

2Q Capital Planning Update

Committee on Capital Planning, Execution and Asset Management
July 23, 2015

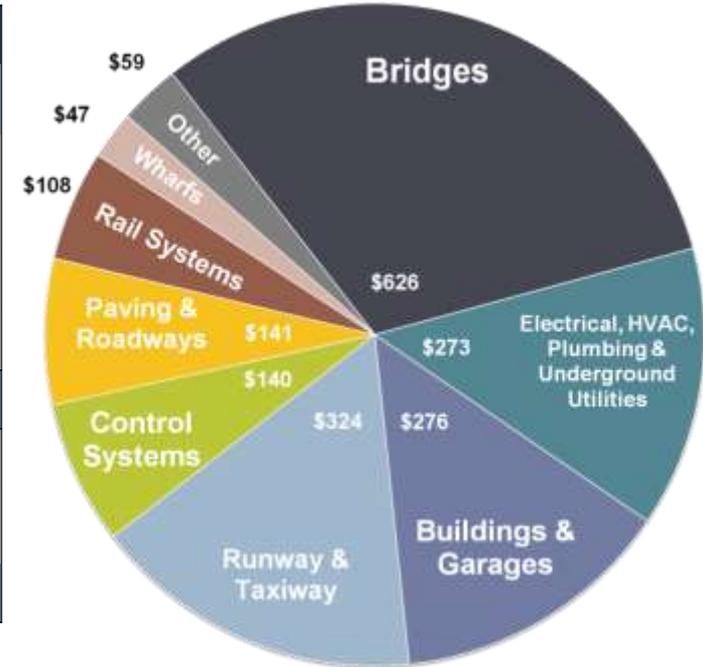
2015 Spending Plan

(\$ thousands)

Department	2015 Plan		
	\$ Spending Plan	# Projects at 1Q	# Projects at 2Q
Aviation	778,084	131	132
PATH	221,631	64	65
Port Commerce	152,533	37	47
TB&T	814,114	110	110
Line Dept Total	\$ 1,966,362	342	354
WTC	1,625,388	25	25
Regional, Development & Provisions	30,860	5	5
Agency Total	\$ 3,622,610	372	384

Asset Category

(\$ millions)



*Excludes WTC

2Q Spending Update

(\$ thousands)

Capital Spending Summary						
Department	\$ 2Q Plan	\$ 2Q ¹ Actual	2Q % of Plan	\$ YTD Plan	\$ YTD ¹ Actual	YTD % of Plan
Aviation	218,783	230,169	105%	347,944	330,209	95%
PATH	44,420	38,658	87%	86,487	68,009	79%
Port Commerce	14,658	22,340	152%	28,601	39,554	138%
TB&T	177,726	150,375	85%	354,071	296,586	84%
Line Department Total	\$ 455,587	\$ 441,542	97%	\$ 817,103	734,358	90%
WTC	363,612	214,931	59%	684,012	353,994	52%
Agency Total²	\$ 828,315	\$ 661,460	80%	\$1,513,886	1,093,716	72%

¹ Preliminary Unaudited Results

² Excludes WTC net lessee capital contributions related to T2, T3 and T4 and additional investments in Goethals Bridge DBFM.

