	
96	Cashiers	7012361	1/18/2012	8.76	Part Time
97	Cashiers	7035815	2/14/2012	9.86	
98	Cashiers	7035818	2/14/2012	8.76	Part Time
99	Cashiers	7059574	3/28/2012	8.76	Part Time
99				\$ 12.01	
1	Clerical	6719508	1/19/1981	16.90	
2	Clerical	6719506	12/23/1986	15.15	
3	Clerical	6720194	6/29/1987	22.99	
4	Clerical	6720195	8/10/1989	21.65	
5	Clerical	6720908	9/26/1995	16.05	

ATTACHMENT QUESTION # 6 - JFK

6	Clerical	6720360	4/14/1997	14.15
7	Clerical	6719507	8/4/1998	14.15
8	Clerical	6719397	9/9/2000	14.15
9	Clerical	6720866	5/4/2001	14.15
10	Clerical	6721284	9/19/2002	13.55
11	Clerical	6720307	4/27/2006	11.90
12	Clerical	6719557	10/1/2007	17.00
13	Clerical	6834632	4/11/2011	11.20
14	Clerical	6940527	9/12/2011	24.03
14				\$ 16.22

1	Field Supervisor	6721232	5/20/1987	17.10	
2	Field Supervisor	6719930	6/19/1991	17.49	
3	Field Supervisor	6719927	4/14/1997	17.57	
4	Field Supervisor	6719949	6/10/1997	15.10	
5	Field Supervisor	6720198	10/21/1997	16.50	
6	Field Supervisor	6719948	3/23/1998	16.29	
7	Field Supervisor	6720655	3/30/1998	15.73	
8	Field Supervisor	6720657	3/30/1998	18.19	
9	Field Supervisor	6720650	4/28/1998	17.50	
10	Field Supervisor	6719931	5/19/1998	14.96	
11	Field Supervisor	6719945	6/9/1998	16.70	Part Time
12	Field Supervisor	6720662	6/30/1998	16.87	
13	Field Supervisor	6721233	7/11/1998	17.11	
14	Field Supervisor	6719929	7/11/1998	17.11	
15	Field Supervisor	6721230	7/20/1998	16.02	
16	Field Supervisor	6721312	2/23/1999	16.58	
17	Field Supervisor	6721021	4/7/1999	16.58	
18	Field Supervisor	6719934	5/27/1999	17.41	
19	Field Supervisor	6721017	8/22/2000	15.87	
20	Field Supervisor	6721360	9/11/2000	15.61	
21	Field Supervisor	6719879	1/1/2001	15.63	
22	Field Supervisor	6720651	1/31/2001	15.87	
23	Field Supervisor	6719940	3/14/2002	14.20	
24	Field Supervisor	6719937	7/7/2003	15.23	
25	Field Supervisor	6719935	5/4/2004	14.84	
26	Field Supervisor	6719999	5/28/2004	13.14	
27	Field Supervisor	6721018	7/9/2004	19.23	
28	Field Supervisor	6719932	8/18/2004	14.84	
29	Field Supervisor	6719950	4/11/2005	18.28	
30	Field Supervisor	6719953	10/21/2005	13.45	
31	Field Supervisor	6719954	7/3/2006	13.39	
32	Field Supervisor	6719933	2/9/2007	14.20	
33	Field Supervisor	6720607	3/19/2007	13.95	
34	Field Supervisor	6719943	5/21/2007	14.45	
35	Field Supervisor	6721231	6/20/2007	14.20	
36	Field Supervisor	6719928	7/18/2007	13.70	
37	Field Supervisor	6721020	8/1/2007	13.14	
38	Field Supervisor	6720653	9/6/2007	13.60	
39	Field Supervisor	6719946	11/14/2007	13.60	
40	Field Supervisor	6720664	4/15/2008	13.39	
41	Field Supervisor	6720665	5/6/2008	13.14	
42	Field Supervisor	6720649	7/1/2008	13.14	
43	Field Supervisor	6721014	8/15/2008	13.14	
44	Field Supervisor	6719955	3/17/2009	13.39	

ATTACHMENT QUESTION # 6 - JFK

45	Field Supervisor	6719941	7/20/2009	13.14
46	Field Supervisor	6720647	7/22/2009	13.14
47	Field Supervisor	6720658	9/1/2009	13.14
48	Field Supervisor	6719938	9/15/2009	13.14
49	Field Supervisor	6719947	10/6/2009	13.14
50	Field Supervisor	6719939	10/6/2009	13.14
51	Field Supervisor	6720648	10/26/2009	13.14
52	Field Supervisor	6720281	4/14/2010	13.14
53	Field Supervisor	6720654	5/18/2010	13.14
54	Field Supervisor	6783487	10/18/2010	13.14
55	Field Supervisor	6783192	12/21/2010	13.14
56	Field Supervisor	6787923	1/18/2011	13.14
57	Field Supervisor	6814985	3/14/2011	13.14
58	Field Supervisor	6815318	3/14/2011	13.14
59	Field Supervisor	6826508	3/28/2011	13.14
60	Field Supervisor	6834936	4/11/2011	13.14
61	Field Supervisor	6859328	5/16/2011	13.14
62	Field Supervisor	6980443	11/29/2011	13.14
63	Field Supervisor	7003915	1/3/2012	13.14
63				\$ 14.72

1	Supervisor In Charge	6720359	8/17/1983	17.00
2	Supervisor In Charge	6721016	10/15/1997	17.82
3	Supervisor In Charge	6720193	2/24/1998	18.00
4	Supervisor In Charge	6721234	1/22/2001	17.71
5	Supervisor In Charge	6720661	10/1/2007	16.00
6	Supervisor In Charge	6720663	11/10/2005	17.00
6				\$ 17.26

1	Traffic Attendants	6719996	8/21/1992	15.06
2	Traffic Attendants	6720703	7/16/1996	14.29
3	Traffic Attendants	6719995	3/25/1997	11.77
4	Traffic Attendants	6721035	2/2/1998	13.65
5	Traffic Attendants	6719745	5/19/1998	11.84
6	Traffic Attendants	6721238	4/23/1999	12.25
7	Traffic Attendants	6720699	2/18/2000	11.84
8	Traffic Attendants	6719998	7/20/2000	12.25
9	Traffic Attendants	6720696	8/10/2000	11.77
10	Traffic Attendants	6721036	11/27/2002	11.77
11	Traffic Attendants	6721038	4/10/2003	11.77
12	Traffic Attendants	6721037	8/1/2003	11.77
13	Traffic Attendants	6719744	5/22/2004	11.77
14	Traffic Attendants	6719997	5/29/2004	11.77
15	Traffic Attendants	6720697	6/22/2005	11.38
16	Traffic Attendants	6695381	2/28/2011	9.56
17	Traffic Attendants	7065851	4/3/2012	9.31
17				\$ 11.99

199 TOTAL EMPLOYEES

Cost Proposal Form
John F. Kennedy International Airport
Estimated Items
Years 1 to 3

Job Title	Estimated Annual Hours	X	Hourly Charge*	=	Estimated Annual Charges
A. Lane Cashier	170,200		\$20.4828		\$3,486,172.56
B. Traffic Attendant	78,624		\$18.2297		\$1,433,291.93
C. Lot Checker	16,000		\$20.0194		\$320,310.40
D. Office/Revenue – Clerical	32,032		\$23.1812		\$742,540.20
E. Field/Office Supervisor	72,800		\$24.1060		\$1,754,916.80
F. Field/Office Supervisor-in-Charge	10,600		\$28.1040		\$297,902.40

	Monthly Charge Per Vehicle	X	Estimated Number of Vehicles	X	# of Months	=	Estimated Annual Charge
G. Cust. Svc. Van	\$2,354.36	x	4	x	12	=	\$113,009.28
4X4 Vehicle	\$2,323.20	x	5	x	12	=	\$139,392.00
Pick-up truck	\$2,510.17	x	1	x	12	=	\$30,122.04

**H. MANAGEMENT FEE:
PERSONNEL**

Job Title	Monthly Charge	X	# of Months	Quantity	Estimated Annual Charge
General Manager	\$7,195.21	x	12	1	\$86,342.52
Operations Manager	\$6,522.93	x	12	1	\$78,275.16
Regional Manager	\$5,030.30	x	12	0.4	\$60,363.60
Human Resources/Trainer Manager	\$3,289.37	x	12	0.4	\$39,472.44

I ESTIMATED ANNUAL OFFICE EXPENSE & PROFIT \$949,501.23

J. Total Estimated Annual Contract Charge JFK (Sum of Items A, B, C, D, E, F, G, H, & I) \$9,531,612.56

K. Total Estimated Three (3) Year Contract Charge JFK (Item J. Times 3 Years) \$28,594,837.68

***PLEASE NOTE** – Except as provided in Section 3 of Appendix B to the original RFP, no direct reimbursement is provided in the Contract for, among other things, payments made by the Contractor for forms, reports, analysis, ordinary office supplies, and for such items as office equipment, computers, cellular phones or beepers. Accordingly, you should consider these costs in determining your Management Fee.

The quantities set forth in the Cost Proposal Form are estimated only for the purpose of proposal comparison. The Port Authority makes no representations as to what the actual quantities may be. The Contractor will propose a management fee figure, which will include a Regional and Resident Managers, administrative support, office supplies, equipment and overhead, and profit margin.

Cost Proposal Form
Newark Liberty International Airport
Estimated Items
Years 1 to 3

Job Title	Estimated Annual Hours	X	Hourly Charge*	=	Estimated Annual Charges
A. Lane Cashier	170,875		\$22.2958		\$3,809,794.83
B. Traffic Attendant/Valet Attendant	95,350		\$19.7821		\$1,886,233.24
C. Lot Checker	25,350		\$22.0633		\$559,304.66
D. Office/Revenue – Clerical	55,000		\$23.7035		\$1,303,692.50
E. Field/Office Supervisor	90,350		\$26.5219		\$2,396,253.67
F. Field/Office Supervisor-in-Charge	20,000		\$31.4305		\$628,610.00

	Monthly Charge Per Vehicle	X	Estimated Number of Vehicles	X	# of Months	=	Estimated Annual Charge
G. Cust. Svc. Van	\$2,289.90	x	7	x	12	=	\$192,351.60
4X4 Vehicle	\$2,258.73	x	3	x	12	=	\$81,314.28
Pick-up truck	\$2,445.71	x	3	x	12	=	\$88,045.56

H. MANAGEMENT FEE:
PERSONNEL

Job Title	Monthly Charge	X	# of Months	Quantity	Estimated Annual Charge
General Manager	\$9,405.32	x	12	1	\$112,863.84
Operations Manager	\$6,361.83	x	12	1	\$76,341.96
Regional Manager	\$5,030.30	x	12	0.4	\$60,363.60
Human Resources/Trainer Manager	\$3,289.37	x	12	0.4	\$39,472.44

I. ESTIMATED ANNUAL OFFICE EXPENSE & PROFIT = \$1,192,145.36

J. Total Estimated Annual Contract Charge -EWR (A+B+C+D+E+F+G+H+I) \$12,426,777.52

K. Total Estimated Three (3) Year Contract Charge EWR (Item K. Times 3 Years) \$37,280,332.56

*PLEASE NOTE – Except as provided in Section 3 of Appendix B to the original RFP, no direct reimbursement is provided in the Contract for, among other things, payments made by the Contractor for forms, reports, analysis, ordinary office supplies, and for such items as office equipment, computers, cellular phones or beepers. Accordingly, you should consider these costs in determining your Management Fee.

The quantities set forth in the Cost Proposal Form are estimated only for the purpose of proposal comparison. The Port Authority makes no representations as to what the actual quantities may be. The Contractor will propose a management fee figure, which will include a Regional and Resident Managers, administrative support, office supplies, equipment and overhead, and profit margin.

Cost Proposal Form
LaGuardia Airport
Estimated Items
Years 1 to 3

<u>Job Title</u>	<u>Estimated Annual Hours</u>	<u>X</u>	<u>Hourly Charge*</u>	<u>=</u>	<u>Estimated Annual Charges</u>
A. Lane Cashier	100,000		\$20.8923		\$2,089,230.00
B. Traffic Attendant	70,000		\$18.7803		\$1,314,621.00
C. Lot Checker	9,000		\$19.9154		\$179,238.60
D. Office/Revenue – Clerical	19,000		\$22.7565		\$432,373.50
E. Field/Office Supervisor	45,000		\$23.7392		\$1,068,264.00
F. Field/Office Supervisor-in-Charge	8,900		\$28.2394		\$251,330.66

<u>Job Title</u>	<u>Monthly Charge Per Vehicle</u>	<u>X</u>	<u>Estimated Number of Vehicles</u>	<u>X</u>	<u># of Months</u>	<u>=</u>	<u>Estimated Annual Charge</u>
G. Cust. Svc. Van	\$2,354.36	x	3	x	12	=	\$84,756.96
4X4 Vehicle	\$2,323.20	x	3	x	12	=	\$83,635.20
Pick-up truck	\$2,510.17	x	1	x	12	=	\$30,122.04

H. MANAGEMENT FEE:

<u>Job Title</u>	<u>Monthly Charge</u>	<u>X</u>	<u># of Months</u>	<u>Quantity</u>	<u>Estimated Annual Charge</u>
General Manager	\$7,060.75	x	12	1	\$84,729.00
Operations Manager	\$5,769.97	x	12	1	\$69,239.64
Regional Manager	\$2,515.16	x	12	0.2	\$30,181.80
Human Resources/Trainer	1,644.68	x	12	0.2	\$19,736.16

I. ESTIMATED ANNUAL OFFICE EXPENSE & PROFIT \$544,864.88

J. Total Estimated Annual Contract Charge LGA (A+B+C+D+E+F+G+H+I) \$6,282,323.44

K. Total Estimated Three (3) Year Contract Charge LGA (Item K. Times 3 Years) \$18,846,970.32

***PLEASE NOTE** – Except as provided in Section 3 of Appendix B to the original RFP, no direct reimbursement is provided in the Contract for, among other things, payments made by the Contractor for forms, reports, analysis, ordinary office supplies, and for such items as office equipment, computers, cellular phones or beepers Accordingly, you should consider these costs in determining your Management Fee.

