FOI #13921

Duffy, Daniel

From: jhand@wbgllp.com
Sent: Monday, April 15, 2013 10:12 AM
To: Duffy, Daniel
Cc: Torres Rojas, Genara; Van Duyne, Sheree
Subject: Freedom of Information Online Request Form

Information:

First Name: Jared
Last Name: Hand
Company: Welby, Brady & Greenblatt, LLP
Mailing Address 1: 11 Martine Ave.
Mailing Address 2: 15th Fl.
City: White Plains
State: NY
Zip Code: 10606
Email Address: jhand@wbgllp.com
Phone: 914-428-2100
Required copies of the records: No

List of specific record(s):
1Any document or record relating to Atlantic's corporate structure and supporting the Port Authority's contention that such ownership is "pro forma" as alleged in its letter of July 20, 2011. 2Any document or record relied upon in determining that shareholders, members, managerial employees or others associated with Atlantic, who are not women, appear to be disproportionately responsible for the operation of the firm as alleged in the Port Authority's letters of July 20, 2011 and February 1, 2012. 3Any document, record, memorandum, or correspondence produce by the Port Authority, to any agency or entity other than Atlantic, regarding Atlantic's overall qualifications and ability to perform work from the period of July 2011 through April 2013.

THE PORT AUTHORITY OF NY & NJ

FOI Administrator

November 12, 2013

Mr. Jared Hand
Welby, Brady & Greenblatt LLP
11 Martine Avenue, 15th Floor
White Plains, NY 10606

Re: Freedom of Information Reference No. 13921

Dear Mr. Hand:

This is in response to your April 15, 2013 request, which has been processed under the Port Authority's Freedom of Information Code (the "Code", copy enclosed), for copies of various records related to the Port Authority's evaluation of Atlantic Reinforcing Concrete Company as a Women-owned Business Enterprise (WBE).

Material responsive to your request and available under the Code can be found on the Port Authority's website at http://www.panynj.gov/corporate-information/foi/13921-O.pdf.

Certain material to your responsive is exempt from disclosure pursuant to exemption (1) of the Code.

Please refer to the above FOI reference number in any future correspondence relating to your request.

Very truly yours,

Ann L. Qureshi
FOI Administrator

Enclosure

225 Park Avenue South, 17th Floor
New York, NY 10003
T: 212 435 3642
F: 212 435 7555

Thomas W. Lynam
(Ex. 1)

Experience

Atlantic Reinforcing Concrete — West Islip, NY
Supervisor — 2006-Present

- Supervision of manpower in field.
- Field decisions such as drawing changes and contract changes.
- Ordering material for project.
- All scheduling from general contractor to field placement for work scope and project goals.

Completed Jobs

• Newtown Creek DEP Sewer Plant	8500 Tons
• Port Jefferson Advanced Waste Water Treatment	500 Tons
• Huntington Sewer Plant	600 Tons
• Williamsburg Bridge Seismic Refit	300 Tons
• Manhattan Bridge Deck Replacement	200 Tons

James McCullagh — Bethpage, NY
General Forman — 2004-2006

- Ordering and preparing man power for daily operations.
- Scheduling steel trucks and cranes to upload material on site.
- Responsible for ordering all job related materials and equipment.
- Keeping all records such as extra work orders, project changes, drawings, indifferences and all other changes to projects and scheduling.
- Recording all time worked for personnel.

Wildlife Construction — Smithtown, NY
Deputy Forman — 1999-2004

- Coordinate men necessary to finish daily tasks.
- Reading blueprints to relay work tasks to work force.
- Manage time keeping.
- Loading floors and different areas of project with material.

Walter Construction — Elmsford, NY
Laborer — 1990-1999

- Installing iron at all different locations of project.
- Minor blueprint reading.
- Minor use of cranes and all other equipment.
- Unload steel trucks for projects.

Education

Metal lathers and Reinforcing iron workers apprentice program	New York, NY 1999-2003

ERIN T. LYNAM

(Ex. 1)

Experience

Atlantic Reinforcing Concrete Deer Park, NY
President 2006-Present

- Run everyday operations such as payroll, manage accounts and pay bills and hunt for jobs.
- Review estimates, calculate bid prices and estimate man power.
- Hold coordination meetings with company Foreman.
- Assemble and sign contracts.
- Meet with General contractors for weekly project outlook schedule.

JPMorgan Chase Bank Melville, NY
Production Assistant 2002-2006

- Provide administrative services for the Regional Vice President of Sales in the Home Mortgage Finance Department.
- Assist loan officers, branch managers, and sales production managers with loan applications, customer inquiries, and the distribution of promotional materials.
- Responsible for the maintenance of the internal filing and mailing system of the department.
- Assist in the preparation of monthly sales, expense, and audit report.
- Update and maintain personnel records of the department.

Mutual of America Life Insurance Company New York, NY
Senior Financial Analyst, Product Accounting 1996-2002

- Report to group manager, assisted in supervision of staff troubleshooting.
- Responsible for timely processing of all transactions and adjustments related to premium payments.
- Act as liaison to regional field offices and other internal departments, to resolve inquiries related to misapplied premiums.
- Work with internal and public auditors to reconcile fees receivable, documented custodial responsibilities and policy controls.
- Tracked unidentified remittances received and determined proper allotment of funds.

Flynn Elevator Company Long Island City, NY
Head Receptionist 1994-1996

- Responsible for welcoming potential and existing clients to the corporate offices and for handling customer service calls.
- Assisted company president with presentations, special events and conferences.
- Responsible for assisting field representatives with parts ordering, relaying job site information and dispatch.

