John F. Kennedy International Airport Terminal Redevelopment Program

Board Meeting

August 5, 2010

1955 – "Terminal City"
5 million Passengers

1970 – "Jewels on a Necklace"
20 million Passengers

1990 – "Terminal Redevelopment"
30 million Passengers

Delta Terminals 2 and 3

Redevelopment Site

Proposed Redevelopment

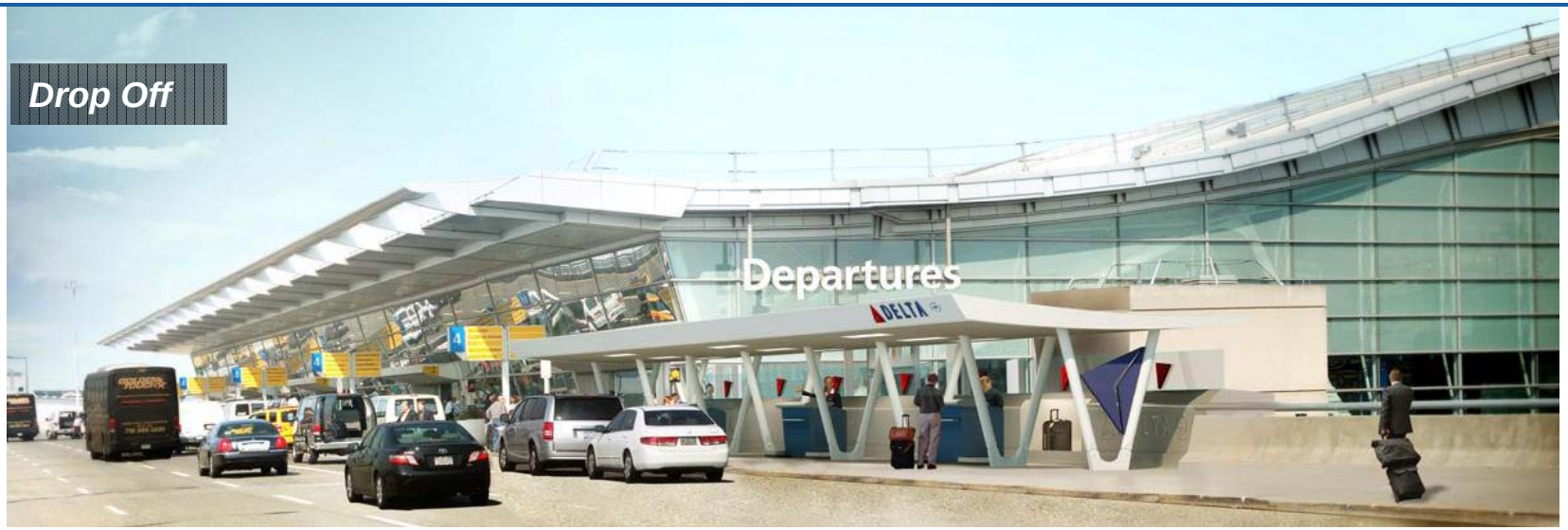
Project Cost and Schedule

Estimated Project Cost: $1.2 Billion

Project Schedule:

Terminal 4 Expansion	Completed Spring 2013
Terminal 3 Site & Connector	Completed Summer 2015

Program Benefits



Program Benefits

Passengers:

- ✈ International Operations in Modern Facility

Region:

- ✈ 6,400 Jobs
- ✈ $360 M in Wages
- ✈ $1.8 B in Economic Activity