The quantities set forth in the Cost Proposal Form are estimated only for the purpose of proposal comparison. The Port Authority makes no representations as to what the actual quantities may be. The Contractor will propose a management fee figure, which will include a Regional and Resident Managers, administrative support, office supplies, equipment and overhead, and profit margin.

Cost Proposal Form
Summary

K. Estimated Three Year Contract Costs JFK = \$28,594,837.68
(Item K. of JFK Cost Proposal Form)

L. Estimated Three Year Contract Costs EWR = \$18,846,970.32
(Item K. of EWR Cost Proposal Form)

M. Estimated Three Year Contract Costs LGA = \$37,280,332.56
(Item K. of LGA Cost Proposal Form)

N. Estimated Three Year Third Party Extra Work All Airports:

3 Year Third Party Extra Work all Airports	Proposers % Markup	Total 3 Year Estimated \$ Markup	
\$500,000.00 x	5%	= \$25,000.00	+ \$500,000.00 = \$525,000.00

Total Estimated Three Year Contract Costs \$85,247,140.56
(Sum of Items K, L, M & N above)

EXHIBIT E

Attachment, Question 56
5 of 22

WAGE BREAKDOWN SHE

PROPOSER'S NAME: FIVE STAR PARKING @ JFKCALCULATION OF HOURLY WAGETITLE: LANE CASHIERITEM # 1
DIRECT WAGE\$ 11.0844

ITEM # 2

SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE

\$ 0.4497

VACATION ALLOWANCE

\$ 0.5842

SICK TIME ALLOWANCE

\$ 0.1000

PENSION

\$ 0.5405

WELFARE

\$ 0.0000

MEDICAL/DENTAL

\$ 2.5612

JURY DUTY/BEREAVEMENT

\$ 0.0500

OTHER SUPPLEMENTAL BENEFITS

SPECIFY COVER OVER/UNDER PAYMENT\$ 0.0000

SUB TOTAL (ITEMS # 1&2)

\$ 15.3700

ITEMS # 3

TAXES AND INSURANCE

(ITEMS REQUIRED BY LAW)

F.I.C.A.

\$ 1.0772

N.Y.S.U.I./N.J.S.U.I.

\$ 0.1348

F.U.I.

\$ 0.0338

NYC Payroll Tax/NJ Payroll Tax

\$ 0.0000

WORKERS COMPENSATION

\$ 0.3520

GENERAL LIABILITY INSURANCE

\$ 0.0000

DISABILITY INSURANCE

\$ 0.0704

OTHER TAXES AND

INSURANCE SPECIFY _____

\$ 0.0000

ITEM # 4

ADDITIONAL COMPONENTS

(IF APPLICABLE)

TRAINING

\$ 0.1225

UNIFORMS

\$ 0.1936

MATERIALS

\$ 0.0000

SUPPLIES

\$ 0.0000

RELIEF

\$ 1.1502

ROLL CALL

\$ 0.3834

OTHER COMPONENTS NOT SPECIFIED

ABOVE-SPECIFY OVERTIME\$ 0.1573

GENERAL ADMINISTRATION COSTS,

OVERHEAD, AND PROFIT

\$ 1.4376

TOTAL (SUM OF ITEMS 1,2,3,and 4)

\$ 20.4828

EXHIBIT E

Attachment, Question 56
6 of 22

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ JFKCALCULATION OF HOURLY WAGE

TITLE: VALET/TRAFFIC ATTENDANT

ITEM # 1

DIRECT WAGE

\$ 9.4922

ITEM # 2

SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE

\$ 0.3233

VACATION ALLOWANCE

\$ 0.3205

SICK TIME ALLOWANCE

\$ 0.0586

PENSION

\$ 0.5199

WELFARE

\$ 0.0000

MEDICAL/DENTAL

\$ 2.5055

JURY DUTY/BEREAVEMENT

\$ 0.0500

OTHER SUPPLEMENTAL BENEFITS

SPECIFY COVER OVER/UNDER PAYMENT\$ 0.9690

SUB TOTAL (ITEMS # 1&2)

\$ 14.2400

ITEMS # 3

TAXES AND INSURANCE

(ITEMS REQUIRED BY LAW)

F.I.C.A.

\$ 0.9757

N.Y.S.U.I./N.J.S.U.I.

\$ 0.1221

F.U.I.

\$ 0.0306

NYC Payroll Tax/NJ Payroll Tax

\$ 0.0000

WORKERS COMPENSATION

\$ 0.3189

GENERAL LIABILITY INSURANCE

\$ 0.0000

DISABILITY INSURANCE

\$ 0.0638

OTHER TAXES AND

INSURANCE SPECIFY _____

\$ 0.0000

ITEM # 4

ADDITIONAL COMPONENTS

(IF APPLICABLE)

TRAINING

\$ 0.1184

UNIFORMS

\$ 0.2061

MATERIALS

\$ 0.0000

SUPPLIES

\$ 0.0000

RELIEF

\$ 1.0514

ROLL CALL

\$ 0.3505

OTHER COMPONENTS NOT SPECIFIED

ABOVE-SPECIFY _____

OVERTIME\$ 0.0199

GENERAL ADMINISTRATION COSTS,

OVERHEAD, AND PROFIT

\$ 0.7325

TOTAL (SUM OF ITEMS 1,2,3,and 4)

\$ 18.2297

EXHIBIT E

Attachment, Question 56

7 of 22

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ JFKCALCULATION OF HOURLY WAGETITLE: LOT CHECKERITEM # 1
DIRECT WAGE\$ 11.4693

ITEM # 2

SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE

\$ 0.5014

VACATION ALLOWANCE

\$ 0.7602

SICK TIME ALLOWANCE

\$ 0.1125

PENSION

\$ 0.6740

WELFARE

\$ 0.0000

MEDICAL/DENTAL

\$ 3.2327

JURY DUTY/BEREAVEMENT

\$ 0.0500

OTHER SUPPLEMENTAL BENEFITS

SPECIFY COVER OVER/UNDER PAYMENT\$ 0.0000

SUB TOTAL (ITEMS # 1&2)

\$ 16.8000

ITEMS # 3

TAXES AND INSURANCE

(ITEMS REQUIRED BY LAW)

F.I.C.A.

\$ 1.0586

N.Y.S.U.I./N.J.S.U.I.

\$ 0.1243

F.U.I.

\$ 0.0312

NYC Payroll Tax/NJ Payroll Tax

\$ 0.0000

WORKERS COMPENSATION

\$ 0.3248

GENERAL LIABILITY INSURANCE

\$ 0.0000

DISABILITY INSURANCE

\$ 0.0650

OTHER TAXES AND

INSURANCE SPECIFY _____

\$ 0.0000

ITEM # 4

ADDITIONAL COMPONENTS

(IF APPLICABLE)

TRAINING

\$ 0.0682

UNIFORMS

\$ 0.2141

MATERIALS

\$ 0.0000

SUPPLIES

\$ 0.0000

RELIEF

\$ 0.0000

ROLL CALL

\$ 0.0000

OTHER COMPONENTS NOT SPECIFIED

ABOVE-SPECIFY OVERTIME\$ 0.0319GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT\$ 1.3013

TOTAL (SUM OF ITEMS 1,2,3,and 4)

\$ 20.0194

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ JFK

CALCULATION OF HOURLY WAGE

TITLE: OFFICE/REVENUE CLERICAL

ITEM # 1	
DIRECT WAGE	\$ <u>15.1551</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.6690</u>
VACATION ALLOWANCE	\$ <u>1.0071</u>
SICK TIME ALLOWANCE	\$ <u>0.1087</u>
PENSION	\$ <u>0.5869</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>2.8756</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$ <u>20.4524</u>
ITEMS # 3	
<u>TAXES AND INSURANCE</u> (ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>1.0323</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.1291</u>
F.U.I.	\$ <u>0.0324</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.0000</u>
WORKERS COMPENSATION	\$ <u>0.3374</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0675</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS (IF APPLICABLE)	
TRAINING	\$ <u>0.0000</u>
UNIFORMS	\$ <u>0.0000</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>0.0000</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.1569</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ <u>0.9732</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>23.1812</u>

EXHIBIT E

Attachment, Question 56

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WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ JFKCALCULATION OF HOURLY WAGETITLE: FIELD/OFFICE SUPERVISOR

ITEM # 1	
DIRECT WAGE	\$ <u>15.1463</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.4776</u>
VACATION ALLOWANCE	\$ <u>0.6815</u>
SICK TIME ALLOWANCE	\$ <u>0.3474</u>
PENSION	\$ <u>0.0000</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>3.2272</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$ <u>19.9300</u>
ITEMS # 3	
TAXES AND INSURANCE (ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>1.3350</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.1670</u>
F.U.I.	\$ <u>0.0419</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.0000</u>
WORKERS COMPENSATION	\$ <u>0.4363</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0873</u>
OTHER TAXES AND INSURANCE SPECIFY	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS (IF APPLICABLE)	
TRAINING	\$ <u>0.2547</u>
UNIFORMS	\$ <u>0.2072</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>0.1600</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.3333</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ <u>1.1534</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>24.1060</u>

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ JFK

CALCULATION OF HOURLY WAGE

TITLE: FIELD/OFFICE SUPERVISOR IN CHARGE

ITEM # 1
DIRECT WAGE \$ 16.3516

ITEM # 2
SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)
HOLIDAY ALLOWANCE \$ 0.6659
VACATION ALLOWANCE \$ 1.1250
SICK TIME ALLOWANCE \$ 0.4407
PENSION \$ 0.0000
WELFARE \$ 0.0000
MEDICAL/DENTAL \$ 3.5669
JURY DUTY/BEREAVEMENT \$ 0.0500
OTHER SUPPLEMENTAL BENEFITS
SPECIFY COVER OVER/UNDER PAYMENT \$ 0.0000

SUB TOTAL (ITEMS # 1&2) \$ 22.2000

ITEMS # 3
TAXES AND INSURANCE
(ITEMS REQUIRED BY LAW)
F.I.C.A. \$ 1.5031
N.Y.S.U.I./N.J.S.U.I. \$ 0.1880
F.U.I. \$ 0.0472
NYC Payroll Tax/NJ Payroll Tax \$ 0.0000
WORKERS COMPENSATION \$ 0.4912
GENERAL LIABILITY INSURANCE \$ 0.0000
DISABILITY INSURANCE \$ 0.0982
OTHER TAXES AND
INSURANCE SPECIFY _____ \$ 0.0000

ITEM # 4
ADDITIONAL COMPONENTS
(IF APPLICABLE)
TRAINING \$ 0.3133
UNIFORMS \$ 0.2604
MATERIALS \$ 0.0000
SUPPLIES \$ 0.0000
RELIEF \$ 0.4000
ROLL CALL \$ 0.0000
OTHER COMPONENTS NOT SPECIFIED
ABOVE-SPECIFY OVERTIME \$ 0.3023

GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT \$ 2.3002
TOTAL (SUM OF ITEMS 1,2,3,and 4) \$ 28.1040

EXHIBIT E

Attachment, Question 56

WAGE BREAKDOWN SHEET

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PROPOSER'S NAME: FIVE STAR PARKING @ LGACALCULATION OF HOURLY WAGETITLE: LANE CASHIER

ITEM # 1		
DIRECT WAGE	\$	<u>10.6752</u>
ITEM # 2		
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)		
HOLIDAY ALLOWANCE	\$	<u>0.4450</u>
VACATION ALLOWANCE	\$	<u>0.6584</u>
SICK TIME ALLOWANCE	\$	<u>0.2517</u>
PENSION	\$	<u>0.4113</u>
WELFARE	\$	<u>0.0000</u>
MEDICAL/DENTAL	\$	<u>2.8784</u>
JURY DUTY/BEREAVEMENT	\$	<u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$	<u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$	<u>15.3700</u>
ITEMS # 3		
<u>TAXES AND INSURANCE</u> (ITEMS REQUIRED BY LAW)		
F.I.C.A.	\$	<u>1.0824</u>
N.Y.S.U.I./N.J.S.U.I.	\$	<u>0.1354</u>
F.U.I.	\$	<u>0.0374</u>
NYC Payroll Tax/NJ Payroll Tax	\$	<u>0.0000</u>
WORKERS COMPENSATION	\$	<u>0.3537</u>
GENERAL LIABILITY INSURANCE	\$	<u>0.0000</u>
DISABILITY INSURANCE	\$	<u>0.0707</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$	<u>0.0000</u>
ITEM # 4		
ADDITIONAL COMPONENTS (IF APPLICABLE)		
TRAINING	\$	<u>0.1179</u>
UNIFORMS	\$	<u>0.1979</u>
MATERIALS	\$	<u>0.0000</u>
SUPPLIES	\$	<u>0.0000</u>
RELIEF	\$	<u>1.4625</u>
ROLL CALL	\$	<u>0.3775</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$	<u>0.1105</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$	<u>1.5764</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$	<u>20.8923</u>