Certification

New York State WBE- March 2010

Education

Briarcliff College of Business and Technology Patchogue, NY
Associates Degree, Business GPA: 4.0 1993-1994

Computer

Proficient in QuickBooks Premier, Microsoft Windows, Excel, MS Word and Power Point

Andrea Lynam

(Ex. 1)

EDUCATION

MAR 25 2011
Certification Coordinator
Office of Business & Job Opportunity

Masters of TESOL St. John's University, Queens, New York	5-06 GPA 4.0
Masters of Science in Elementary Education Dowling College, Oakdale, New York	5-01 GPA 4.0
Bachelor of Science Dowling College, Oakdale, New York	5-94 GPA 3.5

CERTIFICATION

New York State WBE- March 2010

Atlantic Reinforcing Concrete

Deer Park, New York
Vice President

- Assemble and sign contracts
- Review estimates, bid prices and man power
- Maintain relationships with bank, accountant and insurance company
- Set short and long term company goals
- Research ways to promote company
- Monitor and maintain equipment

TEACHING EXPERIENCE

New York State Initial Certification - TESOL - Grades K-12
New York State Permanent Certification- Grades N-6

Copiague Union Free School District

Copiague, New York
English as a Second Language 9-05 to present

- Stimulate learning through lessons that provide an understanding of the English Language for grades K-5
- Design activities that encourage students to implement speaking, listening, reading and writing of the English Language for grades K-5
- Implement the NYSESLAT for grades K-5

RELATED EXPERIENCES

Action Researcher, Summer School Teacher

COMPUTER EXPERIENCE

Windows XP, Microsoft Works, QuickBooks Premier, SmartBoard

REFERENCES

Available upon request

BY-LAWS

OF

Atlantic Reinforcing Concrete Company, Inc.

Incorporated under the Business Corporation Law of the State of New York

1. PRINCIPAL OFFICE

(1.1) Initial Location. The principal office of the corporation shall initially be located at Andrea Lynam
803 Tanglewood Road
West Islip, New York 11795

(1.2) Change of Location. The board of directors may, upon reasonable written notice to all shareholders, relocate the principal office of the corporation.

(1.3) Other Officers. In addition to its principal office, the corporation may have such other offices, either within or without the state of incorporation, as the board of directors may designate.

2. DIRECTORS

(2.1) Number. The number of directors shall be that number as may from time to time be fixed by the board of directors, but not less than the minimum number required by law.

(2.2) Qualification. No person shall serve as a director unless such person is at least 18 years of age.

(2.3) Notices. Upon taking office, each director shall file with the secretary a written designation of the address that the director desires to be used for the purpose of giving notices to him/her. Until the director shall have effectively done so, he/she shall be deemed to have designated either the principal office of the corporation or any other address that the sender of the notice could reasonably believe to be an appropriate address. Any designated address may be redesignated by similar filing with the secretary. The secretary shall give each of the other directors prompt notice of every designation or re designation filed. The designation or re designation shall be effective three business days after the secretary's action or upon earlier receipt. Any notice to a director shall be valid if sent to either (a) the director's designated address or (b) any other address used in good faith unless it be shown that prejudice resulted from use of such other address. All notices must be in writing. Any notice -may be delivered by hand or sent by telecommunications device, by mail or by similar means. If a notice is sent by registered mail or return receipt requested, another copy shall at the same time be sent by ordinary first class mail.

(2.4) Resignation. A director may resign at any time by giving notice to each of the other directors. Unless otherwise specified, the notice shall be effective immediately and acceptance shall not be necessary to make it effective. A director need not assign cause for resigning.

(2.5) Removal. A director may be removed by the shareholders without cause or by the board of directors with cause.

3. BOARD OF DIRECTORS

(3.1) Regular Meetings. A regular meeting shall be held immediately after and at the same place as the annual meeting of shareholders. The board of directors may provide for other regular meetings. Notice need not be given of any regular meeting.

(3.2) Special Meetings. The president or any two directors may call a special meeting upon not less than 5 business days notice to every director of the time and place of the special meeting. The special meeting notice does not have to specify the business to be transacted.

(3.3) Adjorned Meetings. Whether or not a quorum is present, a majority of the directors present may adjourn any meeting to such time and place as they shall decide. Notice of any adjourned meeting need not be given. At any adjourned meeting, whether adjourned once or more, any business may be transacted that might have been transacted at the meeting of which it is an adjournment. Additional business may also be transacted if proper notice shall have been given.

(3.4) Organizations. The chairperson of the meeting shall be the president if taking part in the meeting or, if not, any director elected by a majority of the directors present. The secretary of the meeting shall be the secretary if taking part in the meeting or, if not, any director appointed by the chairman of the meeting.

(3.5) Committees. The board of directors may, by resolution passed by a majority of the full board of directors (a) designate three or more of its number to constitute an executive committee, or one or more other committees, which, so far as may be permitted by law and to the extent and in that manner provided in said resolution, shall

have and may exercise, between meetings of the board of directors, the powers of the board of directors in the management of the affairs and business of the corporation, (b) at any time change the members of any such committee, (c) fill vacancies in any such committee, and (d) discharge any such committee, with or without cause. The board of directors may provide for regular meetings of any such committee with or without notice as the board of directors may prescribe. To the extent authority of the board of directors has been delegated to any such committee, any reference in these by-laws to the board of directors shall be deemed a reference to such committee.

(3.6) Telecommunications Participation. Any one or more directors may participate in a meeting of the board or any committee by means of a conference telephone or other type of telecommunications equipment allowing persons participating in the meeting to hear each other at the same time.