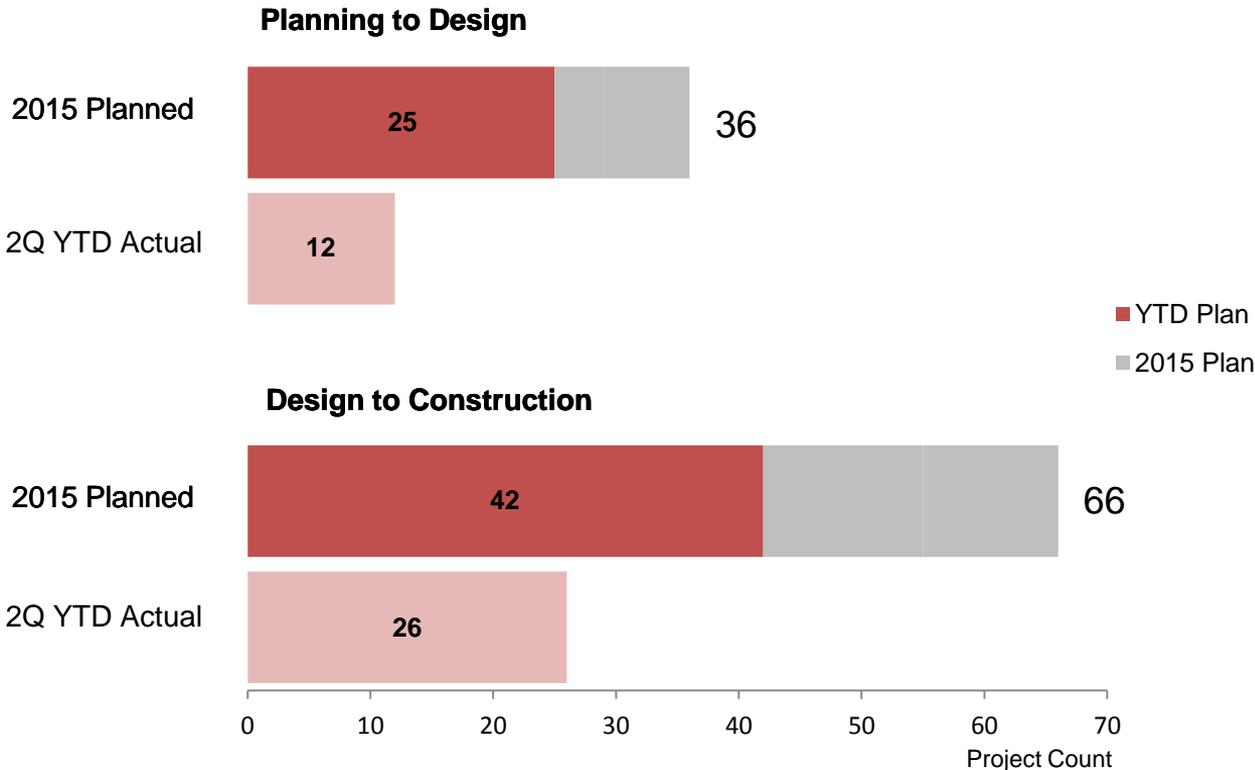
Major Projects

PA Managed
(\$ thousands)

Program	\$ YTD Plan	\$ YTD Actual ¹
LT Helix	297	414
Grove Street	755	959
Greenville-Cross Harbor	3,605	4,271
Bayonne Bridge	121,893	114,265
GWB Suspender Ropes	5,243	4,817
LGA CTB Infrastructure Program	126,273	110,337
PABT Quality of Commute	6,985	5,923
EWR Term. A Redevelopment	4,167	3,445
Goethals Bridge	15,498	12,226
Harrison Station	11,313	5,687
PATH Extension to Northeast Corridor Rail Link	3,295	359
Line Department Total	\$ 299,325	\$ 262,704
WTC	\$ 684,012	\$ 353,994

¹ Preliminary Unaudited Results

YTD Project Phase Advancements



Active Project Management Challenges

Transition from Design to Construction Award

- Establish schedules that balance the reality of all processes, balanced with “speed to delivery”

Interagency Coordination

- More thorough evaluation of potential issues
- Ensure communication among internal stakeholders on issues such as:
 - Track Rights
 - Multi-Party Agreements
 - Property Acquisition/Easements

2Q Sandy Update



* Includes plan projects with partial Sandy work



ULE Locomotives delivered to Greenville Yard



**East Parking Garage at LGA
90% Complete**



Holland Tunnel Pier 9 Temporary Stabilization Completed

2Q Representative Achievements



Grooving of Runway 4L-22R and 13L-31R Intersection at JFK



Completion of Runway 11 EMAS at EWR



WTC Transportation Hub Glass Installation