EXHIBIT E

Attachment, Question 56
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WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ LGACALCULATION OF HOURLY WAGETITLE: VALET/TRAFFIC ATTENDANT

ITEM # 1	
DIRECT WAGE	\$ <u>9.0701</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.3446</u>
VACATION ALLOWANCE	\$ <u>0.6606</u>
SICK TIME ALLOWANCE	\$ <u>0.2213</u>
PENSION	\$ <u>0.4900</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>3.4034</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$ <u>14.2400</u>
ITEMS #3	
<u>TAXES AND INSURANCE</u> (ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>0.9008</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.1127</u>
F.U.I.	\$ <u>0.0311</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.0000</u>
WORKERS COMPENSATION	\$ <u>0.2944</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0589</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS (IF APPLICABLE)	
TRAINING	\$ <u>0.1021</u>
UNIFORMS	\$ <u>0.5529</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>0.9700</u>
ROLL CALL	\$ <u>0.3233</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.0333</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ <u>1.1608</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>18.7803</u>

EXHIBIT E

Attachment, Question 56
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WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ LGACALCULATION OF HOURLY WAGETITLE: LOT CHECKERITEM # 1
DIRECT WAGE\$ 11.9190

ITEM # 2

SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE

\$ 0.5034

VACATION ALLOWANCE

\$ 0.8173

SICK TIME ALLOWANCE

\$ 0.2439

PENSION

\$ 0.4336

WELFARE

\$ 0.0000

MEDICAL/DENTAL

\$ 2.8328

JURY DUTY/BEREAVEMENT

\$ 0.0500

OTHER SUPPLEMENTAL BENEFITS

SPECIFY COVER OVER/UNDER PAYMENT\$ 0.0000

SUB TOTAL (ITEMS # 1&2)

\$ 16.8000

ITEMS # 3

TAXES AND INSURANCE

(ITEMS REQUIRED BY LAW)

F.I.C.A.

\$ 1.0922

N.Y.S.U.I./N.J.S.U.I.

\$ 0.1321

F.U.I.

\$ 0.0364

NYC Payroll Tax/NJ Payroll Tax

\$ 0.0000

WORKERS COMPENSATION

\$ 0.3450

GENERAL LIABILITY INSURANCE

\$ 0.0000

DISABILITY INSURANCE

\$ 0.0690

OTHER TAXES AND

INSURANCE SPECIFY _____

\$ 0.0000

ITEM # 4

ADDITIONAL COMPONENTS

(IF APPLICABLE)

TRAINING

\$ 0.0642

UNIFORMS

\$ 0.1906

MATERIALS

\$ 0.0000

SUPPLIES

\$ 0.0000

RELIEF

\$ 0.1700

ROLL CALL

\$ 0.0000

OTHER COMPONENTS NOT SPECIFIED

ABOVE-SPECIFY OVERTIME\$ 0.0319GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT\$ 0.9840

TOTAL (SUM OF ITEMS 1,2,3,and 4)

\$ 19.9154

EXHIBIT E

Attachment, Question 56
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WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ LGACALCULATION OF HOURLY WAGE

TITLE: OFFICE/REVENUE CLERICAL

ITEM # 1
DIRECT WAGE \$ 14.0662ITEM # 2
SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)
HOLIDAY ALLOWANCE \$ 0.5729
VACATION ALLOWANCE \$ 0.8095
SICK TIME ALLOWANCE \$ 0.3262
PENSION \$ 0.5453
WELFARE \$ 0.0000
MEDICAL/DENTAL \$ 3.7502
JURY DUTY/BEREAVEMENT \$ 0.0500
OTHER SUPPLEMENTAL BENEFITS
SPECIFY COVER OVER/UNDER PAYMENT \$ 0.0000
SUB TOTAL (ITEMS # 1&2) \$ 20.1205ITEMS # 3
TAXES AND INSURANCE
(ITEMS REQUIRED BY LAW)
F.I.C.A. \$ 0.9650
N.Y.S.U.I./N.J.S.U.I. \$ 0.1207
F.U.I. \$ 0.0333
NYC Payroll Tax/NJ Payroll Tax \$ 0.0000
WORKERS COMPENSATION \$ 0.3154
GENERAL LIABILITY INSURANCE \$ 0.0000
DISABILITY INSURANCE \$ 0.0631
OTHER TAXES AND
INSURANCE SPECIFY _____ \$ 0.0000ITEM # 4
ADDITIONAL COMPONENTS
(IF APPLICABLE)
TRAINING \$ 0.0000
UNIFORMS \$ 0.0000
MATERIALS \$ 0.0000
SUPPLIES \$ 0.0000
RELIEF \$ 0.0000
ROLL CALL \$ 0.0000
OTHER COMPONENTS NOT SPECIFIED
ABOVE-SPECIFY OVERTIME \$ 0.1103GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT \$ 1.0283
TOTAL (SUM OF ITEMS 1,2,3,and 4) \$ 22.7565

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ LGA

CALCULATION OF HOURLY WAGE

TITLE: FIELD/OFFICE SUPERVISOR

ITEM # 1
DIRECT WAGE \$ 14.0793

ITEM # 2
SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE	\$ <u>0.4761</u>
VACATION ALLOWANCE	\$ <u>0.7337</u>
SICK TIME ALLOWANCE	\$ <u>0.1067</u>
PENSION	\$ <u>0.0000</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>4.1977</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.2865</u>

SUB TOTAL (ITEMS # 1&2) \$ 19.9300

ITEMS # 3
TAXES AND INSURANCE
(ITEMS REQUIRED BY LAW)

F.I.C.A.	\$ <u>1.2482</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.1561</u>
F.U.I.	\$ <u>0.0431</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.0000</u>
WORKERS COMPENSATION	\$ <u>0.4079</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0816</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$ <u>0.0000</u>

ITEM # 4
ADDITIONAL COMPONENTS
(IF APPLICABLE)

TRAINING	\$ <u>0.1947</u>
UNIFORMS	\$ <u>0.1939</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>0.3400</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.0491</u>

GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT \$ 1.0946
TOTAL (SUM OF ITEMS 1,2,3,and 4) \$ 23.7392

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ LGA

CALCULATION OF HOURLY WAGE

TITLE: FIELD/OFFICE SUPERVISOR IN CHARGE

ITEM # 1	
DIRECT WAGE	\$ <u>15.6221</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.5724</u>
VACATION ALLOWANCE	\$ <u>1.3896</u>
SICK TIME ALLOWANCE	\$ <u>0.4682</u>
PENSION	\$ <u>0.0000</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>4.0977</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$ <u>22.2000</u>
ITEMS # 3	
TAXES AND INSURANCE (ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>1.4328</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.1792</u>
F.U.I.	\$ <u>0.0494</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.0000</u>
WORKERS COMPENSATION	\$ <u>0.4682</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0936</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS (IF APPLICABLE)	
TRAINING	\$ <u>0.3018</u>
UNIFORMS	\$ <u>0.1749</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>0.0000</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.3253</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ <u>3.0140</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>28.2394</u>

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ EWR

CALCULATION OF HOURLY WAGE

TITLE: LANE CASHIER

ITEM # 1
DIRECT WAGE \$ 10.8331

ITEM # 2
SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE	\$ 0.4542
VACATION ALLOWANCE	\$ 0.7442
SICK TIME ALLOWANCE	\$ 0.2496
PENSION	\$ 0.4608
WELFARE	\$ 0.0000
MEDICAL/DENTAL	\$ 2.5781
JURY DUTY/BEREAVEMENT	\$ 0.0500
OTHER SUPPLEMENTAL BENEFITS	
SPECIFY COVER OVER/UNDER PAYMENT	\$ 0.0000
SUB TOTAL (ITEMS # 1&2)	\$ 15.3700

ITEMS # 3
TAXES AND INSURANCE
(ITEMS REQUIRED BY LAW)

F.I.C.A.	\$ 1.1432
N.Y.S.U.I./N.J.S.U.I.	\$ 0.4192
F.U.I.	\$ 0.0299
NYC Payroll Tax/NJ Payroll Tax	\$ 0.1494
WORKERS COMPENSATION	\$ 0.6351
GENERAL LIABILITY INSURANCE	\$ 0.0000
DISABILITY INSURANCE	\$ 0.0000
OTHER TAXES AND INSURANCE SPECIFY _____	\$ 0.0000

ITEM # 4
ADDITIONAL COMPONENTS
(IF APPLICABLE)

TRAINING	\$ 0.1309
UNIFORMS	\$ 0.2169
MATERIALS	\$ 0.0000
SUPPLIES	\$ 0.0000
RELIEF	\$ 1.9460
ROLL CALL	\$ 0.3853
OTHER COMPONENTS NOT SPECIFIED	
ABOVE-SPECIFY OVERTIME _____	\$ 0.1507

GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ 1.7190
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ 22.2958

EXHIBIT E

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WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ EWRCALCULATION OF HOURLY WAGE

TITLE: VALET/TRAFFIC ATTENDANT

ITEM # 1

DIRECT WAGE \$ 10.1299

ITEM # 2

SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)

HOLIDAY ALLOWANCE	\$	<u>0.3904</u>
VACATION ALLOWANCE	\$	<u>0.5601</u>
SICK TIME ALLOWANCE	\$	<u>0.2038</u>
PENSION	\$	<u>0.4364</u>
WELFARE	\$	<u>0.0000</u>
MEDICAL/DENTAL	\$	<u>2.4695</u>
JURY DUTY/BEREAVEMENT	\$	<u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$	<u>0.0000</u>

SUB TOTAL (ITEMS # 1&2) \$ 14.2400

ITEMS # 3

TAXES AND INSURANCE
(ITEMS REQUIRED BY LAW)

F.I.C.A.	\$	<u>1.0335</u>
N.Y.S.U.I./N.J.S.U.I.	\$	<u>0.3790</u>
F.U.I.	\$	<u>0.0270</u>
NYC Payroll Tax/NJ Payroll Tax	\$	<u>0.1351</u>
WORKERS COMPENSATION	\$	<u>0.5742</u>
GENERAL LIABILITY INSURANCE	\$	<u>0.0000</u>
DISABILITY INSURANCE	\$	<u>0.0000</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$	<u>0.0000</u>

ITEM # 4

ADDITIONAL COMPONENTS
(IF APPLICABLE)

TRAINING	\$	<u>0.1197</u>
UNIFORMS	\$	<u>0.2011</u>
MATERIALS	\$	<u>0.0000</u>
SUPPLIES	\$	<u>0.0000</u>
RELIEF	\$	<u>1.6126</u>
ROLL CALL	\$	<u>0.3542</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$	<u>0.0894</u>

GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT\$ 1.0163

TOTAL (SUM OF ITEMS 1,2,3,and 4)

\$ 19.7821

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ EWR

CALCULATION OF HOURLY WAGE

TITLE: LOT CHECKER

ITEM # 1	
DIRECT WAGE	\$ <u>12.4558</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS	
(ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.5103</u>
VACATION ALLOWANCE	\$ <u>0.8179</u>
SICK TIME ALLOWANCE	\$ <u>0.2748</u>
PENSION	\$ <u>0.4151</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>2.2751</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS	\$ <u>0.0000</u>
SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	
SUB TOTAL (ITEMS # 1&2)	\$ <u>16.8000</u>
ITEMS # 3	
<u>TAXES AND INSURANCE</u>	
(ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>1.1730</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.4301</u>
F.U.I.	\$ <u>0.0307</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.1533</u>
WORKERS COMPENSATION	\$ <u>0.6516</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0000</u>
OTHER TAXES AND	
INSURANCE SPECIFY _____	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS	
(IF APPLICABLE)	
TRAINING	\$ <u>0.0806</u>
UNIFORMS	\$ <u>0.2243</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>0.7300</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED	
ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.4136</u>
GENERAL ADMINISTRATION COSTS,	
OVERHEAD, AND PROFIT	\$ <u>1.3761</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>22.0633</u>

EXHIBIT E

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WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ EWRCALCULATION OF HOURLY WAGETITLE: OFFICE/REVENUE CLERICALITEM # 1
DIRECT WAGE \$ 15.5442ITEM # 2
SUPPLEMENTAL BENEFITS
(ITEMS NOT REQUIRED BY LAW)
HOLIDAY ALLOWANCE \$ 0.6956
VACATION ALLOWANCE \$ 0.9073
SICK TIME ALLOWANCE \$ 0.3209
PENSION \$ 0.0000
WELFARE \$ 0.0000
MEDICAL/DENTAL \$ 2.8912
JURY DUTY/BEREAVEMENT \$ 0.0500
OTHER SUPPLEMENTAL BENEFITS
SPECIFY COVER OVER/UNDER PAYMENT \$ 0.0000