(3.7) Regulations. The board of directors may adopt rules and regulations, not inconsistent with law, the certificate of incorporation or these by-laws, for the conduct of its meetings and the management of all aspects of the affairs of the corporation.

4. SHARES AND CERTIFICATES

(4.1) Form of Certificates. Certificates representing shares shall be in the form determined by the board of directors. All certificates issued shall be consecutively numbered or otherwise appropriately identified.

(4.2) Share Transfer Ledger. There shall be kept a share transfer ledger in which shall be entered full and accurate records including the names and addresses of all shareholders, the number of shares issued to each shareholder and the dates of issuance. All transfers of shares shall be promptly reflected in the share transfer ledger. Unless otherwise directed by the board of directors, the share transfer ledger shall be kept at the principal office of the corporation.

(4.3) Transfer of Shares. Upon (a) receipt of the certificate representing the shares to be transferred, either duly endorsed or accompanied by proper evidence of succession, assignment or authority to transfer, (b) payment of any required transfer taxes, and (c) payment of any reasonable charge the board of directors may have established, the surrendered certificate shall be cancelled and a new certificate or certificates shall be issued to the person(s) entitled to it.

(4.4) Replacement Certificates. Replacement certificates will be issued at the request of the shareholder upon payment of any reasonable charge the board of directors may have established. In case of a lost, mislaid, destroyed or mutilated

certificate, proof of facts, by affidavit or otherwise, may also be required, as may be a bond or other proper indemnification for the corporation and its agents.

(4.5) Record Owner to be Treated as Owner. Unless otherwise directed by a court of competent jurisdiction, the corporation shall treat the holder of record of any share as the holder in fact and accordingly shall not recognize any equitable or other claim to or interest in the shares on the part of any other persons, whether or not it shall have express or other notice of it.

5. SHAREHOLDER'S MEETINGS

(5.1) Annual Meeting. The annual meeting of the shareholders shall be held on the third Tuesday in March of each year at 10 AM. If the day fixed for the annual meeting is a Saturday, Sunday or holiday at the place it is to be held, the meeting shall be held on the following day that is not such a day. Unless otherwise stated in the notice of meeting pursuant to direction of the board of directors, the annual meeting shall be held at the principal office of the corporation.

(5.2) Special Meetings. A special meeting of the shareholders may be called by any two or more directors, the president or the holders of no less than 10% of all shares entitled to vote at the meeting.

(5.3) Adjourned Meetings. Whether or not a quorum is present, a majority in voting power of the shareholders present in person or by proxy and entitled to vote may adjourn any meeting to a time and place as they shall decide. Notice of any adjourned meeting need not be given. At any adjourned meeting, whether adjourned once or more, any business may be transacted that might have been transacted at the meeting of which it is an adjournment. Additional business may also be transacted if proper notice shall have been given.

(5.4) Organization. The president shall be chairman of the meeting. The secretary shall be secretary of the meeting. If neither the president nor any vice president is present, the shareholders shall choose a chairman of the meeting. If neither the secretary nor any assistant secretary is present, the chairman of the meeting shall appoint a secretary of the meeting.

(5.5) Order of Business. The order of business shall be as determined by the chairman of the meeting, but the order may be changed by a majority in voting power of the shareholders present in person or by proxy and entitled to vote. Unless otherwise

determined as aforesaid, the order shall be as follows:

1. Roll call.
2. Proof of notice of meeting or waiver of notice.
3. Reading of minutes of preceding meeting.
4. Reports of officers.
5. Reports of committees.
6. Election of directors.
7. Unfinished business.
8. New business.

(5.6) Voting. Upon demand of any shareholder, voting shall be by ballot, in which event each ballot shall be signed by the shareholder or his proxy and shall state the number shares vot ed. Otherwise, voting need not be in writing.

6. OFFICERS

(6.1) Additional Officers. In addition to the president, secretary, treasurer and any other officers required by law, the corporation may have one or more vice presidents elected by the board of directors, one of whom may be designated as executive vice president. The corporation may also have such other or assistant officers as may be elected by, or appointed in a manner prescribed by, the board of directors.

(6.2) Seniority. The executive vice president, if there is one, shall be deemed senior to all other vice presidents. Unless otherwise determined by, or under rules prescribed by, the board of directors, seniority of any officer shall be determined by length of continuous service in that office.

(6.3) Continuation of Office. Unless otherwise provided by the board of directors, every officer shall serve until death, incapacity, resignation or removal by the board of directors. Any resignation or removal shall be without prejudice to any contractual rights of the corporation or the officer.

(6.4) Duties in General. Subject to these by-laws, the authority and duties of all officers shall be determined by, or in the manner prescribed by, the board of directors. Except as may be specifically restricted by the board of directors, any officer may delegate any of his/her authority and duties to any subordinate officer.

(6.5) Duties of the President. The president shall be the principal executive officer of the corporation and, subject to the control of the board of directors, shall in general supervise and control all of the business and affairs of the corporation. The president may sign, with the secretary or any other proper officer of the corporation

thereunto authorized by the board of directors, certificates for shares of the corporation, any deeds, mortgages, bonds, contracts, or other instruments that the board of directors has authorized to be executed, except in cases where the signing and execution shall be expressly delegated by the board of directors or by these by-laws to some other officer or agent of the corporation or shall be required by law to be otherwise signed or executed, and in general shall perform all duties incident to the office of the president and such other duties as may be prescribed by the board of directors from time to time.

(6.6) Duties of Vice Presidents. In the absence or incapacity of the president, the senior vice president shall perform the duties of the president and, when so acting, shall have all the powers of and be subject to all the restrictions upon the president. Each vice president shall perform any other duties as may be assigned by the president or by the board of directors.

(6.7) Duties of Secretary. The secretary shall keep the minutes of the shareholders' and the directors' meetings in one or more books provided for that purpose, see that all notices are duly given in accordance with the provisions of these by-laws or as otherwise required, be custodian of the corporate records and of the seal of the corporation, keep a register of the post office addresses of each shareholder, have general charge of the share transfer books of the corporation, and in general perform all duties incident to the office of secretary and other duties as may be assigned by the president or by the board of directors.

(6.8) Duties of Treasurer. If required by the board of directors, the treasurer shall give a bond for the faithful discharge of his/her duties in a sum and with any surety or sureties as the board of directors shall determine. The treasurer shall have charge and custody of and be responsible for all funds and securities of the corporation, receive and give receipts for monies due and payable to the corporation from any source whatsoever, and deposit all such monies in the name of the corporation in the banks, trust companies or other depositories as shall be selected in accordance with these by-laws, and in general perform all the duties incident to the office of treasurer and such other duties as may be assigned by the president or the board of directors.

(6.9) Salaries. No officer shall receive any salary unless provided or authorized by the board of directors. No officer shall be prevented from receiving a salary by reason of the fact that he/she is a director.

7. SEAL

(7.1) Form. The seal of the corporation
Shall be in the form impressed in the margin.

(7.2) Use. The seal may be used by causing it to be impressed directly on the instrument or writing to be sealed, or upon an adhesive substance annexed. The seal on certificates for shares or other documents may be a facsimile, engraved or imprinted.

8. AMENDMENTS

(8.1) By Board. These by-laws may be amended or repealed by the board of directors.

Organizational Meeting

At the organizational meeting on February 25, 2007 the attached Bylaws were adopted.

The following officers were elected:

Erin Lynam	President
Andrea Lynam	Secretary/Treasurer
Thomas Lynam	Vice President
Roger Lynam	Vice President

In addition to the above shares were issued to the following shareholders:

Erin Lynam	51 shares
Andrea Lynam	51 shares
Thomas Lynam	49 shares
Roger Lynam	49 shares

The shareholders voted to elect to file for a small business corporation with the New York State Department of Taxation and Finance.

Dated: February 27, 2007

MINUTES OF

THE FIRST MEETING OF SHAREHOLDERS

OF

Atlantic Reinforcing Concrete Company, Inc.

The first meeting of the shareholders was held on February 25, 2007 at 803 Tanglewood Road, West Islip, New York 11795.

The meeting was duly called to order by the president who stated the object of the meeting.

The secretary then read the roll of the shareholders as they appear in the share record book of the corporation and reported that a quorum of the shareholders was present.

The secretary then read a waiver of notice of meeting signed by all the shareholders and on motion duly made, seconded and carried it was ordered that the said waiver be appended to the minutes of this meeting.

The president then asked the secretary to read the Certificate of Incorporators' Action and the Certificate of Directors' Action.

On motion duly made, seconded and unanimously carried the following resolution was adopted:

> WHEREAS, the Certificate of Incorporators' Action and the Certificate of Directors' Action have been read to this meeting and
>
> WHEREAS, in the Certificate of Incorporators' Action and the Certificate of Directors' Action by-laws were adopted, it is
>
> RESOLVED that this meeting hereby approves, ratifies and adopts the said by-laws of the corporation, and it is

FURTHER RESOLVED that all of the acts taken and the decisions made in the Certificate of Incorporators' Action and the Certificate of Directors' Action are Approved and ratified, and it is

FURTHER RESOLVED, that the signing of these minutes shall constitute full ratification thereof and waiver of notice of the meeting by the signatories.

There being no further business, the meeting was adjourned.

Dated: February 25, 2007

The following is appended hereto:

Waiver of notice of meeting.

NUMBER 3

SHARES 49

INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

The Corporation is authorized to issue 200 Common Shares — No Par Value

This Certifies that THOMAS LYNAM is the owner of FORTY NINE SHARES ********** fully paid and non-assessable Shares of the above Corporation transferable only on the books of the Corporation by the holder hereof in person or by duly authorized Attorney upon surrender of this Certificate properly endorsed.

In Witness Whereof, the said Corporation has caused this Certificate to be signed by its duly authorized officers and to be sealed with the Seal of the Corporation.

Dated 2-25-07

ANDREA LYNAM
SECRETARY-TREASURER

ERIN LYNAM
PRESIDENT

A SHAREHOLDER AGREEMENT RESTRICTS THE SALE OF SHARES OF ATLANTIC REINFORCING

I, Thomas Lynam, hereby give, without any consideration, to my wife, Andrea Lynam, all my right, title and interest in the forty nine (49) shares represented by the within Certificate. I hereby irrevocably constitute and appoint Joseph C. Scala, Attorney to transfer the said shares on the books of the Corporation

Dated: May 1, 2010

Thomas Lynam

On May 1, 2010, before me came Thomas Lynam, to me known to be the individual described in and who executed the foregoing instrument and acknowledged that he executed the same.

Notary Public

Joseph C. Scala
Notary Public State of New York
Certificate Filed Saratoga County
Reg. No.: 02SC6173778
My Commission Expires Sept 04th, 2011

I, Andrea Lynam, hereby accept, from my husband, Thomas Lynam, the gift of all his right, title and interest in the forty nine (49) shares represented by the within Certificate. I hereby irrevocably constitute and appoint Joseph C. Scala, Attorney to transfer the said shares on the books of the Corporation

Dated May 1, 2010

Andrea Lynam

On May 1, 2010, before me came Andrea Lynam, to me known to be the individual described in and who executed the foregoing instrument and acknowledged that he executed the same.