SUB TOTAL (ITEMS # 1&2) \$ 20.5091ITEMS # 3
TAXES AND INSURANCE
(ITEMS REQUIRED BY LAW)
F.I.C.A. \$ 1.0644
N.Y.S.U.I./N.J.S.U.I. \$ 0.3903
F.U.I. \$ 0.0278
NYC Payroll Tax/NJ Payroll Tax \$ 0.1391
WORKERS COMPENSATION \$ 0.5913
GENERAL LIABILITY INSURANCE \$ 0.0000
DISABILITY INSURANCE \$ 0.0000
OTHER TAXES AND
INSURANCE SPECIFY _____ \$ 0.0000ITEM # 4
ADDITIONAL COMPONENTS
(IF APPLICABLE)
TRAINING \$ 0.0000
UNIFORMS \$ 0.0000
MATERIALS \$ 0.0000
SUPPLIES \$ 0.0000
RELIEF \$ 0.0000
ROLL CALL \$ 0.0000
OTHER COMPONENTS NOT SPECIFIED
ABOVE-SPECIFY OVERTIME \$ 0.0047GENERAL ADMINISTRATION COSTS,
OVERHEAD, AND PROFIT \$ 0.9768
TOTAL (SUM OF ITEMS 1,2,3,and 4) \$ 23.7035

EXHIBIT E

Attachment, Question 56
21 of 22

WAGE BREAKDOWN SHI

PROPOSER'S NAME: FIVE STAR PARKING @ EW.CALCULATION OF HOURLY WAGE

TITLE: FIELD/OFFICE SUPERVISOR IN CHARGE

ITEM # 1	
DIRECT WAGE	\$ <u>16.9959</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.6910</u>
VACATION ALLOWANCE	\$ <u>1.1785</u>
SICK TIME ALLOWANCE	\$ <u>0.3460</u>
PENSION	\$ <u>0.0000</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>2.9385</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$ <u>22.2000</u>
ITEMS # 3	
<u>TAXES AND INSURANCE</u> (ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>1.6995</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.6232</u>
F.U.I.	\$ <u>0.0444</u>
NYC Payroll Tax/NJ Payroll Tax	\$ <u>0.2222</u>
WORKERS COMPENSATION	\$ <u>0.9442</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0000</u>
OTHER TAXES AND INSURANCE SPECIFY _____	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS (IF APPLICABLE)	
TRAINING	\$ <u>0.2262</u>
UNIFORMS	\$ <u>0.0000</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>1.9700</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.7586</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ <u>2.7422</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>31.4305</u>

EXHIBIT E

WAGE BREAKDOWN SHEET

PROPOSER'S NAME: FIVE STAR PARKING @ EWR

CALCULATION OF HOURLY WAGE

TITLE: FIELD/OFFICE SUPERVISOR IN CHARGE

ITEM # 1	
DIRECT WAGE	\$ <u>16.9959</u>
ITEM # 2	
SUPPLEMENTAL BENEFITS (ITEMS NOT REQUIRED BY LAW)	
HOLIDAY ALLOWANCE	\$ <u>0.6910</u>
VACATION ALLOWANCE	\$ <u>1.1785</u>
SICK TIME ALLOWANCE	\$ <u>0.3460</u>
PENSION	\$ <u>0.0000</u>
WELFARE	\$ <u>0.0000</u>
MEDICAL/DENTAL	\$ <u>2.9385</u>
JURY DUTY/BEREAVEMENT	\$ <u>0.0500</u>
OTHER SUPPLEMENTAL BENEFITS	
SPECIFY <u>COVER OVER/UNDER PAYMENT</u>	\$ <u>0.0000</u>
SUB TOTAL (ITEMS # 1&2)	\$ <u>22.2000</u>
ITEMS # 3	
<u>TAXES AND INSURANCE</u> (ITEMS REQUIRED BY LAW)	
F.I.C.A.	\$ <u>1.6995</u>
N.Y.S.U.I./N.J.S.U.I.	\$ <u>0.6232</u>
F.U.I.	\$ <u>0.0444</u>
NYC Payroll Tax/N.J Payroll Tax	\$ <u>0.2222</u>
WORKERS COMPENSATION	\$ <u>0.9442</u>
GENERAL LIABILITY INSURANCE	\$ <u>0.0000</u>
DISABILITY INSURANCE	\$ <u>0.0000</u>
OTHER TAXES AND	
INSURANCE SPECIFY _____	\$ <u>0.0000</u>
ITEM # 4	
ADDITIONAL COMPONENTS (IF APPLICABLE)	
TRAINING	\$ <u>0.2262</u>
UNIFORMS	\$ <u>0.0000</u>
MATERIALS	\$ <u>0.0000</u>
SUPPLIES	\$ <u>0.0000</u>
RELIEF	\$ <u>1.9700</u>
ROLL CALL	\$ <u>0.0000</u>
OTHER COMPONENTS NOT SPECIFIED	
ABOVE-SPECIFY <u>OVERTIME</u>	\$ <u>0.7586</u>
GENERAL ADMINISTRATION COSTS, OVERHEAD, AND PROFIT	\$ <u>2.7422</u>
TOTAL (SUM OF ITEMS 1,2,3,and 4)	\$ <u>31.4305</u>



LA GUARDIA AIRPORT

SUMMARY OF APRIL 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	042012-300A	DATE	5/1/2012	
AMPCO SYSTEM PARKING LA GUARDIA AIRPORT C/O AMPCO SYSTEM PARKING 1459 HAMILTON AVENUE CLEVELAND, OH 44114 HAROON AKHTAR -GENERAL MANAGER		THE PORT AUTHORITY OF NY/NJ LA GUARDIA AIRPORT CHERYL LEE, SUPERVISOR LANDSIDE OPERATIONS AND CUSTOMER SERVICE CONTRACT NO. 4600001777 PURCHASE ORDER NO. 4500012476 VENDOR NO. 146162 PROPOSAL NO. 0000000856		
REIMBURSABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY BILLABLE HOURS	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor-In-Charge	Regular	\$ 30.9264	888.00	\$ 27,462.64
Field/Office Supervisor	Regular	\$ 25.9980	3,868.00	\$ 100,560.26
Office Clerks	Regular	\$ 24.9218	1,584.00	\$ 39,476.13
Lane Cashiers	Regular	\$ 22.8802	6,665.00	\$ 152,496.53
Traffic Attendants	Regular	\$ 20.5673	2,928.00	\$ 60,221.05
TOTAL REGULAR LABOR EXPENSE			15,933.00	\$ 380,216.63
PA EXTRA LABOR EXPENSE				
Supervisor-In-Charge	PA Extra	\$ 30.9264	-	\$ -
	PA Extra - 120%	\$ 37.1117	2.00	\$ 74.22
Field/Office Supervisor	PA Extra	\$ 25.9980	-	\$ -
	PA Extra - 120%	\$ 31.1976	-	\$ -
Office Clerks	PA Extra	\$ 24.9218	-	\$ -
	PA Extra - 120%	\$ 29.9062	-	\$ -
Lane Cashiers	PA Extra	\$ 22.8802	-	\$ -
	PA Extra - 120%	\$ 27.4562	-	\$ -
Traffic Attendants	PA Extra	\$ 20.5673	8.00	\$ 164.54
	PA Extra - 120%	\$ 24.6808	-	\$ -
TOTAL PA EXTRA LABOR EXPENSE			10.00	\$ 238.76
TOTAL REIMBURSABLE LABOR EXPENSE			15,943.00	\$ 380,455.39
PA EXTRA WORK				
PA Extra Work Expense			\$ 7,317.19	
OPERATING EXPENSE				
Emergency Road Side Service L/O			\$ 375.00	
Materials & Supplies - Equipment			\$ 5,378.75	
Patron Refund			\$ 785.00	\$ 13,855.94
Management Fee				\$ 68,333.06
Vehicle Charge				\$ 18,116.94
Cashier Shortage				\$ (51.00)
TOTAL OPERATING EXPENSE				\$ 100,254.94
AMOUNT AMPCO SYSTEM PARKING	April, 2012			\$ 480,710.33
Signature:	Haroon Akhtar		5/1/2012	
	Haroon Akhtar - General Manager		Date:	

INVOICE NO.				
AMPCO SYSTEM PARKING LA GUARDIA AIRPORT C/O AMPCO SYSTEM PARKING 1459 HAMILTON AVENUE CLEVELAND, OH 44114 HAROON AKHTAR -GENERAL MANAGER		THE PORT AUTHORITY OF NY/NJ LA GUARDIA AIRPORT CHERYL LEE, SUPERVISOR LANDSIDE OPERATIONS AND CUSTOMER SERVICE CONTRACT NO. 4800001777 PURCHASE ORDER NO. 4500012476 VENDOR NO. 146162 PROPOSAL NO. 0000000856		
REIMBURSABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY BILLABLE HOURS	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor-In-Charge	Regular	\$ 30.9264	920.00	\$ 28,452.29
Field/Office Supervisor	Regular	\$ 25.9980	4,062.00	\$ 105,603.88
Office Clerks	Regular	\$ 24.9218	1,752.00	\$ 43,662.99
Lane Cashiers	Regular	\$ 22.8802	6,882.00	\$ 157,461.54
Traffic Attendants	Regular	\$ 20.5673	3,028.00	\$ 62,277.78
TOTAL REGULAR LABOR EXPENSE			16,644.00	\$ 397,458.48
PA EXTRA LABOR EXPENSE				
Supervisor-In-Charge	PA Extra	\$ 30.9264	-	\$ -
	PA Extra - 120%	\$ 37.1117	1.00	\$ 37.11
Field/Office Supervisor	PA Extra	\$ 25.9980	-	\$ -
	PA Extra - 120%	\$ 31.1976	-	\$ -
Office Clerks	PA Extra	\$ 24.9218	-	\$ -
	PA Extra - 120%	\$ 29.9062	-	\$ -
Lane Cashiers	PA Extra	\$ 22.8802	6.00	\$ 137.28
	PA Extra - 120%	\$ 27.4562	-	\$ -
Traffic Attendants	PA Extra	\$ 20.5673	-	\$ -
	PA Extra - 120%	\$ 24.6808	-	\$ -
TOTAL PA EXTRA LABOR EXPENSE			7.00	\$ 174.39
TOTAL REIMBURSABLE LABOR EXPENSE			16,651.00	\$ 397,632.87
PA EXTRA WORK				
PA Extra Work Expense			\$ 87,919.72	
OPERATING EXPENSE				
Emergency Road Side Service L/O			\$ 475.00	
Materials & Supplies - Equipment			\$ 16,750.87	
Patron Refund			\$ 1,448.00	\$ 106,593.39
Management Fee				\$ 68,333.06
Vehicle Charge				\$ 18,116.94
Cashier Shortage				\$ (31.00)
TOTAL OPERATING EXPENSE				\$ 193,012.60
AMOUNT AMPCO SYSTEM PARKING	March , 2012			\$ 590,645.47
Signature: <i>Haroon Akhtar</i>				4/1/2012
Haroon Akhtar - General Manager				Date:



LA GUARDIA AIRPORT

SUMMARY OF FEBRUARY 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	022012-300A	DATE	3/1/2012	
AMPCO SYSTEM PARKING LA GUARDIA AIRPORT C/O AMPCO SYSTEM PARKING 1459 HAMILTON AVENUE CLEVELAND, OH 44114 HAROON AKHTAR -GENERAL MANAGER		THE PORT AUTHORITY OF NY/NJ LA GUARDIA AIRPORT CHERYL LEE, SUPERVISOR LANDSIDE OPERATIONS AND CUSTOMER SERVICE CONTRACT NO. 4600001777 PURCHASE ORDER NO. 4500012476 VENDOR NO. 146162 PROPOSAL NO. 0000000856		
REIMBURSABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY BILLABLE HOURS	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor-In-Charge	Regular	\$ 30.9264	856.00	\$ 26,473.00
Field/Office Supervisor	Regular	\$ 25.9980	3,762.00	\$ 97,804.48
Office Clerks	Regular	\$ 24.9218	1,576.00	\$ 39,276.76
Lane Cashiers	Regular	\$ 22.8802	6,444.00	\$ 147,440.01
Traffic Attendants	Regular	\$ 20.5673	3,068.00	\$ 63,100.48
TOTAL REGULAR LABOR EXPENSE			15,706.00	\$ 374,094.72
PA EXTRA LABOR EXPENSE				
Supervisor-In-Charge	PA Extra	\$ 30.9264	-	\$ -
	PA Extra - 120%	\$ 37.1117	-	\$ -
Field/Office Supervisor	PA Extra	\$ 25.9980	8.00	\$ 207.98
	PA Extra - 120%	\$ 31.1976	-	\$ -
Office Clerks	PA Extra	\$ 24.9218	-	\$ -
	PA Extra - 120%	\$ 29.9062	-	\$ -
Lane Cashiers	PA Extra	\$ 22.8802	-	\$ -
	PA Extra - 120%	\$ 27.4562	-	\$ -
Traffic Attendants	PA Extra	\$ 20.5673	78.00	\$ 1,604.25
	PA Extra - 120%	\$ 24.6808	-	\$ -
TOTAL PA EXTRA LABOR EXPENSE			86.00	\$ 1,812.23
TOTAL REIMBURSABLE LABOR EXPENSE			15,792.00	\$ 375,906.95
PA EXTRA WORK				
PA Extra Work Expense			\$ 12,914.66	
OPERATING EXPENSE				
Emergency Road Side Service L/O			\$ 175.00	
Materials & Supplies - Equipment			\$ 5,316.05	
Patron Refund			\$ 254.00	\$ 18,659.71
Management Fee				\$ 68,333.06
Vehicle Charge				\$ 18,116.94
Cashier Shortage				\$ (31.00)
TOTAL OPERATING EXPENSE				\$ 105,078.71
AMOUNT AMPCO SYSTEM PARKING	February, 2012			\$ 480,985.66
Signature: <i>Haroon Akhtar</i>			3/1/2012	
Haroon Akhtar - General Manager			Date:	