Notary Public

Joseph C. Scala
Notary Public State of New York
Certificate Filed Saratoga County
Reg. No.: 02SC6173778
My Commission Expires Sept 04th, 2011

NUMBER 1

SHARES 49

INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

The Corporation is authorized to issue 200 Common Shares — No Par Value

This Certifies that ROGER LYNAM is the owner of FORTY NINE SHARES fully paid and non-assessable Shares of the above Corporation transferable only on the books of the Corporation by the holder hereof in person or by duly authorized Attorney upon surrender of this Certificate properly endorsed.

In Witness Whereof, the said Corporation has caused this Certificate to be signed by its duly authorized officers and to be sealed with the Seal of the Corporation.

Dated 2-25-07

ANDREA LYNAM
SECRETARY-TREASURER

ERIN LYNAM
PRESIDENT

A SHAREHOLDER AGREEMENT RESTRICTS THE SALE OF SHARES OF ATLANTIC REINFORCING

I, Roger Lynam, hereby give, without any consideration, to my wife, Erin Lynam, all my right, title and interest in the forty nine (49) shares represented by the within Certificate. I hereby irrevocably constitute and appoint Joseph C. Scala, Attorney to transfer the said shares on the books of the Corporation

Dated: May 1, 2010

Roger Lynam

On May 1, 2010, before me came Roger Lynam, to me known to be the individual described in and who executed the foregoing instrument and acknowledged that he executed the same.

Notary Public

Joseph C. Scala
Notary Public State of New York
Certificate filed Suffolk County
Reg. No. 02SC6173778
My Commission Expires Sept 04th, 2011

I, Erin Lynam, hereby accept, from my husband, Roger Lynam, the gift of all his right, title and interest in the forty nine (49) shares represented by the within Certificate. I hereby irrevocably constitute and appoint Joseph C. Scala Attorney to transfer the said shares on the books of the Corporation.

Dated May 1, 2010

Erin Lynam

On May 1, 2010, before me came Erin Lynam, to me known to be the individual described in and who executed the foregoing instrument and acknowledged that he executed the same.

Notary Public

Joseph C. Scala
Notary Public State of New York
Certificate filed Suffolk County
Reg. No. 02SC6173778
My Commission Expires Sept 04th, 2011

NUMBER

SHARES 51

INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

The Corporation is authorized to issue 200 Common Shares — No Par Value

This Certifies that ERIN LYNAM is the owner of FIFTY ONE SHARES ********** fully paid and non-assessable Shares of the above Corporation transferable only on the books of the Corporation by the holder hereof in person or by duly authorized Attorney upon surrender of this Certificate properly endorsed.

In Witness Whereof, the said Corporation has caused this Certificate to be signed by its duly authorized officers and to be sealed with the Seal of the Corporation.

Dated 2-25-07

ANDREA LYNAM
SECRETARY

ERIN LYNAM
PRESIDENT

NUMBER

SHARES

INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

The Corporation is authorized to issue 200 Common Shares — No Par Value

This Certifies that ANDREA LYNAM is the owner of FIFTY ONE SHARES ********** fully paid and non-assessable Shares of the above Corporation transferable only on the books of the Corporation by the holder hereof in person or by duly authorized Attorney upon surrender of this Certificate properly endorsed.

In Witness Whereof, the said Corporation has caused this Certificate to be signed by its duly authorized officers and to be sealed with the Seal of the Corporation.

Dated 2-25-07

ANDREA LYNAM
SECRETARY-TREASURER

ERIN LYNAM
PRESIDENT

NUMBER

SHARES

INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

The Corporation is authorized to issue 200 Common Shares — No Par Value

This Certifies That **SPECIMEN** is the owner of fully paid and non-assessable Shares of the above Corporation transferable only on the books of the Corporation by the holder hereof in person or by duly authorized Attorney upon surrender of this Certificate properly endorsed.

In Witness Whereof, the said Corporation has caused this Certificate to be signed by its duly authorized officers and to be sealed with the Seal of the Corporation.

Dated

SECRETARY PRESIDENT

	NAME OF CERTIFICATE HOLDER	PLACE OF RESIDENCE	TIME BECAME OWNER	CERTIFICATES ISSUED		FROM WHOM TRANSFERRED (If Original Issue Enter As Such)
				CERTIF. NOS.	NO. SHARES*	
	Andrea Lynam		2/25/07	4	51	Original
	Thomas Lynam		2/25/07	3	49	Original
A	Erin Lynam	(Ex. 1)	2/25/07	2	51	original
	Roger Lynam		2/25/07	1	49	original
B						
C						
D						
E						
F						
G						

VOTING AGREEMENT
BETWEEN SHAREHOLDERS

Restricting Transferability of Shares and Giving Corporation Right to Purchase Shares of Deceased Shareholder

This agreement, dated May 1, 2010, between **Erin Lynam**, of 401 Oakwood Avenue, West Islip, New York, 11795, **Andrea Lynam**, of 803 Tanglewood Road, West Islip, New York, 11795, and **Atlantic Reinforcing Concrete Company, Inc.**, a New York corporation having its principal place of business at 101 Grand Boulevard, Unit #7, Deer Park, New York 11729, (hereinafter "Corporation").

The Corporation has an authorized capitalization of 200 shares without par value, of which 200 shares are now issued and outstanding. The individual parties own such issued and outstanding shares of the Corporation as follows:

Erin Lynam	100 shares
Andrea Lynam	100 shares

The individual parties consider it to be in the best interests of the shareholders and the Corporation to impose certain restrictions and obligations on the shares of the Corporation, and believe that their mutual interests will be further promoted if the shares held by them continue to be held by those active in the actual operation of the business.

THEREFORE, in consideration of the above and further mutual promises set forth below, the parties agree as follows:

OFFICERS AND DIRECTORS

The Board of Directors of the Corporation shall consist of Erin Lynam and Andrea Lynam. The officers shall be as follows:

President:	Erin Lynam
Secretary:	Andrea Lynam
Treasurer:	Andrea Lynam

VOTING

So long as the parties remain shareholders, they will each vote their respective shares for the election of the others as Director of the Corporation, and will vote at all meetings of the

shareholders, as they agree, so as to carry out the terms and provisions of this agreement. Should they fail to agree their differences shall be determined by arbitration under the then-existing rules of the American Arbitration Association.

RESTRICTION ON THE TRANSFERABILITY OF SHARES

The Parties each agree that they will not sell, assign, pledge, give away or otherwise transfer or encumber any of their respective shares that they now, or may in the future, own or hold, except pursuant to this agreement. The Corporation will not transfer or recognize any transfer of shares except in compliance with this agreement.

Disposition of Shares During Lifetime

Should any party desire to sell or otherwise transfer her shares, she shall offer to sell all of her shares to the Corporation, and the Corporation shall accept the offer and purchase all of the shares at the purchase price determined by the Corporation pursuant to this paragraph. The selling shareholder shall give notice in writing to the Corporation that she offers to sell some or all of her shares. Immediately upon receipt of this notice, the Corporation shall authorize it's accountant to calculate the price per share of the shares to be purchased as of the date of receipt of the offer to sell. The Corporation shall also send to the selling shareholder an acceptance of the offer and also a statement that the Corporation has authorized its accountant to calculate the price per share of the shares to be purchased as of the date of receipt of the offer to sell. The purchase price, as determined by the accountant, will be sent by the Corporation to the selling shareholder within fifteen (15) business days from the date of the Corporations mailing of the acceptance notice.

Right of Corporation to Purchase Shares on Death of Shareholder

Upon the death of any of the individual parties, the personal representative or representatives of the deceased shareholder shall immediately, upon issuance of Letters Testamentary or Letters of Administration, deliver to the Corporation a copy of such Letters and shall offer to sell all of her shares to the Corporation, and the Corporation shall accept the offer and purchase all of the shares at the purchase price determined by the Corporation pursuant to this paragraph. Immediately upon receipt of the Letters, the Corporation shall authorize it's accountant to calculate the price per share of the shares to be purchased as of the date of receipt of the Letters. The Corporation shall also send to the personal representative an acceptance of the offer and also a statement that the Corporation has authorized its accountant to calculate the price per share of the shares to be purchased as of the date of receipt of the Letters. The purchase price, as determined by the accountant, will be sent by the Corporation to the personal representative within fifteen (15) business days from the date of the Corporations mailing of the acceptance notice.

Calculation of Price Per Share

If any shareholder deciding to sell her shares during her lifetime, or any personal representative of a shareholder upon her death, disputes the value of the shares, as determined by the Corporation's authorized accountant, the parties shall proceed as follows: The party disputing the value shall hire their own accountant to calculate the price per share to be purchased as of the date of receipt of the offer to sell or the date of receipt of Letters. That calculated price shall be delivered to the Corporation within fifteen (15) business days from the date the Corporation provides notice of the original purchase price. If the difference in the price calculations as determined by the two (2) accountants is not greater than ten (10) per cent, the parties will average the two (2) prices and that average calculated price shall constitute the purchase price for which the shares will be exchanged between the parties. If the difference in the price calculation as determined by the two (2) accountants is greater than ten (10) per cent, the two (2) accountants will confer and will choose a third accountant. The third accountant shall have no affiliation with any of the parties, or the Corporation, and shall be unbiased and objective. Said third accountant shall calculate the price per share to be purchased as of the date of receipt of the offer to sell or Letters, and shall forward that calculation to the parties. Upon receipt of said calculation, the parties shall average the three (3) accountant's calculations of price and that average calculated price shall constitute the purchase price for which the shares will be exchanged between the parties. That purchase price will be immediately sent to the selling shareholder or representative.

PURCHASE OF SHARES BY THE CORPORATION

Within fifteen (15) business days of the notice to the shareholder, or the shareholders representative, of the purchase price as set forth above, the Corporation and the shareholder, or the shareholders representative, shall exchange all shares for the full amount of the purchase price.

RATIFICATION BY CORPORATION

At the first meeting of shareholders held after the date of this agreement, this agreement shall be submitted to the meeting and a resolution adopted by which the Corporation accepts and ratifies the agreement. The by-laws of the Corporation shall be made to conform to the provisions of this agreement. Should a conflict arise, this agreement will control.

DEFINITION AND LEGEND

The term "shares" refers to all the shares of the Corporation owned by the individual parties at the time of execution of this agreement, any shares issued in the future in exchange by way of reclassification of shares, merger, consolidation, reorganization, recapitalization or otherwise,

and any additional shares issued to the respective individual parties by reason of dividends paid by share distributions or increase in the outstanding shares or otherwise.

Each of the respective individual parties shall submit the certificates for shares now owned by them to the Corporation for imprinting of the following legend:

"This certificate and the share or shares it represents is held subject to the provisions of an agreement dated May 1, 2010, a copy of which agreement is on file and may be examined at the office of the Corporation."

NOTICES

All notices and offers required to be made under this agreement shall be in writing and shall be forwarded to the appropriate parties (including the personal representative or representatives of any offering party) by registered mail addressed to the individual parties at their respective residences, to the Corporation at its principal office, and to the personal representative or representatives of any offering party at their respective residences. The mailing of any notice or offer or the acceptance or rejection of any notice or offer shall be deemed the effective date of such notice or offer or such acceptance or rejection.