LA GUARDIA AIRPORT

SUMMARY OF JANUARY 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	012012-300A	DATE	2/1/2012	
AMPCO SYSTEM PARKING LA GUARDIA AIRPORT C/O AMPCO SYSTEM PARKING 1459 HAMILTON AVENUE CLEVELAND, OH -44114 HAROON AKHTAR -GENERAL MANAGER		THE PORT AUTHORITY OF NY/NJ LA GUARDIA AIRPORT CHERYL LEE, SUPERVISOR LANDSIDE OPERATIONS AND CUSTOMER SERVICE CONTRACT NO. 4600001777 PURCHASE ORDER NO. 4500012476 VENDOR NO. 146162 PROPOSAL NO. 0000000856		
REIMBURSABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY BILLABLE HOURS	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor-In-Charge	Regular	\$ 30.9264	920.00	\$ 28,452.29
Field/Office Supervisor	Regular	\$ 25.9980	3,974.00	\$ 103,316.05
Office Clerks	Regular	\$ 24.9218	1,536.00	\$ 38,279.88
Lane Cashiers	Regular	\$ 22.8802	6,889.00	\$ 157,621.70
Traffic Attendants	Regular	\$ 20.5673	3,012.00	\$ 61,948.71
TOTAL REGULAR LABOR EXPENSE			16,331.00	\$ 389,618.63
PA EXTRA LABOR EXPENSE				
Supervisor-In-Charge	PA Extra	\$ 30.9264	-	\$ -
	PA Extra - 120%	\$ 37.1117	-	\$ -
Field/Office Supervisor	PA Extra	\$ 25.9980	-	\$ -
	PA Extra - 120%	\$ 31.1976	-	\$ -
Office Clerks	PA Extra	\$ 24.9218	-	\$ -
	PA Extra - 120%	\$ 29.9062	-	\$ -
Lane Cashiers	PA Extra	\$ 22.8802	-	\$ -
	PA Extra - 120%	\$ 27.4562	-	\$ -
Traffic Attendants	PA Extra	\$ 20.5673	56.00	\$ 1,151.77
	PA Extra - 120%	\$ 24.6808	8.00	\$ 197.45
TOTAL PA EXTRA LABOR EXPENSE			64.00	\$ 1,349.21
TOTAL REIMBURSABLE LABOR EXPENSE			16,395.00	\$ 390,967.85
PA EXTRA WORK				
PA Extra Work Expense			\$ 4,315.12	
OPERATING EXPENSE				
Emergency Road Side Service L/O			\$ 375.00	
Materials & Supplies - Equipment			\$ 228.63	
Patron Refund			\$ 767.00	\$ 5,685.75
Management Fee				\$ 68,333.06
Vehicle Charge				\$ 18,116.94
Cashier Shortage				\$ (26.00)
TOTAL OPERATING EXPENSE				\$ 92,109.74
AMOUNT AMPCO SYSTEM PARKING	January , 2012			\$ 483,077.59
Signature: <i>Haroon Akhtar</i>				2/1/2012
Haroon Akhtar - General Manager				Date:



NEWARK LIBERTY INTERNATIONAL AIRPORT

SUMMARY OF FEBRUARY 2011 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	02-2011-100	DATE	02/2011	
AMPCO SYSTEM PARKING 149 HAMILTON AVENUE CLEVELAND OH 44114	THE PORT AUTHORITY OF NY&NJ NEWARK LIBERTY INTERNATIONAL AIRPORT NEWARK, NJ 07102 LANDSIDE OPERATIONS CONTRACT NO. 460001777 PURCHASE ORDER NO. 4700021551 VENDOR NO. 048182 PROG/AL NO. 000000825			
STANLEY PETERSEN - GENERAL MANAGER				
REIMBURSABLE EXPENSE		MONTHLY BILLABLE RATE	TOTAL MONTHLY BILLABLE EXPENSE	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor - Charge	Regular	1	24,821.2	1,320.00 \$ 45,437.28
Supervisor - Supervisor	Regular	1	19,242.5	1,370.00 \$ 25,950.50
Office Clerk	Regular	1	13,928	1,004.00 \$ 10,796.00
Lane Cashier	Regular	1	24,817.5	1,118.75 \$ 27,357.75
Traffic Attendants	Regular	1	21,664	2,452.75 \$ 42,580.25
SUB - TOTAL				27,285.00 \$ 111,954.37
VALET DEPARTMENT				
Vallet Supervisor	Regular	1	29,242.5	460.00 \$ 24,379.50
Vallet Cashier	Regular	1	24,457.5	780.00 \$ 24,177.50
Traffic/Vallet Attendants	Regular	1	21,664	2,360.00 \$ 31,177.28
SUB - TOTAL				3,600.00 \$ 31,177.28
TOTAL REGULAR LABOR EXPENSE				31,739.00 \$ 316,621.24
PA EXTRA LABOR EXPENSE				
Supervisor - Charge	PA Rate	1	24,821.2	- \$ -
Field/Class Supervisor	PA Rate - 170%	1	41,327.4	- \$ -
Office Clerk	PA Rate - 170%	1	24,821.2	46.00 \$ 1,136.00
Other Clerk	PA Rate - 170%	1	24,821.2	- \$ -
Lane Cashier	PA Rate - 170%	1	24,457.5	- \$ -
Traffic/Vallet Attendants	PA Rate - 170%	1	21,664	- \$ -
	PA Rate - 170%	1	21,664	- \$ -
TOTAL PA EXTRA LABOR EXPENSE				46.00 \$ 1,136.00
TOTAL REIMBURSABLE LABOR EXPENSE				31,785.00 \$ 317,757.24
PA EXTRA WORK				
Other Contracting Services / Programs			0	2,471.4
OPERATING EXPENSE				
PA Towing Expense			1	-
Emergency Road Side Service Ltd			0	150.00
Maintenance & Repairs - Equipment			0	1,171.48
Maintenance - Other			0	-
Equipment - Repairs/Maintenance/Installation			0	-
Maintenance Agreement			0	-
Rental Management			0	3,445.00
Perms Renewal			0	4,078.70
Sign Removal			0	2,070.00
Management Fee			0	-
Vehicle Charge			0	-
Cashier Storage			0	-
TOTAL OPERATING EXPENSE				100,469.00
AMOUNT DUE FIVE STAR PARKING	MARCH 2011			1,597,437.24
Signature: Stanley Petersen				02/17/11
Stanley Petersen - General Manager				Date:



NEWARK LIBERTY INTERNATIONAL AIRPORT

SUMMARY OF MARCH 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	03-2012 - 100	DATE	4/1/2012
AMPCO SYSTEM PARKING 1439 HAMILTON AVENUE CLEVELAND OH 44114		THE PORT AUTHORITY OF NY/NJ NEWARK LIBERTY INTERNATIONAL AIRPORT DENISE DUGAN, SUPERVISOR LANDSIDE OPERATIONS CONTRACT NO. 4600001777 PURCHASE ORDER NO. 4500025551 VENDOR NO. 146162 PROPOSAL NO. 000000856	
STANLEY PETERSEN - GENERAL MANAGER			
REIMBURSABLE EXPENSE	HOURLY BILLABLE RATE	TOTAL MONTHLY BILLABLE HOURS	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT			
Supervisor-in-Charge	Regular \$ 34,421.2	1,416.00	\$ 48,740.42
Field/Office Supervisor	Regular \$ 29,045.5	8,440.00	\$ 245,144.02
Office Clerks	Regular \$ 25,958.9	3,817.75	\$ 99,104.39
Lane Cashiers	Regular \$ 24,417.3	11,872.00	\$ 289,882.19
Traffic Attendants	Regular \$ 21,664.4	4,150.00	\$ 89,473.97
SUB - TOTAL		29,675.75	\$ 772,345.19
VALET DEPARTMENT			
Valet Supervisor	Regular \$ 29,045.5	912.00	\$ 26,489.50
Valet Cashiers	Regular \$ 24,417.3	824.00	\$ 20,119.86
Traffic/Valet Attendants	Regular \$ 21,664.4	2,520.00	\$ 54,594.29
SUB - TOTAL		4,256.00	\$ 101,203.64
TOTAL REGULAR LABOR EXPENSE		33,931.75	\$ 873,548.83
PA EXTRA LABOR EXPENSE			
Supervisor-in-Charge	PA Extra \$ 34,421.2	-	\$ -
	PA Extra - 120% \$ 41,305.4	-	\$ -
Field/Office Supervisor	PA Extra \$ 29,045.5	19.00	\$ 551.86
	PA Extra - 120% \$ 34,854.6	-	\$ -
Office Clerks	PA Extra \$ 25,958.9	-	\$ -
	PA Extra - 120% \$ 31,150.7	-	\$ -
Lane Cashiers	PA Extra \$ 24,417.3	-	\$ -
	PA Extra - 120% \$ 29,300.8	-	\$ -
Traffic/Valet Attendants	PA Extra \$ -	72.00	\$ 1,559.84
	PA Extra - 120% \$ 25,997.3	-	\$ -
TOTAL PA EXTRA LABOR EXPENSE		91.00	\$ 2,111.70
TOTAL REIMBURSABLE LABOR EXPENSE		34,022.75	\$ 875,660.53
PA EXTRA WORK			
Other Contracting Services / Programs			\$ 64,616.36
OPERATING EXPENSE			
PA Towing Expense			\$ 3,000.00
Emergency Road Side Service L/O			\$ 525.00
Materials & Supplies - Equipment			\$ 2,055.37
Miscellaneous - Other			\$ -
Equipment - Repairs/Maintenance/Installation			\$ 3,280.00
Maintenance Agreement			\$ -
Rental Equipment			\$ 3,445.00
Patron Refund			\$ 2,980.00
Snow Removal			\$ 3,665.40
Management Fee		\$ 20,277.13	\$ 135,177.59
Vehicle Charge			\$ 33,010.75
Cashier Shortage			\$ (360.00)
TOTAL OPERATING EXPENSE			\$ 250,595.87
AMOUNT DUE FIVE STAR PARKING	APRIL 2012		\$ 1,123,775.50
Signature: Stanley Petersen		4/1/2012	
Stanley Petersen - General Manager		Date:	

TOTAL \$1,123,775.50



NEWARK LIBERTY INTERNATIONAL AIRPORT

SUMMARY OF APRIL 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	04-2012 - 100	DATE	5/1/2012	
AMPCO SYSTEM PARKING 1400 HAMILTON AVENUE CLEVELAND OH 44114	THE PORT AUTHORITY OF NY&NJ NEWARK LIBERTY INTERNATIONAL AIRPORT GENERAL MANAGER SUPERVISOR LANDSIDE OPERATIONS CONTRACTING 400001777 PURCHASE ORDER NO. 450002555 VENDOR NO. 10410 FRENCHAL NO. 000000000			
STANLEY PETERSEN - GENERAL MANAGER				
MEMORABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY BILLABLE HOURS	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor in Charge	Regular	\$ 34,4312	✓ 1,282.00	44,287.52
Field Office Supervisor	Regular	\$ 28,0455	✓ 1,282.00	36,026.99
Office Clerk	Regular	\$ 21,8380	✓ 1,278.00	28,049.81
Lane Cashiers	Regular	\$ 24,4173	✓ 1,475.00	38,088.13
Traffic Attendants	Regular	\$ 21,6644	✓ 1,269.00	27,269.21
SUB - TOTAL			5,386.00	143,781.66
VALET DEPARTMENT				
Valet Supervisor	Regular	\$ 28,0455	✓ 488.00	13,788.40
Valet Cashiers	Regular	\$ 24,4173	✓ 781.00	19,099.91
Traffic/Valet Attendants	Regular	\$ 21,6644	✓ 1,414.00	30,841.18
SUB - TOTAL			3,683.00	63,729.49
TOTAL MEMORABLE LABOR EXPENSE			9,069.00	207,511.15
PA EXTRA LABOR EXPENSE				
Supervisor in Charge	PA Extra	\$ 34,4312		
Field Office Supervisor	PA Extra - 20%	\$ 41,3174		
Office Clerk	PA Extra - 100%	\$ 21,8380		
Lane Cashiers	PA Extra - 100%	\$ 24,4173		
Traffic/Valet Attendants	PA Extra - 100%	\$ 21,6644		
TOTAL PA EXTRA LABOR EXPENSE				
TOTAL MEMORABLE LABOR EXPENSE			9,069.00	207,511.15
PA EXTRA WORK				
Other Contracting Services / Programs			✓ 10,245.00	
OPERATING EXPENSE				
PA Towing Services			✓ 1,282.00	
Emergency Road Side Service Call			✓ 200.00	
Maintenance & Supplies - Equipment			✓ 4,702.66	
Maintenance - Other				
Equipment - Repairs/Maintenance/Installation				
Maintenance Allowance				
Special Expenses			✓ 1,000.00	
Patrol Refund			✓ 1,010.00	
Snow Removal				
Management Fee				
Vehicle Charge				
Cashier Shortage				
TOTAL OPERATING EXPENSE			10,294.66	
AMOUNT DUE FIVE STAR PARKING	APRIL 2012			197,216.49
Signature: Stanley Petersen			5/1/2012	
Stanley Petersen - General Manager			Date:	