MODIFICATIONS

All prior agreements relating to the sale or transfer of the shares of stock of the Corporation owned by the individual parties are hereby cancelled. This agreement constitutes the entire understanding among the parties and no modification, discharge, or waiver, in whole or in part, of any of its provisions shall be valid, unless in writing, signed by the party against whom the same is sought to be enforced. This agreement shall be binding upon and shall inure to the benefit of the parties and their legal successors, including, without limitation, all executors, administrators, receivers, committees, other personal representatives, transferees of interest, and all other legal successors, and shall, in addition, be binding upon all persons who, whether in breach of this agreement or otherwise, have or claim an interest in the shares of the Corporation or are in possession of a certificate representing shares in the Corporation, or any other evidence of an interest in the shares of the Corporation.

TERMINATION OF AGREEMENT

This agreement shall be terminated upon a determination by the holders of all of the shares of outstanding shares entitled to vote, at a meeting of the shareholders, that they desire to terminate this agreement.

Signature Page to Follow

IN WITNESS WHEREOF, the individual parties have subscribed their names, and the Corporation has caused this agreement to be signed by an authorized officer, and the corporate seal has been affixed as of the date first written above.

(*Corporate Seal*)

Attest:

Andrea Lynam, Secretary

Erin Lynam

Andrea Lynam

NYS-45-ATT (2/11) Quarterly Combined Withholding, Wage Reporting, And Unemployment Insurance Return — Attachment

61110113

Withholding identification number:

Employer legal name:

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

Mark an X in the applicable box(es):

A. Original or Amended return

Jan 1 - Mar 31	Apr 1 - Jun 30	July 1 - Sep 30	Oct 1 - Dec 31	Tax Year
X				10
1	2	3	4	YY

B. Other wages only reported on this page .....

C. Seasonal employer .....

Annual wage and withholding totals

If this return is for the 4th quarter or the last return you will be filing for the calendar year, complete columns d and e.

Quarterly employee/payee wage reporting information

(Do not enter negative numbers in columns c, d, and e; see instructions)

a Social security number	b Last name, first name, middle initial	c UI remuneration paid this quarter	d Gross federal wages or distribution (see instructions)	e Total NYS, NYC and Yonkers tax withheld
(Ex. 1)	Amrhein, Joseph M	534.94		
	Belmar, Paul	2443.63		
	Bernius, Jonathan	542.60		
	Birmingham, Mark	382.11		
	Cammaratta, Ronald	3715.33		
	Ciccariello, Joseph	439.20		
	Daly, Paul	15584.46		
	FLAHERTY, TOM	3715.33		
	Gaines, Simon P	410.77		
	Gresser, Michael R	2668.06		
	Happich, James	2169.35		
	KIRWIN, JAMES	1545.98		
	LYNAM, ANDREA	9750.00		
	Lynam, Brian	7771.96		
	LYNAM, ERIN T	17745.00		
	Lynam, Kevin	349.09		

Page No. 1 of 2 Total this page only 69767.81

If first page, enter grand totals of all pages 127694.94

Contact information (see instructions)	Name	Daytime telephone number
	ERIN LYNAM	

For office use only

Postmark

Received date

Mail to:
NYS EMPLOYMENT TAXES
PO BOX 4119
BINGHAMTON NY 13902-4119

NYWA0301 03/09/11

NYS-45-ATT (2/11) Quarterly Combined Withholding, Wage Reporting, And Unemployment Insurance Return — Attachment

61110113

Withholding identification number:

Employer legal name:

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

Mark an X in the applicable box(es):

A. Original or Amended return

Jan 1 - Mar 31	Apr 1 - Jun 30	July 1 - Sep 30	Oct 1 - Dec 31	Tax Year
X				10
1	2	3	4	YY

B. Other wages only reported on this page .....

C. Seasonal employer .....

Annual wage and withholding totals

If this return is for the 4th quarter or the last return you will be filing for the calendar year, complete columns d and e.

Quarterly employee/payee wage reporting information

(Do not enter negative numbers in columns c, d, and e; see instructions)

a Social security number	b Last name, first name, middle initial	c UI remuneration paid this quarter	d Gross federal wages or distribution (see instructions)	e Total NYS, NYC and Yonkers tax withheld
(Ex. 1)	LYNAM, THOMAS W	21835.31		
	Mai, Wei Dong	10759.07		
	PAYNE, KEVIN	3902.36		
	PROKOPIAK, LEON	1969.42		
	Reid, William	698.18		
	Rodriguez, Jerry	293.12		
	ROJAS, JASON	6121.56		
	Sin, Lien Hoa	6782.33		
	Spink, James J	1545.98		
	Valdemira, Anthony	1122.08		
	Wang, Jia Qiang	1047.27		
	Yu, Ken	1850.45		

Page No. 2 of 2 Total this page only 57927.13

If first page, enter grand totals of all pages .....

Contact information (see instructions)	Name	Daytime telephone number
	ERIN LYNAM	

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Mail to:
NYS EMPLOYMENT TAXES
PO BOX 4119
BINGHAMTON NY 13902-4119

NYWA0301 03/09/11

NYS-45-ATT Quarterly Combined Withholding, Wage Reporting, And Unemployment Insurance Return – Attachment

(5/10)

61010116

Withholding identification number:

Employer legal name:

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

Mark an X in the applicable box(es):

A. Original or Amended return

Jan 1 - Mar 31	Apr 1 - Jun 30	July 1 - Sep 30	Oct 1 - Dec 31	Tax Year
1	2	3	4	10 YY
			X	

B. Other wages only reported on this page . . . . . .

C. Seasonal employer . . . . . .

Annual wage and withholding totals

If this return is for the 4th quarter or the last return you will be filing for the calendar year, complete columns d and e.