Attachment, Question 58
8 of 10

SUMMARY OF MARCH 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	3-2012-200	DATE	4/1/2012	
AMPCO SYSTEM PARKING JFK INTERNATIONAL AIRPORT ORLANDO RODRIGUEZ 1459 HAMILTON AVENUE CLEVELAND, OH 44114	<p>OK TO PAY</p> <p>APPROVED</p> <p>PURCHASE ORDER NO. 4500041273</p> <p>SE # 8000817380</p>	<p>THE PORT AUTHORITY OF NY/NJ JFK INTERNATIONAL AIRPORT STEFANO DITOMASSO, SUPERVISOR LANDSIDE OPERATIONS</p> <p>VENDOR NO. 146162</p> <p>CONTRACT NO. 4600001777</p> <p>PURCHASE ORDER NO. 4500012475</p> <p>VENDOR NO. 146162</p> <p>PROPOSAL NO. 0000000856</p>		
REIMBURSABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor-In-Charge	Regular	\$ 30.7782	920.00	\$ 28,315.94
Field/Office Supervisor	Regular	\$ 26.3997	8,869.00	\$ 234,138.94
Office Clerks	Regular	\$ 25.3869	2,464.00	\$ 62,553.32
Lane Cashiers	Regular	\$ 22.4318	12,245.00	\$ 274,677.39
Traffic Attendants	Regular	\$ 19.9643	2,232.00	\$ 44,560.32
TOTAL REGULAR LABOR EXPENSE			26,730.00	\$ 644,245.91
PA EXTRA LABOR EXPENSE				
Supervisor-In-Charge	PA Extra	\$ 30.7782	-	\$ -
	PA Extra - 120%	\$ 36.9358	-	\$ -
Field/Office Supervisor	PA Extra	\$ 26.3997	3.00	\$ 79.20
	PA Extra - 120%	\$ 31.6796	-	\$ -
Office Clerks	PA Extra	\$ 25.3869	-	\$ -
	PA Extra - 120%	\$ 30.4643	-	\$ -
Lane Cashiers	PA Extra	\$ 22.4318	1.00	\$ 22.43
	PA Extra - 120%	\$ 26.9182	-	\$ -
Traffic Attendants	PA Extra	\$ 19.9643	-	\$ -
	PA Extra - 120%	\$ 23.9572	-	\$ -
TOTAL PA EXTRA LABOR EXPENSE			4.00	\$ 101.63
TOTAL REIMBURSABLE LABOR EXPENSE			26,734.00	\$ 644,347.54
PA EXTRA WORK				
Other Contracting Services/Programs			\$ 43,144.69	
OPERATING EXPENSE				
Emergency Road Side Service L/O			\$ -	
Materials & Supplies - Equipment			\$ 4,735.02	
Patron Refund			\$ 5,408.06	
Telephone			\$ -	\$ 53,287.77
Management Fee				\$ 110,788.77
Vehicle Charge				\$ 25,783.83
Cashier Shortage				\$ (85.00)
TOTAL OPERATING EXPENSE				\$ 189,775.37
AMOUNT DUE FIVE STAR PARKING				\$ 834,122.91
Signature: Orlando Rodriguez	TO THE BEST OF MY KNOWLEDGE THE WORK REQUIRED BY THIS SERVICE CONTRACT HAS BEEN ADEQUATELY PERFORMED			Date: 4/1/2012
Orlando Rodriguez - General Manager	MARCH 2012			Date: 4/20/12
SIGNATURE	DATE: 4/20/12			



JFK INTERNATIONAL AIRPORT

SUMMARY OF FEBRUARY 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO. 2-2012-200	DATE	3/1/2012
AMPCO SYSTEM PARKING JFK INTERNATIONAL AIRPORT ORLANDO RODRIGUEZ 1459 HAMILTON AVE CLEVELAND, OH 44115	VENDOR NO. 146162	THE PORT AUTHORITY OF NY/NJ JFK INTERNATIONAL AIRPORT STEPHEN DITOMASSO, SUPERVISOR LANDSIDE OPERATIONS CONTRACT NO. 4600001777 PURCHASE ORDER NO. 4500012475 VENDOR NO. 146162 PROPOSAL NO. 0000000856
INVOICE NO. 2-2012-200	DATE	3/1/2012
AMPCO SYSTEM PARKING	VENDOR NO. 146162	THE PORT AUTHORITY OF NY/NJ
JFK INTERNATIONAL AIRPORT	VENDOR NO. 146162	JFK INTERNATIONAL AIRPORT
ORLANDO RODRIGUEZ	VENDOR NO. 146162	STEPHEN DITOMASSO, SUPERVISOR
1459 HAMILTON AVE	VENDOR NO. 146162	LANDSIDE OPERATIONS
CLEVELAND, OH 44115	VENDOR NO. 146162	CONTRACT NO. 4600001777
	VENDOR NO. 146162	PURCHASE ORDER NO. 4500012475
	VENDOR NO. 146162	VENDOR NO. 146162
	VENDOR NO. 146162	PROPOSAL NO. 0000000856
REIMBURSABLE EXPENSE	HOURLY BILLABLE RATE	TOTAL MONTHLY TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT		
Supervisor-In-Charge	Regular \$ 30.7782	856.00 \$ 26,346.14
Field/Office Supervisor	Regular \$ 26.3997	8,284.00 \$ 218,695.11
Office Clerks	Regular \$ 25.3869	2,240.00 \$ 56,866.66
Lane Cashiers	Regular \$ 22.4318	11,455.00 \$ 256,956.27
Traffic Attendants	Regular \$ 19.9643	2,079.00 \$ 41,505.78
TOTAL REGULAR LABOR EXPENSE		24,914.00 \$ 600,369.96
PA EXTRA LABOR EXPENSE		
Supervisor-In-Charge	PA Extra \$ 30.7782	- \$ -
	PA Extra - 120% \$ 36.9338	- \$ -
Field/Office Supervisor	PA Extra \$ 26.3997	8.00 \$ 211.20
	PA Extra - 120% \$ 31.6796	- \$ -
Office Clerks	PA Extra \$ 25.3869	- \$ -
	PA Extra - 120% \$ 30.4643	- \$ -
Lane Cashiers	PA Extra \$ 22.4318	1.00 \$ 22.43
	PA Extra - 120% \$ 26.9182	- \$ -
Traffic Attendants	PA Extra \$ 19.9643	7.00 \$ 139.75
	PA Extra - 120% \$ 23.9572	- \$ -
TOTAL PA EXTRA LABOR EXPENSE		16.00 \$ 373.38
TOTAL REIMBURSABLE LABOR EXPENSE		24,930.00 \$ 600,743.34
PA EXTRA WORK		
Other Contracting Services/Programs		\$ 4,529.82
OPERATING EXPENSE		
Emergency Road Side Service L/O		\$ 520.00
Materials & Supplies - Equipment		\$ 24,791.18
Patron Refund		\$ 5,595.00
Telephone		\$ - \$ 35,436.00
Management Fes		\$ 110,736.77
Vehicle Charge		\$ 25,783.83
Cashier Shortage		\$ (162.00)
TOTAL OPERATING EXPENSE		\$ 171,846.60
AMOUNT DUE FIVE STAR PARKING		\$ 773,589.94
Signature: Orlando Rodriguez	DATE: 3/1/2012	
Orlando Rodriguez - General Manager	DATE:	
SIGNATURE: [Signature]	DATE: 3/1/12	

TO THE BEST OF MY KNOWLEDGE
THE WORK REQUIRED BY THIS
SERVICE CONTRACT HAS BEEN
ADEQUATELY PERFORMED



JFK INTERNATIONAL AIRPORT

SUMMARY OF APRIL 2012 BILLING
STATEMENT OF CHARGEABLE EXPENSE

INVOICE NO:	4-2012-200	DATE	5/1/2012	
AMPCO SYSTEM PARKING JFK INTERNATIONAL AIRPORT ORLANDO RODRIGUEZ 1439 HAMILTON AVENUE CLEVELAND, OH 44114		THE PORT AUTHORITY OF NY/NJ JFK INTERNATIONAL AIRPORT PETER CARBONARO, SUPERVISOR LANDSIDE OPERATIONS CONTRACT NO. 4600001777 PURCHASE ORDER NO. 4500012475 VENDOR NO. 146162 PROPOSAL NO. 0000000856		
REIMBURSABLE EXPENSE		HOURLY BILLABLE RATE	TOTAL MONTHLY	TOTAL BILLABLE AMOUNT
OPERATION DEPARTMENT				
Supervisor-In-Charge	Regular	\$ 30.7782	888.00	\$ 27,331.04
Field/Office Supervisor	Regular	\$ 26.3997	8,654.00	\$ 228,463.00
Office Clerks	Regular	\$ 25.3869	2,264.00	\$ 57,475.94
Lane Cashiers	Regular	\$ 22.4318	12,073.00	\$ 270,819.12
Traffic Attendants	Regular	\$ 19.9645	2,160.00	\$ 43,122.89
TOTAL REGULAR LABOR EXPENSE			26,059.00	\$ 627,212.00
PA EXTRA LABOR EXPENSE				
Supervisor-In-Charge	PA Extra	\$ 30.7782	-	\$ -
	PA Extra - 120%	\$ 36.9338	-	\$ -
Field/Office Supervisor	PA Extra	\$ 26.3997	32.00	\$ 844.79
	PA Extra - 120%	\$ 31.6796	-	\$ -
Office Clerks	PA Extra	\$ 25.3869	-	\$ -
	PA Extra - 120%	\$ 30.4643	-	\$ -
Lane Cashiers	PA Extra	\$ 22.4318	2.00	\$ 44.86
	PA Extra - 120%	\$ 26.9182	-	\$ -
Traffic Attendants	PA Extra	\$ 19.9643	48.00	\$ 958.29
	PA Extra - 120%	\$ 23.9572	-	\$ -
TOTAL PA EXTRA LABOR EXPENSE			82.00	\$ 1,847.94
TOTAL REIMBURSABLE LABOR EXPENSE			26,121.00	\$ 629,059.94
PA EXTRA WORK				
Other Contracting Services/Programs			\$ 165,958.98	
OPERATING EXPENSE				
Emergency Road Side Service L/O			\$ 800.00	
Materials & Supplies - Equipment			\$ 15,580.44	
Patron Refund			\$ 2,340.00	
Telephone			\$ -	\$ 184,679.42
Management Fee				\$ 110,788.77
Vehicle Charge				\$ 25,783.83
Cashier Shortage				\$ 102.00
TOTAL OPERATING EXPENSE				\$ 321,150.02
AMOUNT DUE FIVE STAR PARKING	APRIL 2012			\$ 950,209.95
Signature: <i>Orlando Rodriguez</i>			5/1/2012	
Orlando Rodriguez - General Manager			Date:	

THE PORT AUTHORITY OF NY & NJ

**COMMODITIES & SERVICES DIVISION
TWO MONTGOMERY STREET, 3RD FLOOR
JERSEY CITY, NJ 07302**

6/1/2012

ADDENDUM #2

TO PROSPECTIVE PROPOSERS ON **RFP # 29198** for AIRPORT PARKING LOT MANAGEMENT AND OPERATION SERVICES AT JOHN F KENNEDY INTERNATIONAL AIRPORT (JFK), LAGUARDIA AIRPORT (LGA), NEWARK LIBERTY INTERNATIONAL AIRPORT (EWR) AND STEWART INTERNATIONAL AIRPORT (SWF) - **Due back on June 12, 2012, no later than 2:00 PM**

The following changes are hereby made in the document.

A. Page 80, Section 11, Snow Removal: Delete this section in its entirety and replace with the following:

“As directed by the Port Authority:

- (a) The Contractor shall remove snow and ice from the exit lanes to a distance of twenty (20) feet in each direction from the door of each cashiers booth.
- (b) The Contractor shall remove snow and ice from the entrance lanes to a distance of twenty (20) feet in each direction of the gate arm.
- (c) The Contractor shall remove snow and ice and perform spot salting on all walkways leading to the office space provided to the Contractor. This includes the area leading to the front door, the steps, and the outdoor landing areas leading to said office space. The exception is at JFK where the Contractor’s space is currently in Building 14. This is a shared space and is the responsibility of the Port Authority.
- (d) The Contractor shall perform spot salting in all parking areas.

The Port Authority will provide at no cost to the Contractor shovels, salt spreaders and salt in connection with such operations.

If additional staffing is required to perform the above, the hours may be increased as per Attachment B – Part 1, Section 7 – Parking Services Hours Increase/Decrease. Compensation shall be in accordance with the applicable hourly rate for the applicable position performing this service.”

B. Page 1 of 36 of Addendum # 1, delete change Letter “F” in its entirety.

C. Cost Proposal Forms, VIII, delete Snow Removal Charge for years 1, 2 and 3.

QUESTIONS & ANSWERS

The following information is made available in response to questions submitted by Proposers to the Port Authority. It addresses only those questions, which the Port Authority of NY & NJ has deemed to require additional information and /or clarification. The fact that information has not been supplied with respect to any questions asked by a proposer does not mean or imply, nor should it be deemed to have any meaning, construction or implication with respect to the terms and provisions of the RFP which will be construed without reference to such questions.

The Port Authority makes no representations, warranties or guarantees that the information contained herein is accurate, complete or timely or that such information accurately represents the conditions that would be encountered during the performance of the Contract. The furnishing of such information by the Port Authority shall not create or be deemed to create any obligation or liability upon it for any reason whatsoever and each Proposer, by submitting its proposal, expressly agrees that it has not relied upon the foregoing information, and that it shall not hold the Port Authority liable or responsible therefore in any manner whatsoever. Accordingly, nothing contained herein and no representation, statement or promise, of the Port Authority, its directors, officers, agents, representatives, or employees, oral or in writing, shall impair or limit the effect of the warranties of the Proposer required by this Proposal or Contract and the Proposer agrees that it shall not hold the Port Authority liable or responsible therefore in any manner whatsoever.

Question # 42:

Attachment B, Page 80, Section 11, Para (e) – Which employees currently perform snow removal services? How many hours are used on average to perform these services? Would Port consider making labor associated with snow and ice removal a reimbursable expense given the impossibility of accurately forecasting estimated hours for this work?

Revised Answer:

Snow removal (using plow to assist with removal of snow in entrance and exit lane throat areas) is currently performed by the contractor’s supervisory staff at JFK and Traffic Attendants at LGA. Hours fluctuate based on amount of snowfall in a season and level of snow expected in each storm.

LGA –

Currently no major snow plowing other than the exit plazas. On average during the winter season the PA was billed and extra 200 to 300 TA hours for guarding the fire gates and approximately 40 hours of Supervisor’s coverage.

LGA

Field/Office Supervisor	Regular	\$25.9980	40.00	\$ 1,039.92
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Traffic Attendants	Regular	\$20.5673	300.00	\$ 6,170.19
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Total average yearly reimbursable cost: \$ 7,210.11

JFK –

JFK Reimbursement to Contractor – Past Three Years – Snow-Related Expenses

SIC – Extra staffing during emergencies	\$153.89
Supervisors – Extra staffing during emergencies, plus operate snow plow truck	
\$11,365.07	
Cashiers - Extra staffing during emergencies	\$3,544.22
Traffic Attendants – Extra staffing during emergencies	
\$2,904.81	
Equip/materials – snow melt/salt, shovels for dig-outs, etc	
\$3,067.54	

EWR –

At Newark Airport, road salt is provided by the Port Authority. Snow plowing equipment and vehicle repairs are an expense of the parking contractor (non-reimbursable from the PA), and are dependent upon the severity of the winter weather. Typically, annual repairs for the snow plowing equipment includes replacing the cutting edge on the snow plow and bolts; handheld controllers, blade edge guides, and occasionally a spreader motor. In 2011, snow plowing equipment repairs (non-reimbursable) were \$2,100.

Reimbursed parking contractor for snow removal labor – 3 year average \$15,206

Reimbursed parking contractor for casual laborers, through Labor Ready – 3 year average \$58,903

SWF – No info available.

Question # 91

Attachment B, Page 80, Section 11 – The mixed responsibilities of “the airport’s primary snow contractor” and the Contractor invites mixed responsibilities for trip and falls. Does the “primary snow contractor” have any responsibility for deicing? Will it be the obligation of the Contractor to purchase truck-mounted salt spreaders? Will the Port Authority provide sodium chloride for the surface lots and walkways and calcium chloride or some other less damaging deicer for the garages? For a large or lengthy snow event would the labor to perform such salting ever be considered Extra Work?

Revised Answer:

Current Contractor has a truck with salt spreader and a front snow removal plate. The Contractor will not be responsible for deicing. While the Port Authority will at times direct the contractor to salt when necessary as they routinely monitor the lots, especially during long-term cold snaps, that responsibility remains with PA maintenance staff and the primary snow removal contractor. We will have the contractor monitor and spot treat as part of overall safety.

Refer to Letter E in Addendum # 1.

Question # 9:

Are there any Domestic Partnership requirements that the operator must comply with if favored with this Contract?

Answer:

Yes. The Contractor awarded this Contract must supply those benefits identified on pages 51 to 58, Part I, Section 11 of the RFP to family members of employees in a domestic partnership.

Question # 35:

Attachment B, Page 50, Para 10 – As per the pre-proposal meetings, please provide the names of all Port Authority entities that would need to be named as additional insured.

Answer:

See attached for listing entitled “The Port Authority of New York and New Jersey and Related Entities” labeled Attachment –Question # 35.

Question # 63:

Section 4. A. (2) on page 14 of the RFP document states “Where the statement submitted pursuant to subparagraphs (1) and (2) aforementioned do not cover a period which includes a date not more than forty-five days prior to the Proposal Due Date, then the Proposer shall also submit a statement in writing, signed by an executive officer or his/her designee, that the present financial condition of the Proposer is at least as good as that shown on the statements submitted”. Given that publicly held companies are restricted by government regulations from making this type of statement, please verify the Port Authority is willing to waive this requirement for publicly held companies.

Answer:

Where the Proposer can establish a legal or statutory restriction in providing the requested information, the PA may entertain alternatives.

An alternative solution may be the following:

“To the best of [my/our] knowledge and belief, the representations contained in the financial statements submitted pursuant to Section 4.A. of this RFP are correct in all material respects, and there have been no developments since [date of submitted financial statements] of which you should be advised that would materially affect the accuracy of such financial statements.” (signed by an authorized officer of the bidder).

Question # 64:

Section 8. A. (5) (a) on page 21 of the RFP document requires Corporations to include a statement of the names and residences of its officers. Please verify it will be acceptable to provide the residence of the officer who is the authorized representative for this submission and Proposers are not required to provide the residences for all of its officers.

Answer:

Provide names and residences of corporate officers.

Question # 65:

Section 10 on page 51 of the RFP document states, "Upon request by the Port Authority, Contractor shall furnish to the General Manager, Risk Financing, a certified copy of each policy, including the premiums". As our policies contain sensitive and confidential information that could put us at a competitive disadvantage should this information be released, please consider eliminating or modifying this requirement. Contractor is also required to deliver certificates of insurance at least fifteen (15) days prior to policy expiration. As more often than not, our insurance renewals are not finalized until a day or two before the policies renew, please consider modifying this requirement as well.

Answer:

This information is not required with your Proposal, however, any exceptions to this language must be disclosed in your proposal. If favored with a Contract the Port Authority will require you to deliver a copy of your certificate as specified on pages 49-51 of Part I, Section 10.

Question # 69:

Regarding sales and use taxes (page 30 of RFP and page 11 of Standard Contract Terms and Conditions), would the Port Authority agree to designate the Contractor as its purchasing agent, in anticipation that the State tax authorities could contest Contractor's claim of exemption of items purchase by Contractor for the Authority's benefit under this Contract?

Answer:

Refer to page 28, Paragraph H. entitled "Acceptance of Standard Contract Terms and Conditions."

Question # 102

Attachment B, Page 96, Section 34 – Not mentioned elsewhere in the document but a government obligation is the remittance of parking taxes collected from customers. Since the Port Authority receives all cash and credit card receipts, the payment of parking taxes should be the obligation of the Port Authority. Will the Port Authority indemnify the Contractor from any liability for the Port Authority’s failure to remit parking tax to the appropriate taxing authorities or failing that certify that the payment of parking taxes is the obligation of the Port Authority?

Answer:

There is no need to indemnify the Contractor because, as noted in the question, the Port Authority (and not the Contractor) is liable for the remittance of parking taxes on all applicable receipts.

Question # 104

Standard Contract Terms and Conditions, Page 6 of 30, Para 7 – This section indicates that the Contractor can be adequately compensated for breaches by the Port Authority. Where are the obligations of the Port Authority with respect to payment timing defined and what specific options are available to the Contractor in the event of a material breach? What is the interest applied to late payments by the Port Authority?

Answer:

Reference Pages 38 to 42, Part I, Section 4 (c) and 4 (i).

Question # 105

Standard Contract Terms and Conditions, Page 12 of 30, Para 17 – At the end of the first paragraph of this section where an extension of the duration of retained records is discussed, can the clarification (bold faced) “...six years from the date of final payment by Contractor with respect to the records...” be added? This would eliminate potential confusion that final payment relates to the Port Authority.

Answer:

Refer to page 28, Paragraph H. entitled “Acceptance of Standard Contract Terms and Conditions.”

Question # 111

Will the Port Authority reimburse the operator for sales tax paid by the operator for goods and services purchased for items that are directly reimbursable, such as “Extra Work”?

Answer:

Where the Contract entitles the operator to reimbursement for certain purchases of goods and services, such reimbursement shall be net of any applicable sales tax paid by the operator for such goods and services.

This communication should be initialed by you and annexed to your proposal upon submission.

In case any proposer fails to conform to these instructions, its proposal will nevertheless be construed as though this communication had been so physically annexed and initialed.

THE PORT AUTHORITY OF NY & NJ

KATHY LESLIE WHELAN, MANAGER
COMMODITIES & SERVICES DIVISION

PROPOSER'S FIRM NAME: _____

INITIALED: _____

DATE: _____

QUESTIONS CONCERNING THIS ADDENDUM MAY BE ADDRESSED TO
KATHY LESLIE WHELAN, WHO CAN BE REACHED AT (201) 395-3429 OR LUZ
SANTANA AT (201) 395-3449.

The Port Authority of New York and New Jersey and Related Entities*

<i>The Port Authority of New York and New Jersey</i>	April 30, 1921
Formerly known as "The Port of New York Authority" and established by Compact between the States of New York and New Jersey (subsequently consented to by the Congress of the United States)	
<i>Port Authority Trans-Hudson Corporation</i>	May 10, 1962
Certificate of Incorporation filed in the States of New York and New Jersey	
<i>Newark Legal and Communications Center Urban Renewal Corporation</i>	May 12, 1988
Certificate of Incorporation filed in the States of New York and New Jersey	
<i>New York and New Jersey Railroad Corporation</i>	April 30, 1998
Certificate of Incorporation filed in the States of New York and New Jersey	
<i>WTC Retail LLC</i>	November 20, 2003‡
Formerly known as "Westfield WTC LLC" and organized in the State of Delaware	
<i>Port District Capital Projects LLC</i>	July 28, 2005
Organized in the State of New York	
<i>Tower 5 LLC</i>	September 21, 2006‡
Formerly known as "1 World Trade Center LLC" and organized in the State of Delaware, holder of the lease on Five World Trade Center and, until April 2011, holder of the lease on One World Trade Center	
<i>Port Authority Insurance Captive Entity, LLC</i>	October 16, 2006
Organized in the District of Columbia	
<i>New York New Jersey Rail, LLC</i>	September 18, 2008‡
Organized in the State of New York	
<i>Tower 1 Member LLC</i>	April 19, 2011
Organized in the State of Delaware	
<i>Tower 1 Joint Venture LLC</i>	April 19, 2011
Organized in the State of Delaware; with the Port Authority as the managing member and owner of a 90% interest and Durst WTC Holding LLC holder of a minority 10% interest	
<i>Tower 1 Holdings LLC</i>	April 19, 2011
Organized in the State of Delaware, owned by Tower 1 Joint Venture LLC	
<i>WTC Tower 1 LLC</i>	April 19, 2011
Organized in the State of Delaware, owned by Tower 1 Holdings LLC, and holder of the lease on One World Trade Center	

* Unless otherwise indicated, the Port Authority is the sole owner of each entity.

‡ Date of acquisition by the Port Authority, rather than date of establishment.



THE PORT AUTHORITY OF NY & NJ

March 1, 2011

UPS services Telephone 216 621 6600

Mr. Mark E. Muglich, President
Ampco System Parking
1459 Hamilton Avenue
Cleveland, OH 44114

COPY

**SUBJECT: CONSENT TO ASSIGNMENT OF CONTRACTS.
CONTRACT NUMBER 4600001777;
PUBLIC PARKING LOT SERVICES AT JOHN F. KENNEDY
INTERNATIONAL AIRPORT (P.O. NUMBER 4500012475); LAGUARDIA
AIRPORT (P.O. 4500012476); AND NEWARK LIBERTY
INTERNATIONAL AIRPORT (P.O. NUMBER 4500025551)**

Dear Mr. Muglich:

Transmitted herewith is one fully executed original Consent to Assignment of Contracts as referenced above, between the Assignor: Five Star Parking, Los Angeles, CA., the Assignee: Ampco System Parking, Cleveland, OH. and the Port Authority of New York & New Jersey. In addition, the Port Authority has sent an original Consent to Assignment of Contracts to Five Star Parking.

Your facility contact is Mr. Vincent Vesce who can be reached at 212 435 3729. If you have any other questions, please contact me at 212 435 3951.