Quarterly employee/payee wage reporting information

(Do not enter negative numbers in columns c, d, and e; see instructions)

a Social security number	b Last name, first name, middle initial	c UI total remuneration/gross wages paid this quarter	d Gross federal wages or distribution (see instructions)	e Total NYS, NYC and Yonkers tax withheld
(Ex. 1)	Lynam, Brian	20364.63	60158.72	
	LYNAM, ERIN T	17745.00	70980.00	
	Lynam, Kevin		698.18	
	LYNAM, THOMAS W	23896.60	92946.63	
	Lyver, Daniel		349.09	
	Mai, Wei Dong	28439.58	86263.46	
	McLaughlin, Francis		693.28	
	McLaughlin, Frank	13568.48	13568.48	
	Mele, Joseph	12132.40	12132.40	
	Molnar, Thomas		693.28	
	Moore, Bryan		1733.20	
	NcMurray, Gerald		693.28	
	Nixon, Jodi		2352.00	
	Nuttall, Michael	2327.44	2327.44	
	O'Connell, John		2343.89	
	OConnell, James	1733.20	4148.13	
Page No. 4 of 6	Total this page only	120207.33	352081.46	
	If first page, enter grand totals of all pages			

Contact information (see instructions)	Name	Daytime telephone number
	ERIN LYNAM	

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NYWA0301 08/23/10

NYS-45-ATT Quarterly Combined Withholding, Wage Reporting, And Unemployment Insurance Return – Attachment

(5/10)

61010116

Withholding identification number:

Employer legal name:

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

Mark an X in the applicable box(es):

A. Original or Amended return

Jan 1 - Mar 31	Apr 1 - Jun 30	July 1 - Sep 30	Oct 1 - Dec 31		Tax Year
1	2	3	4	X	10 YY

B. Other wages only reported on this page . . . . . .

C. Seasonal employer . . . . . .

Annual wage and withholding totals

If this return is for the 4th quarter or the last return you will be filing for the calendar year, complete columns d and e.

Quarterly employee/payee wage reporting information

(Do not enter negative numbers in columns c, d, and e; see instructions)

a Social security number	b Last name, first name, middle initial	c UI total remuneration/gross wages paid this quarter	d Gross federal wages or distribution (see instructions)	e Total NYS, NYC and Yonkers tax withheld
(Ex. 1)	Gibbs, Kenny		3676.73	
	Glasson, Donald		2438.73	
	Gresser, Michael R	22202.83	61810.56	
	Gressor, Kevin	18891.88	56698.62	
	Hafner, Terrance P	787.80	12308.26	
	Happich, James	11723.86	39357.54	
	Harper, Theodore		1047.27	
	Hendricks, Rogelio H		5830.93	
	Hernandez, Aureliamo	7452.76	15871.16	
	Hughes, Ken		2443.63	
	Johnson, Peter		920.01	
	Kielmann, Kenneth		350.48	
	KIRWIN, JAMES	15301.68	36294.41	
	Lewis, Marvin		713.76	
	Lundie, Vicki	4023.00	6007.50	
	LYNAM, ANDREA	11976.00	43718.10	
	Total this page only	92359.81	289487.69	
	If first page, enter grand totals of all pages			

Page No. 3 of 6

Contact information (see instructions)	Name	Daytime telephone number
	ERIN LYNAM	

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BINGHAMTON NY 13902-4119

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Postmark	Received date

NYWA0301 09/23/10

NYS-45-ATT Quarterly Combined Withholding, Wage Reporting, And Unemployment Insurance Return – Attachment

(5/10)

61010116

Withholding identification number:

Employer legal name:

ATLANTIC REINFORCING CONCRETE COMPANY, INC.

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A. Original or Amended return

Jan 1 - Mar 31	Apr 1 - Jun 30	July 1 - Sep 30	Oct 1 - Dec 31	Tax Year
1	2	3	4	YY
		X		10

B. Other wages only reported on this page . . . . . .

C. Seasonal employer . . . . . .

Annual wage and withholding totals

If this return is for the 4th quarter or the last return you will be filing for the calendar year, complete columns d and e.

Quarterly employee/payee wage reporting information

(Do not enter negative numbers in columns c, d, and e; see instructions)

a Social security number	b Last name, first name, middle initial	c UI total remuneration/gross wages paid this quarter	d Gross federal wages or distribution (see instructions)	e Total NYS, NYC and Yonkers tax withheld
(Ex. 1)	Gibbs, Kenny	1931.28		
	Glasson, Donald	693.28		
	Gresser, Michael R	23386.98		
	Gressor, Kevin	20776.09		
	Hafner, Terrance P	551.46		
	Happich, James	10129.29		
	Hendricks, Rogelio H	1646.91		
	Iernandez, Aureliamo	8418.40		
	Johnson, Peter	920.01		
	KIRWIN, JAMES	6006.75		
	Lundie, Vicki	1984.50		
	LYNAM, ANDREA	12242.10		
	Lynam, Brian	16451.89		
	LYNAM, ERIN T	17745.00		
	LYNAM, THOMAS W	23528.96		
	Mai, Wei Dong	20629.68		

Page No. 2 of 3 Total this page only 167042.58

If first page, enter grand totals of all pages . . . . . .

Contact information (see instructions)	Name	Daytime telephone number
	ERIN LYNAM	631-242-5020

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PO BOX 4119
BINGHAMTON NY 13902-4119

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