Sincerely,

Larry Waxman, Manager
Technology & Operational Procurement Services Division
Procurement Department



THE PORT AUTHORITY OF NY & NJ

March 1, 2011

UPS services Telephone 213 627 8211
Mr. Harry Lumer, Partner
Five Star Parking
600 S. Spring Street
Los Angeles, California 90014

COPY

**SUBJECT: CONSENT TO ASSIGNMENT OF CONTRACTS.
CONTRACT NUMBER 4600001777;
PUBLIC PARKING LOT SERVICES AT JOHN F. KENNEDY
INTERNATIONAL AIRPORT (P.O. NUMBER 4500012475); LAGUARDIA
AIRPORT (P.O. 4500012476); AND NEWARK LIBERTY
INTERNATIONAL AIRPORT (P.O. NUMBER 4500025551)**

Dear Mr. Lumer:

Transmitted herewith is one fully executed original Consent to Assignment of Contracts as referenced above, between the Assignor: Five Star Parking, Los Angeles, CA., the Assignee: Ampco System Parking, Cleveland, OH. and the Port Authority of New York & New Jersey. In addition, the Port Authority has sent an original Consent to Assignment of Contracts to Ampco System Parking.

Your facility contact is Mr. Vincent Vesce who can be reached at 212 435 3729. If you have any other questions, please contact me at 212 435 3951.

Sincerely,


Larry Waxman, Manager
Technology & Operational Procurement Services Division
Procurement Department

CONSENT TO
ASSIGNMENT OF CONTRACTS

THIS AGREEMENT, made as of February 1, 2011, by THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY (hereinafter called "the Authority"), having an office for the transaction of business at 225 Park Avenue South, New York, NY 10003, and Five Star Parking (hereinafter called "the Assignor"), with an office at 515 S. Flower Street, Suite 3200, Los Angeles, CA 90071 and Ampco System Parking (hereinafter called "the Assignee"), with an office at 1459 Hamilton Avenue, Cleveland, OH 44114.

WITNESSETH, THAT:

WHEREAS, the Assignor desires to assign to the Assignee Purchase Order 4600001777 made by and between the Authority and the Assignor, and hereinafter called "the Contract", and

WHEREAS, the Authority is willing to consent to such assignment on certain terms, provisions, covenants and conditions:

NOW, THEREFORE, in consideration of the covenants and mutual promises herein contained, the Authority, the Assignor and the Assignee hereby agree as follows:

1. The Assignor does hereby assign, transfer and set over to the Assignee, to its own proper use, benefit and behoof forever, the Contract, to have and to hold the same unto the Assignee, from the date hereof, for and during all the rest, residue, and remainder of the term of the Contract, subject nevertheless to all the terms, provisions, covenants and conditions therein contained. The Federal Identification Number of the Assignee is 95-2495556.
2. The Authority hereby consents to the foregoing assignment. Notwithstanding anything herein to the contrary, the granting of such consent by the Authority shall not be, or be deemed to operate as, a waiver of the requirement for consent or consents to each and every subsequent assignment by the Assignee or by any subsequent assignee.
3. The Assignee does hereby assume the performance of and does hereby agree to perform all the terms, provisions, covenants and conditions contained in the Contract to be performed on the part of the Contractor thereunder, as though the Assignee were the original signatory to the Contract.
4. All payments to be made by the Authority after the complete execution of this consent shall be made to the Assignee.
5. Neither the Commissioners of The Port Authority of New York and New Jersey nor any of them, nor any officer, agent or employee thereof, shall be charged personally by the Assignor or by the Assignee with any liability or held liable to either of them under any term or provision of this agreement, or because of its execution or attempted execution, or because of any breach or attempted or alleged breach thereof

IN WITNESS WHEREOF, the Authority, the Assignor and the Assignee have executed these presents as of the date first hereinabove set forth.

ASSIGNOR:

FIVE STAR PARKING

By _____

By Title [Signature] _____

[SEAL]

Title Partner _____

Date 02/14/11 _____

ASSIGNEE:

AMPCO SYSTEM PARKING

By [Signature] _____

Title President _____

[SEAL]

Date February 17, 2011 _____

THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY

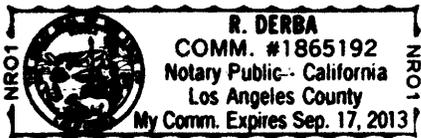
By [Signature] _____

Title Director, Procurement _____

Date 3/2/2011 _____

STATE OF Cal. Form)
 : SS
COUNTY OF Los Angeles)

On the 14th day of February, 2011, before me personally came Harry Lumen to me known, who, being by me duly sworn, did depose and say that he resides at 515 S. Flower St. # 3200 Los Angeles, CA 90071, that he is the Partner of, FIVE STAR PARKING, the corporation described in and which executed the foregoing instrument; that he knows the seal of said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation, and that he signed his name thereto by like order.



[Signature]
(Notarial signature and stamp)

STATE OF OHIO)
 : SS
COUNTY OF CUYAHOGA)

On the 17th day of February, 2011, before me personally came Mark E. Muglich to me known, who, being by me duly sworn, did depose and say that he resides at 3108 Clinton Avenue, Cleveland, Ohio 44113, that he is the President of AMPCO SYSTEM PARKING, the corporation described in and which executed the foregoing instrument; that he knows the seal of said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation, and that he signed his name thereto by like order.

KAREN M. HITCHCOX
NOTARY PUBLIC • STATE OF OHIO
Recorded in Cuyahoga County
My commission expires Aug. 26, 2015

[Signature]
(Notarial signature and stamp)

STATE OF New Jersey)
 : ss.
COUNTY OF Passaic)

On the 2nd day of MARCH, 2011, before me, the subscriber, a notary public personally appeared, Lillian VALANTI of the PORT AUTHORITY OF NEW YORK AND NEW JERSEY, who I am satisfied is the person who has signed the within instrument; and, I have first made known to her the contents thereof, she did acknowledge that she signed and delivered the same as such officer aforesaid, and that the within instrument is the voluntary act and deed of such corporation.

LAWRENCE H. WAXMAN
NOTARY PUBLIC OF NEW JERSEY
MY COMMISSION EXPIRES JAN 6, 2015


April 10, 2012

THE PORT AUTHORITY OF NY & NJ

UPS EXPRESS MAIL Telephone 216-621-6600

Lillian D. Valenti
Director, Procurement

Mr. Mark E. Muglich, President
Ampco System Parking
1459 Hamilton Avenue
Cleveland, OH 44114

RE: AGREEMENT FOR PUBLIC PARKING LOT OPERATIONS AT JOHN F. KENNEDY INTERNATIONAL AIRPORT (JFK); LAGUARDIA AIRPORT (LGA); AND NEWARK LIBERTY INTERNATIONAL AIRPORT (EWR); CONTRACT NUMBER 4600005757; PURCHASE ORDER FOR JFK 4500041273; PURCHASE ORDER FOR EWR 4500041274; PURCHASE ORDER FOR LGA 4500041275; NOTICE TO EXERCISE 120 DAY EXTENSION PERIOD

Dear Mr. Muglich:

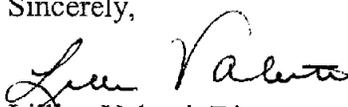
In accordance with PART I - CONTRACT SPECIFIC TERMS AND CONDITIONS, Section 2. entitled "Duration of Contract", the Port Authority of NY & NJ (the Port Authority) hereby extends the above referenced Contract for 120-day extension period effective May 15, 2012 through September 14, 2012. The charges in effect for this 120-day extension will be those in effect for the previous Contract option period without adjustment. All other terms and conditions of this Contract shall remain unchanged and in full force and effect.

Nothing herein shall be construed as a waiver by the Port Authority of any of its rights or remedies under the contract, or as the exercise by the Port Authority of any extension rights hereunder.

If not done so already, please submit an updated Certificate of Insurance to the attention of the General Manager, Risk Management, The Port Authority of NY & NJ, 225 Park Avenue South, 12th Floor, New York, NY 10003 Include Contract number 4600005757 on the certificate.

Your facility contact is Mr. Michael Chisolm who can be reached on 973-961-6844. If you should have any questions regarding this transaction, please contact Mr. Larry Waxman of my staff at 201-395-3451.

Sincerely,


Lillian Valenti, Director
Procurement Department

2 Montgomery Street, 3rd Floor
Jersey City, NJ 07302
T: 201 395 7477



THE PORT AUTHORITY OF NY & NJ

April 29, 2011

AMPCO SYSTEM PARKING
1459 Hamilton Avenue
Cleveland, OH 44114

Dear Sir/Madam:

**RE: EXECUTED CONSENT OF ASSIGNMENT FOR CONTRACT #4600005757,
PURCHASE ORDERS #4500041273 (JFK), #4500041274 (EWR) AND
#4500041275 (LGA)**

Enclosed please find a fully executed copy of the "Consent to Assignment" for your records.

If you have questions, please call me at (212) 435-3928.

Sincerely,

Sheri Ruffin
Assistant Procurement Support Specialist
Purchasing Services Division

Attachment

cc: Five Star Parking ✓

CONSENT TO ASSIGNMENT OF CONTRACTS

THIS AGREEMENT, made as of the 28th day of April, 2011, by THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY (hereinafter called "the Authority"), having an office for the transaction of business at 225 Park Avenue South, New York, NY 10003, and FIVE STAR PARKING (hereinafter called "the Assignor"), with an office at 515 South Flower Street, Suite 3200, Los Angeles, CA 90071 and AMPCO SYSTEM PARKING (hereinafter called "the Assignee"), with an office at 1459 Hamilton Avenue, Cleveland, OH 441144.

WITNESSETH, THAT:

WHEREAS, the Assignor desires to assign to the Assignee Purchase Orders 4500041273 (JFK), 4500041274 (EWR), and 4500041275 (LGA), under contract number 4600005757, made by and between the Authority and the Assignor, and hereinafter called "the Contract", and

WHEREAS, the Authority is willing to consent to such assignment on certain terms, provisions, covenants and conditions:

NOW, THEREFORE, in consideration of the covenants and mutual promises herein contained, the Authority, the Assignor and the Assignee hereby agree as follows:

1. The Assignor does hereby assign, transfer and set over to the Assignee, to its own proper use, benefit and behoof forever, the Contract, to have and to hold the same unto the Assignee, from the date hereof, for and during all the rest, residue, and remainder of the term of the Contract, subject nevertheless to all the terms, provisions, covenants and conditions therein contained. The Federal Identification Number of the Assignee is 95-2495556.
2. The Authority hereby consents to the foregoing assignment. Notwithstanding anything herein to the contrary, the granting of such consent by the Authority shall not be, or be deemed to operate as, a waiver of the requirement for consent or consents to each and every subsequent assignment by the Assignee or by any subsequent assignee.
3. The Assignee does hereby assume the performance of and does hereby agree to perform all the terms, provisions, covenants and conditions contained in the Contract to be performed on the part of the Contractor thereunder, as though the Assignee were the original signatory to the Contract.
4. All payments to be made by the Authority after the complete execution of this consent shall be made to the Assignee.
5. Neither the Commissioners of The Port Authority of New York and New Jersey nor any of them, nor any officer, agent or employee thereof, shall be charged personally by the Assignor or by the Assignee with any liability or held liable to either of them under any term or provision of this agreement, or because of its execution or attempted execution, or because of any breach or

attempted or alleged breach thereof.

IN WITNESS WHEREOF, the Authority, the Assignor and the Assignee have executed these presents as of the date first hereinabove set forth.

ASSIGNOR:

FIVE START PARKING

By [Signature]

Title Account Leader, Partner

Date April 25, 2011

[SEAL]

ASSIGNEE:

AMPCO SYSTEM PARKING

By [Signature]

Title PRESIDENT

Date 4/26/11

THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY

By [Signature]

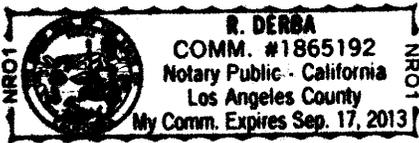
Title Manager, Purchasing Sewer

Date 4/28/11



STATE OF California)
COUNTY OF Los Angeles) SS

On the 25th day of April, 2011, before me personally came Harry Lomas to me known, who, being by me duly sworn, did depose and say that he resides at 515 S. Flower St. LA, CA 90071, that he is the Director of, INC., the corporation described in and which executed the foregoing instrument; that he knows the seal of said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation, and that he signed his name thereto by like order.



[Signature]
(Notarial signature and stamp)

STATE OF OHIO)
COUNTY OF CUYAHOGA) SS

*AMPCO SYSTEM PARKING
KH

On the 26th day of APRIL, 2011, before me personally came MARK E MUGLICH to me known, who, being by me duly sworn, did depose and say that he resides at 1459 HAMILTON AVE, CLEVELAND, OHIO 44114, that he is the _____ of SERVICES, INC.* the KH corporation described in and which executed the foregoing instrument; that he knows the seal of said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation, and that he signed his name thereto by like order.

KAREN M. HITCHCOX
NOTARY PUBLIC • STATE OF OHIO
Recorded in Cuyahoga County
My commission expires Aug. 26, 2015

[Signature]
(Notarial signature and stamp)

